### City of Gainesville

Inter-Office Communication
Office of the Equal Opportunity Director
Mail Station 52
334-5051

TO:

Hon. Mayor and Members of

DATE: January 29, 2007

The City Commission

FROM:

Jimmie Williams

**Equal Opportunity Director** 

SUBJECT:

Equal Opportunity Director Performance Evaluation

My employment agreement with the City provides in Section 3.A. that "the Equal Opportunity Director's performance, salary, and benefits shall be reviewed every year by the City Commission at a time coinciding with the Equal Opportunity Director's salary anniversary date." My appointment as Equal Opportunity Director was February 24, 2004.

In order to assist you in this annual review, I have provided you a self-assessment and compensation comparison from an internal equity perspective. Your observations, concerns, and suggestions will provide useful feedback to me on my job performance.

### 1. Relationships

The suggestions and constructive criticism provided by the City Commission gives important guidance on how to ensure that the Office of Equal Opportunity is successful. I have always responded to this feedback in a positive manner and strived to notify the Commission in a timely manner relative to developing issues and problems. I believe that this communication process has been enhanced since I began to schedule regular periodic meetings with individual commissioners. The City Commission continued to work to make Gainesville one of the most livable cities in the nation during the past year. I had a number of opportunities that contributed to the achievement of that goal. This was accomplished by being competent enough to make decisions and take actions as may be required without undue supervision from the Commission.

I am confident that the Office of Equal Opportunity's public credibility is now viewed as an asset to City government. As we think of the history of this office that has not always been the case. I have always had a good working relationship with other Charter Officers, City employees, and many in the community. Successful working relationships with other governmental agencies such as the Alachua County Equal Opportunity Division and the Florida Commission on Human Relations have been established. I am very proud of the fact that over the last year I have been able to establish a very satisfactory working relationship with equal opportunity advocates who in the past may have had concerns about the effectiveness of this office. As I often say, Office of Equal Opportunity staff works hard each day to promote equality and the opportunity for every citizen of Gainesville to have access to and enjoy all that this city has to offer. Their dedication and hard work enhance our public credibility.

### 2. Staff

I believe that all who have had occasion to interact with the Office of Equal Opportunity will agree that I have appointed and trained a diverse, and extremely competent and dedicated staff. The five individuals who serve along with me work diligently everyday to promote equity, opportunity, accessibility, and diversity. They are each hard-working, educated, experienced, and dedicated to the success of the office and combating discrimination within our City. I am extremely proud to work with each one of them.

### 3. Significant Accomplishments

### Complaints and requests for services

During the last year we made every effort to respond thoroughly and in a timely manner to complaints and requests for service. During 2006 we handled 61 requests for assistance concerning discrimination. Race was an issue of concern with 32 of these Intakes. Forty of these intakes concerned private organizations in the community and 21 were internal to city government. Formal complaints of discrimination were filed for 16 of these Intakes. Eight were external and eight were internal to city government. In the area of complaint investigation, the ultimate goal of this Office is to resolve complaints at the lowest possible level and with the least amount of intrusion. One Office of Equal Opportunity goal in the area of complaints is to address at least 50 percent of requests for assistance without a formal complaint being filed. We were able to resolve 69.5 percent of these requests for assistance last fiscal year without a formal complaint being filed. Timely resolution of complaints with a target of completing discrimination investigations within 100 days is another goal of this office. The challenge is to lower the average number of days while at the same time being thorough and adjusting to circumstances not within our control. The average number of days to complete investigations during the previous year was 79.

### Training & Education

Internally we trained and educated City employees on their rights, responsibilities and obligations relevant to this Office's mission. More than 700 attendees participated in programs such as; Equal Opportunity Orientation, Affirmative Action Work-plan Training, Resolving ADA Workplace Questions, and programs geared toward issues specific to individual departments. After resolving many logistical issues, we implemented Diversity Awareness Training for all employees in October 2006. Approximately 750 employees are slated to attend this training program during this fiscal year and we have already provided it to more than 260 employees. An internal training and education goal is to provide Equal Opportunity Orientation training to all new hires during the first 90 days of employment. Recognizing that attendance is difficult to ensure, the goal has been established to measure our efforts in scheduling employees to attend. Our target was 90 percent and 97 percent of new hires attended within the first 90 days of employment. As already indicated, we have implemented a program to provide Diversity Awareness training to all City employees every three years. We have established a target for 33 percent of employees to attend training each year since one-third of the entire employee population will need to be trained on an annual basis. As with the Equal Opportunity Orientation, the goal has been established to measure our efforts in scheduling employees to attend.

### Affirmative Action

While there are on-going challenges, we worked diligently to achieve fair utilization of minorities and women at all levels of the organization where deficiencies exist. The person selected when positions with affirmative action goals were filled was from the target population 35.8 of the time. It is a duty of this Office to assist hiring managers in their recruitment efforts to meet identified affirmative action goals. The challenge is to get our managers, who make the ultimate decision, to aggressively target their advertisement in places where qualified women and minorities will become aware and apply. Our goal is for 30 percent or more of applicant pools where there is an affirmative action goal to meet or exceed the current availability of minorities and women for advertised position. This is a focal point for our efforts in the current year in that the goal was only achieved for 18 percent of the relevant selection processes. We utilized an outreach recruitment program to establish relationships and increase the City's exposure by recruiting locally and attending career fairs. Our target was six such events during the past year and we attended or conducted nine.

### Dialogue on Race

During the past year the Office of Equal Opportunity brought representatives of the City of Gainesville, other government agencies, the business community, nonprofit organizations and concerned citizens together for a two-day summit to discuss race relations in Gainesville. The summit provided participants with diverse perspectives an opportunity to share experiences, clarify viewpoints, and begin to develop solutions to community concerns on this issue. The approximately 90 people who attended agreed that action teams were needed to turn the discussions and lessons of the event into results. We have begun the process of planning to continue this discussion over the coming months.

### Annual Report

The 2006 Annual Report for the Office of Equal Opportunity has been developed and approximately 2500 copies are being distributed to the City Commission, Charter Officers, and numerous citizens and organizations. It is our second such annual report and it is designed to present an overview or summary of our efforts during the past year. It is our hope that the 2006 Annual Report will prompt citizens to provide us their insights concerning our efforts over the last year and any suggestions they may have as we work toward a community where no one feels that they are excluded or deprived of the benefits that are enjoyed by others.

### Community Outreach

We continued to make a conscious effort to focus our outreach and education activities on the entire community this year. Our Fair Housing Celebration (attended by 53 citizens) and ADA Expo (attended by 103 citizens) provided an opportunity to interact with citizens and raise awareness on specific issues. Advertisements reminding citizens of the discrimination ordinance were again placed in a variety of voice and print media periodically. Presentations discussing equal opportunity related issues were given to diverse citizens groups such as; the Gainesville Housing Authority, Gainesville Job Corps, Eastside High School, and the American Association of Administrative Professionals. Additionally, we sought to increase our exposure by sponsoring worthy events within our community.

### 4. Strategy

We made significant progress on equal opportunity and human relations issues within our community during the past year. However, sustained, focused effort continues to be required and I have outlined our strategy to maintain that progress.

<u>Proactive Prevention</u>

The best way to combat discrimination is to prevent it from happening in the first place. We have utilized a two-pronged approach to proactive prevention. Internally we train and educate City employees. Through community outreach activities we attempt to raise awareness of equal opportunity related issues. Our goal here is to identify and solve problems before they escalate.

### Proficient Enforcement and Resolution

We work with the City's Human Rights Board to resolve external complaints of discrimination and the City's Charter Officers to resolve internal complaints of discrimination. The goal is to ensure proficient enforcement of the Discrimination Ordinance and City Equal Opportunity Policies. Office of Equal Opportunity staff do an excellent job of handling complex, multilayered issues.

### City as a Model Workplace

Equal opportunity principles and standards should be readily apparent within city government. The Office of Equal Opportunity produces an Affirmative Action Plan annually that is designed to achieve fair utilization of minorities and women at all levels of the workforce where deficiencies exist. In this instance our goal is to be a diverse workforce that is reflective of the community that we serve.

### **Expansive Community Presence**

We have developed a plan to increase visibility within the community that includes making regularly scheduled personal presentations and television advertisements. This strategy can lead to additional opportunities to work toward ensuring that citizens and organizations within our community are aware of their rights and responsibilities relating to equal opportunity laws and policies.

### 5. Professional Development

I actively participate in professional and civic activities. I have continued my membership in the Florida Association of Community Relations Professionals during the past year. This organization is comprised of leaders who are committed to addressing equal opportunity and civil rights issues within our state. I have also continued my membership in the Society for Human Resource Management (SHRM), the National Forum for Black Administrators (NFBPA), the Florida Academy of Professional Mediators, and the Association for Conflict Resolution.

I have maintained my status as a Florida Supreme Court Certified Mediator and a Senior Professional in Human Resources. I believe that my certificate in EEO Studies from Cornell University enhances my knowledge and credibility as an equal opportunity professional. I also participated in a Technical Assistance Program Seminar provided by the EEOC and an

Employment Discrimination Law Update provided by the National Employment Law Institute during the past year.

### 6. Community Service

My community service for the past year included continued participation on Gainesville Job Corps Center's Community Relations Council, service as a mentor in the Alachua County Public Schools Foundation's "Take Stock in Children" program, a membership in Leadership Gainesville Alumni Association.

In conclusion, this self-assessment highlights a number of the things that were accomplished during the past year. I believe that we made significant progress and I also believe that like any organization we have some room for improvement. I am personally committed to continuous improvement. I am proud of my staff and we will again enthusiastically work on building relationships and resolving human relations issues within our community and organization in the coming year. I have arranged for meetings with each Commissioner to serve as individual performance evaluation sessions. Please contact me should you have any questions.

Respectfully submitted,

Jimmie Williams

**Equal Opportunity Director** 

Charter Officers

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\$70,536.75	Systems Operator 2	HENRY	JOHN	SPENCER
\$70,459.58	Police Lieutenant	D	ALLAN	WILLIS
\$70,383.89	Housing Manager	SINGLETON	JACQUELIN	RICHARDSON
\$70,257.22	Fire District Chief	R	MICHAEL	FULTON
\$70,213.46	System Integration Manager	M	DOROTHY	GREENE
\$70,185.44	Techs - Temp	А	GREGORY	JOHNSON
\$70,176.08	Police Sergeant	ם	PAUL	FORSBERG
\$70,176.08	Police Sergeant		WILLIAM	BENCK
\$70,000.00	Fire District Chief	0	MICHAEL	RANDOLPH
\$69,981.76	Systems Programmer	RICHARD	JOHN	BARRATT
\$69,952.14	Computer Project Leader	m	MICHAEL	IDENGREN
\$69,915.01	Utility Analyst 2	С	DAVID	LEA
\$69,829.86	Treasury Supervisor	D	WILLIAM	JOHNSTON
\$69,820.75	Fire District Chief	Р	NHOL	LEWIS
\$69,814.05	Transit Maintenance Manager	K	PAUL	STARLING
\$69,789.15	Customer Accounts Manager Util	<b>X</b>	DIANNE	HOPE
\$69,242.99	Police Lieutenant	_	BRIAN	HELMERSON
\$69,125.71	Systems Programmer	R	DAVID	SAMS
\$68,899.00	Engineer Ut Designer 4	Α	RICHARD	MELZER
\$68,347.12	Fuels Analyst	M	WILLIAM	NETTLES
\$68,246.05	Police Sergeant	П	RICHARD	ROBERTS
\$68,246.05	Police Sergeant	S	TIMOTHY	HAYES
\$68,246.05	Police Sergeant	G	ROBERT	BARTLEY
\$68,246.05	Police Sergeant	M	GREGORY	ARMAGOST
\$68,133.00	Engineer Ut Designer 3	EARL	LUTHER	FAIR
\$67,962.25	Wstwtr Plant Facilities Director	I	JAMES	HOPE
\$67,600.00	Manager - Temp	R	REX	HANCOCK
\$67,529.30	Utility Services Supervisor	E	FLORENCE	UNDERWOOD
\$67,464.80	Police Sergeant	M	KEVIN	TRAHAN
\$67,394.66	Solid Waste Manager	FRANCIS	PAUL	ALCANTAR
\$67,364.81	Equal Opportunity Dir		JIMMIE	WILLIAMS
Annual Pay	Title	Emp MI	Emp First	Emp Last

\$73,329.96	Computer Systems Analyst	GUY	KENNETH	LAZZARO
\$73,329.96	Computer Systems Analyst		MICHAEL	DYBEVICK
\$73,329.96	Computer Systems Analyst	A	WILLIAM	CHESTNUT
\$73,172.32	Electric Systems Operations Coordinator		ROBERT	COX
\$73,028.78	Computer Systems Analyst	П	DENNIS	HASKINS
\$73,019.00	Engineer Ut Designer 4	Γ	ANTHONY	CUNNINGHAM
\$72,955.33	Planning Chief of Comprehensive		DEAN	MIMMS
\$72,734.30	Planning Chief of Current	ם	LAWRENCE	CALDERON
\$72,671.66	Pwr Plant Shift Supervisor	F	DANIEL	SWEAT
\$72,671.04	Pwr Plant Shift Supervisor	L	DANIEL	AGUILA
\$72,623.68	Facilities Management Director	EUGENE	LARRY	ABBOTT
\$72,603.86	Pwr Plant Shift Supervisor	R	PAUL	WRIGHT
\$72,448.69	Pwr Plant Shift Supervisor	Э	JOSEPH	BASON
\$72,436.00	Organizational Development Specialist	Ε 3	GEOFFREY	WARNOCK
\$72,374.00	Engineer Ut Designer 4	E	GEORGE	HODGE
\$72,168.10	Police Lieutenant		LOUIS	ACEVEDO
\$72,151.25	Telecommunications Supervisor	Ε	LADORR	INGERSOLL
\$72,065.76	Police Lieutenant	T	WILLIAM	HALVOSA
\$72,009.16	Fire District Chief	Ε	JOANNE	RICE
\$71,926.43	Fleet Operations Manager	G	WILLIAM	MASSEY
\$71,773.98	Systems Programmer	А	KEVIN	NEIL
\$71,734.48	Utility Analyst Senior	П	KEVIN	CRAWFORD
\$71,734.47	Purchasing Manager Utilities	ADELE	JOANN	DORVAL
\$71,641.57	Budget Coordinator	G	THOMAS	BIRD
\$71,418.26	Police Lieutenant	٧	LARRY	SEALE
\$71,279.50	Systems Programmer	J	KEVIN	BROWN
\$71,238.70	Computer Project Leader	RICHEY	DEBORAH	MARKHAM
\$71,081.71	Electric Systems Operations Coordinator	R	WILLIAM	SHISKIN
\$70,946.73	Account Representative Sr.	W	ATAWA	ROLLINS
\$70,939.00	Engineer Ut Designer 4	JOSEPH	DALE	WALKER
\$70,870.97	Organizational Development Specialist	m	RONALD	BEHAR
\$70,551.55	Treasury Mgr	3	BRENDA	LAW

### EXEMPT\_EMPLOYEES\_REPORT\_QUERY

\$77,562.37	Pwr System Coordinator 2	G	NICHOLAS	COULLIAS
\$77,562.37	Pwr System Coordinator 2	P	ROGER	BRYAN
\$77,311.57	Systems Programmer	Α	DAVID	NIBLETT
\$77,138.46	Systems Operator 2	0	JERRY	TAYLOR
\$76,816.62	Pwr Plant Facilities Manager	J	THOMAS	FOXX
\$76,717.00	Engineer Ut Designer 4	G	JOHN	VEILLEUX
\$76,628.39	Accounting Manager	APRIL	MARY	SHUPING
\$76,550.36	Account Representative Sr.	<u> </u>	WILLIAM	SHEPHERD
\$76,403.47	Organizational Development Specialist	K	ILA	WALKER
\$76,215.36	Police Lieutenant	А	SHERRY	SCOTT
\$76,164.24	Parks Manager	J	PATRICK	BYRNE
\$76,101.11	Strategic Planning Manager		KAREN	SNYDER
\$76,072.50	Account Representative Sr.	В	WAYNE	WISHART
\$75,757.44	Systems Programmer	BRUCE	MICHAEL	FENDER
\$75,749.02	Police Lieutenant	С	WAYNE	ASH
\$75,223.62	Police Lieutenant	J	EDWARD	POSEY
\$75,144.67	Block Grant Management & Review Manage	ALLEN	JAMES	HENCIN
\$75,096.12	Systems Programmer	С	KENDALL	FRENCH
\$74,921.85	Revenue Recovery Specialist	M	AUDREY	LEWIS
\$74,704.28	Electric Systems Operations Manager	F	TRACY	MAXWELL
\$74,490.42	Police Lieutenant	D	COREY	DAHLEM
\$74,392.71	Systems Programmer		ALAN	WILKENING
\$74,256.97	Customer Service Manager	A	MARY	BROWN
\$73,756.07	Golf Course Manager	A	WILLIAM	IWINSKI
\$73,729.78	Electric Systems Operations Manager	P	LAWRENCE	BLACKWELL
\$73,690.66	Police Lieutenant	D		WELCH
\$73,570.56	Fire District Chief	R	DONALD	SESSIONS
\$73,447.09	Systems Operator 1	С	JOWELL	MORGAN
\$73,447.09	Systems Operator 2	Ш	CALVIN	CURLS
\$73,423.17	Systems Programmer		MICHAEL	OWEN
\$73,330.00	Engineer Ut Designer 3	CLARK	GREGORY	MARZAK
\$73,329.96	Computer Systems Analyst	WAYNE	KENNETH	WILDER

\$83,497.86	Police Captain	A	EDWIN	BOOK
\$82,874.41	Util Field Services Manager	ס	THOR	WISHART
\$82,772.45	Electric Systems Operations Manager	W	DAVID	SPARKS
\$82,729.43	Computer Project Leader	MARIE	CYNTHIA	ANDRADE
\$82,500.00	Police Captain	IJ	WILLIE	WASHINGTON
\$82,000.00	Police Captain	Ε	EDWARD	VAN WINKLE
\$81,534.61	Purchasing Manager		ALETA	COZART
\$81,500.00	Police Captain	ANNE	LYNNE	BENCK
\$81,000.00	City Attorney 2, Assistant	MARIE	NICOLLE	SMITH
\$81,000.00	Community Redevelopment Manager	ROSS	ANTHONY	LYONS
\$80,926.88	Community Relations Director	Е	ALBERT	WHITE
\$80,920.00	Engineer Ut Designer 4	W	ROBERT	KLEMANS
\$80,723.97		MICHAEL	THOMAS	WHITE
\$80,588.14	Police Lieutenant	R	DONALD	DENNIS
\$80,489.24	Fire District Chief	Ζ	KIM	BERRYMAN
\$80,082.04	Assistant Recreation and Parks Director	R	STEVEN	PHILLIPS
\$79,896.00	Superv Engineer PT Ldr (GG)		ALICE	RANKEILLOR
\$79,186.01	Fire Safety Manage Assistant Chief	Р	TIMOTHY	HAYES
\$79,139.00	Superv Engineer Ut Designer	DEAN	JASON	SPARKS
\$79,116.32	Systems Administration Manager	P	DAVID	DARUS
\$79,041.93	Economic Development Director	Α	ERIK	BREDFELDT
\$78,889.26	Building Official	R	DOUGLAS	MURDOCK
\$78,830.32	Utility Analyst Senior	С	RICHARD	WATKINS
\$78,830.32	Utility Analyst Senior	T	NORMAN	КАМНООТ
\$78,830.32	Water Plant Manager	J	RICHARD	DAVIS
\$78,634.93	Util Stores Manager	Α	RICHARD	LYNCH
\$78,190.58	Employee Relations Manager	E	LYNN	MCCLARY
\$78,000.00	Nurse Practitioner	COLETTE	ANDREA	JOHNSON
\$77,625.00	Utility Security Coordinator		DAVID	THOMPSON
\$77,562.37	Pwr System Coordinator 2	_	NHOL	STARKEY
\$77,562.37	Pwr System Coordinator 2	_	JACKIE	MORAN
\$77,562.37	Pwr System Coordinator 2	C	RONALD	HUNNICUTT

\$92,429.30	Fuels Manager	С	KAREN	ALFORD
\$92,169.62	Energy & Business Services Manager	L	STEPHEN	STAGLIANO
\$91,952.56	Public Works Manager	Е	NHOL	SWEARINGEN
\$91,405.89	Technical Support Manager	L	PATTI	TUTTLE
\$91,282.31	Litigation Attorney, Assistant	M	DANIEL	NEE
\$89,939.47	Fire Chief Deputy	Е	HOWARD	PRINCE
\$89,737.38	Police Captain	W	RICHARD	HANNA
\$89,533.64	Police Captain	٧	RAYMOND	WEAVER
\$88,922.00	Superv Engineer Ut Designer	PATRICK	BRETT	GOODMAN
\$88,500.00	Controller, Utilities	COWAN	CHRISTINE	MARION
\$88,472.63	Technical Services Manager	Α	FRANCIS	LATINI
\$88,135.57	City Auditor, Assistant	M	EILEEN	MARZAK
\$87,640.87	Gas T & D Manager	ם	ANTHONY	HEWITT
\$87,418.00	Superv Engineer Ut Designer		HAMID	REZAEI
\$87,053.36	Risk Management Director	С	STEVEN	VARVEL
\$85,924.00	Engineer Ut Designer 4	E	DUANE	THOMPSON
\$85,924.00	Engineer Ut Designer 4	S	CHARLES	HEIDT
\$85,528.03	Clerk of the Commission	M	KURT	LANNON
\$85,492.06	Transit Director	M	JESUS	COMEZ
\$85,472.37	Utility Project /Team Leader	LEE	GARY	BAYSINGER
\$85,205.00	Engineer Ut Designer 4	_	MICHAEL	RUTTER
\$84,993.00	Superv Engineer Ut Designer	HOUSTON	RICHARD	HUTTON
\$84,964.19	Managing Utility Analyst Planning	JL	HEIDI	LANNON
\$84,940.00	Engineer Ut Designer 4	J	HARRY	FLANIGAN
\$84,789.12	Police Lieutenant		LONNIE	SCOTT
\$84,789.12	Police Lieutenant	ſ	SCOTT	MEFFEN
\$84,789.12	Police Lieutenant	S	GARY	HOFFMAN
\$84,789.12	Police Lieutenant	T	PETER	BACKHAUS
\$84,410.65	Operations Division Manager	O	SAMOHT	FRISBIE
\$84,326.00	Superv Engineer PT Ldr (GG)	R	PHILIP	MANN
\$84,091.31	Planning Manager	W	RALPH	HILLIARD
\$83,579.00	Engineer Ut Designer 4	В	DEAN	WARD

# EXEMPT\_EMPLOYEES\_REPORT\_QUERY

\$110,301.98	Chief Financial Officer, Utilities		JENNIFER	HUNT
\$107,019.11	Water Distribution & Wastewater Collection	C	RONALD	HERGET
\$106,832.95	Assistant City Manager	ANN	LEE	LOWERY
\$106,268.97	Pwr Plant Manager/Kelly Plant	P	GARY	SWANSON
\$105,550.96	GRUCOM Director	С	THEODORE	KELLERMANN
\$104,763.98	Director of Parks, Recreation and Cultural A	LYNN	DAVID	FLAHERTY
\$104,749.25	Administrative Services Director	LYNN	ВЕСКҮ	ROUNTREE
\$102,295.96	Fire Chief	KIRK	WILLIAM	NORTHCUTT
\$101,194.05	Customer Operations Director	G	ROBERT	BERGDOLL
\$100,000.00	Pwr Plant Oper/Maint Manager	٧	DANIEL	MOFFETT
\$98,610.00	City Auditor	L	BRENT	GODSHALK
\$98,591.62	Control Area Manager		MARK	BENNETT
\$98,131.68	Gas & Electric Measurement Manager	T	WILLIAM	STORMANT
\$97,969.97	Organizational Development Director	M	PRISCILLA	BARNARD
\$97,580.23	Computer Services Director		LESLIE	AUERBACH
\$96,800.78	Stormwater Services Manager	П	STEWART	PEARSON
\$96,009.71	Managing Utility Analyst Planning	ALLIN	JILL	WOMBLE
\$95,607.00	Superv Engineer Ut Designer	S	NHOL	GIFFORD
\$95,208.62	Pwr Plant Oper/Maint Manager	W	JOE	SHAW
\$95,198.27	Environmental Resource Coordinator	m	YOLANTA	JONYNAS
\$95,129.19	Utility Administrative Services Director	H	RUTH	DAVIS
\$94,928.57	Managing Utility Analyst Planning		EDGAR	HOFFMAN
\$94,890.00	Principal Engineer	C	CHRISTOPHER	BREW
\$94,751.03	Transportation Services Manager	D	BRIAN	KANELY
\$94,134.00	Principal Engineer	Α	ROCER	WESTPHAL
\$94,123.13	Wtr/Wstwtr Engineering Director	0	KIMBERLY	ZOLTEK
\$93,994.47	Utility Project /Team Leader	W	LARRY	CALLIS
\$93,968.00	Principal Engineer	70	DENNIS	CHEVES
\$93,891.00	Principal Engineer	W	DAVID	HOLLANDSWORTH
\$93,600.00	Professional - Temp	S	CURTIS	CHRISTIE
\$92,900.00	Superv Engineer Ut Designer	J	STEVEN	PHELPS
\$92,765.00	Superv Engineer Ut Designer	_	DAVID	KVALTINE

\$155,000.00	City Manager	DUKES	RUSSELL	BLACKBURN
\$150,149.72	City Attorney	J	MARION	RADSON
\$148,330.21	AGM - Energy Supply	KEAN	GEORGE	ALLEN
\$139,431.83	AGM - Energy Delivery	m	DAVID	BEAULIEU
\$126,861.71	AGM - Customer/Administrative Services	S	KAREN	NOSNHOL
\$126,249.86	Litigation Attorney	A	ELIZABETH	WARATUKE
\$126,108.88	City Attorney Utilities	0	RAYMOND	MANASCO
\$125,105.53	AGM - Strategic Planning	J	EDWARD	REGAN
\$123,341.03	Public Works Director	A	TERESA	SCOTT
\$122,992.34	ACM - Water/Waste Water Systems	M	DAVID	RICHARDSON
\$122,401.97	Police Chief	В	NORMAN	BOTSFORD
\$122,261.91	Assistant City Manager	WILKERSON	BARBARA	LIPSCOMB
\$122,197.47	City Attorney, Senior Assistant	<b>-</b>	CHARLES	HAUCK
\$122,197.47	City Attorney, Senior Assistant	D	RONALD	COMBS
\$118,951.27	Community Development Director		THOMAS	SAUNDERS
\$116,838.46	Finance Director	S	MARK	BENTON
\$112,474.29	Pwr Plant Manager/Deerhaven	С	DOUGLAS	BECK
\$112,446.29	Pwr Engineering Manager		RANDY	CASSERLEIGH
\$112,403.50	Electric T & D Manager	П	JOHN	TISDALE
\$111,430.42	Electric Engineering Mgr	R	HOWARD	RIVERS
\$111,274.72	Director of General Services		MILTON	REID
\$110,870.08	Marketing & Communications Director	т	KATHY	VIEHE

Tracounting Suprocessing Supr	901,400	ľ	φου,οοο	EIMI É	Engineer IV / Utility Designer IV	6067 Engineer IV / Utility Designer IV
Parting Steps	incolorum P		\$60,000	- Wy	Customer Svc Manager	
New Arrice   Part   P	entry ca		900,000	NO.	Computer Project Leader	
NEWYTTLES         Ittle Description (Old)         Pay Grade         Statiny         Middle Market         Scription (Old)         Statiny         Middle Market         Scription (Old)         Statiny         Middle Market         Scription (Old)         Statiny         Middle Market         Grade         Middle Market         Grade         Amounting Supv         Accounting	nauseji.		200 PG	MO	CONTINUE INCHINE SE	
New North Color   New North			\$60.866	M9	Tomas in the second sec	
NEWNTRIES         Ittle Description (Old)         Pay Grade         Salatry Michael         Michael Grade         Salatry Michael         Grade         Salatry Michael         Michael Grade         Salatry Michael         Michael Grade         Salatry Michael         Michael Grade         Salatry Michael         Michael Grade         Salatry Michael         Salatry Michael         Salatry Michael         Salatry Michael         Salatry Michael         Salatry Michael         Michael Grade         Salatry Michael         Salatry Michael         Assistant Grade         Michael Grade         Salatry Michael         Assistant Grade         Michael Grade         Salatry Michael         Assistant Grade         Assistant Grade         Salatry Michael         Salatry Michael         Assistant Grade         Salatry Michael         Salatry	MATERIAL SERVICES		\$60,866		Code Enforcement Mar	7103 Code Enforcement Manager
NEWWITTLES         Execution (Oid)         Pay Grade         Searcy (Oid)         Mile Description (Oid)         Searcy (Oid)         Market (Oid)         Searcy (Oid)         Searcy (Oid)         Searcy (Oid)         Market (Oid)         Searcy (Oid)         Searc	1	1	\$60,866	- M9	Block Grant Management & Review Manger	1013 Block Grant Mgt & Review Manager
MEW/TITLES	7.0	1	\$60,866	- W9	Accounting Mgr	3025 Accounting Manager
NEW-TITLE	1		\$60,866	M9	Account Representative Sr.	4103 Account Representative, Sr.
NEW TITLE			ungeneral	nesessite i	Individual Collins of second parishers - C-	1301 WOINGIS COMP OF LOSS COME INTERIOR
NEW TITLE         Title Description (Old)         Phygrade (Grade)         Salary (Michael)         Michael (Grade)         Salary (Michael)         Michael (Grade)         Salary (Michael)         Michael (Grade)         Salary (Michael)         Michael (Grade)         Salary (G			\$55,953	M8	Workers' Comp & Loss Control Manager	1307 Workers' Comp & Loss Control Manager
NEWITITLE         Title Description (Old)         PayGrade (Grade Min)         Salary Midpointy         Midpointy         Salary         Accounting Specialist         Accounting Specialist         Accounting Specialist         Accounting Specialist         Accounting Specialist         Accounting Specialist         Mid         \$55,953         \$68,542         Computer Systems Analyst         Computer Systems Analyst         Mid         \$55,953         \$68,542         Mid         \$55,953         \$68,542         Mid         \$55,953         \$68,542         Mid         \$55,953         \$68,542<	-		\$55,953	M8	Wtr Plant Manager	
NEWTITLE	ar parent		\$55,953	M8	Utility Security Coordinator	
Element   Clarent   Coordinator   Computer Systems Analyst   Coustomer Accounting Stept   Assistant City Attorney   Accounting Stept   Accountin		-	\$55,953	NB MB	Utility Analyst Senior	
PayGrade   Circle   Ci		with the same	\$55,953	MB	Utilities Stores Manager	3225 Utilities Stores Manager
Pay Grade   Pay		45 Tan on	\$55,953	NB	Treasury and Investment Coord	3073 Treasury and Investment Coor
NEWYTTILE         Tritle Description (Old)         Pay Grade Statery         Grade Statery Midpoint Statery         Grade Statery Midpoint Statery         Statery Midpoint Statery         Statery Midpoint Statery Midpoint Statery         Statery Midpoint Statery Midpoint Statery         Statery Midpoint Statery<	1		\$25,923	NB	Systems Programmer	4029 Systems Programmer
NEWTITLE   PayGrade   Salary   Midpointy   State   Salary   State   Salary   Midpointy   State   Salary   Salary   State   Salary   Salary   State   Salary   Salary   State   Salary   Salary   State   Salary   Salary   State   Salary   Salary   State   Salary   State   Salary   State   Salary   State   Salary		\$68,542	\$55,953	MB	Revenue Recovery Specialist	3077 Revenue Recovery Specialist
Salary   Midpointy   Salary   Sala			\$55,953	Ma	Recruitment & Employment Manager	1206 Recruitment & Employment Manager
NEW TITLE			\$55,953	. MB	Planning Chief of Current	2325 Planning Chief of Current
NEW TITLE         Title Description (Oid)         Pay Grade Salary Micropini Salary Micropini Salary Micropini Market         Grade Grade Min         Market         Salary Micropini Micropini Micropini Market         Salary Micropini Micropini Micropini Micropini Micropini Market         Ses. 54.2         Ses. 54.2         Ses. 54.2         Ses. 54.2         Ses. 54.2         Ses. 54.2         Ses. 55.3         \$68.54.2         Ses. 55.3 <t< td=""><td></td><td>1</td><td>\$50,953</td><td>M8</td><td>Planning Chief of Comprehensive</td><td>2323 Planning Chief of Comprehensive</td></t<>		1	\$50,953	M8	Planning Chief of Comprehensive	2323 Planning Chief of Comprehensive
NEW TITLE         Tritle Description (Oid)         Pay Grade         Salary Midpoint         Midpoint         Salary Midpoint <td>-</td> <td>of the second</td> <td>400,603</td> <td>MB</td> <td>Organizational Development Specialist</td> <td></td>	-	of the second	400,603	MB	Organizational Development Specialist	
NEW TITLE         Title Description (Oid)         Pay Grade         Salary Midpoint         Salary Midpoint         Salary Midpoint         Salary Midpoint         Salary Midpoint         Midpoi		4	\$55,953	M8	Legislative & Grants Coordinator	
NEW TTTLE         Title Description (Old)         Pay (Grade Grade Min Market Grade		1	\$55,953	M8	Labor Relations Specialist	
NEW TITLE         Title Description (Old)         Pay Grade         Salary Micpoint/ Spanning         Salary Micpoint/ Spanning         Salary Micpoint/ Spanning         Salary Micpoint/ Micpoint/ Spanning         Salary Micpoint/ Micpoint/ Micpoint/ Spanning         Salary Micpoint/ Micpoint/ Micpoint/ Spanning         Salary Micpoint/ Microint/ Spanning         Salary Microint/ Sp	1	\$68,542	\$55,953	M8	Human Resources Manager	1202 Human Resources Manager
NEWTITLE   Title Description (Old)		\$68,542	\$55,953	W8	Group Benefits Manager	1303 Group Benefits Manager
NEWTITLE         Title Description (Old)         Pay Grade         Salary Mindpoint/ Salary         Salary Mindpoint/ Market         Salary Mindpoint/ Salary         Salary Mindpoint/ Market         Salary Mindpoint/ Salary         Salary Mindpoint/ Market         Salary Market		\$68,542	\$55,953	N8	Utility Forester	6141 Forester, Utility
NEWTITLE         Title Description (Old)         Pay Grade         Salary Midpoint/ Salary Midpoint/ Market         Salary Midpoint/ Grade         Salary Market         Salary	į	\$68,542	\$55,953	M8	Equal Opportunity Specialist Sr	1215 Equal Opportunity Specialist, Sr.
NEW TITTLE         Title Description (Oid)         Pay Grade         Salary Midpoint/ Market         Salary Midpoint/ Salary         Salary Midpoint/ Market         Salary Market	1	\$68,542	\$55,953	M8	Engineer III / Utility Designer III	6065 Engineer III / Utility Designer III
NEW TITLE     Title Description (Oid)     Pay Grade     Salary     Midpoint/ Market     Salary       Accounting Supv     Accounting Spv     Accounting Spv     M8     \$55,953     \$68,542       Assistant City Attorney I     Assistant City Attorney I     Acsistant City Attorney I     M8     \$55,953     \$68,542       Budget Coordinator     Budget Coordinator     M8     \$55,953     \$68,542       Computer Systems Analyst     Computer Systems Analyst     M8     \$55,953     \$68,542	-	\$68,542	\$55,953	M8	Customer Accounts Mgr, Utilities	3039 Customer Accounts Mgr, Utilities
NEW TITLE         Pay Grade         Salary Midpoint/ Midpoint/ Sqrade         Salary Midpoint/ Sqrade		\$68,542	\$55,953	M8	Computer Systems Analyst	4013 Computer Systems Analyst
NEWTITLE Salary Widpoint Salary Midpoint Salary Market Grade Min. Market Grade M	Contract of	\$68,542	\$55,953	M8	Budget Coordinator	3300 Budget Coordinator
NEW TITLE Salary Midpoint S Pay Grade Grade Min Market Gra  Accounting Supy  Accounting Sup	į.	\$00,542	\$55,953	M8	Assistant City Attorney I	7517 Assistant City Attorney I
NEW TITLE Salary Midpoint S Pay Grade Grade Min Market Gra	1	\$68,542	\$55,953	M8	Accounting Spv	3029 Accounting Supv
Grade Salary Midpoint/ NEW TITLE ** Pay Grade   Grade Min   Market						
	Salary Grade Max	Grade Midpoint Market	PERSONAL PROPERTY AND ADDRESS OF SHIPS	Charles Separate States	Title Description (Old)	

December 1, 2006

\$112,400	Z: \$30,141	₩/4.99Z			■ 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
087 (7118	-	\$74,992	MI	Managing Utility Analyst Planning	1415 Managing Util Analyst Plan
2 C C C C C C C C C C C C C C C C C C C		474,000 200,47¢	MI	Gas & Electric Measurement Mgr	6123 Gas & Electric Measurement Manager
\$112 ABQ		474,000 2000	MI.	Fuels Manager	6305 Fuels Manager
\$112 489	1	200 4.49 2000	I I I I	Fire Safety Manage Asst Uniet	7015 Fire Safety Manage Asst Chief
\$112 489		\$7.7,00 00 17.9	NA4	Fire Chief Deputy	7001 Fire Chief Deputy
\$112.489		\$74,000	V FW	Field Sycs Manager, Utility	3055 Field Svcs Manager, Utility
\$112.489		\$74,992	M	Environmental Resource Coord	6091 Environmental Resource Coordinator
\$112,489	-	\$74 000	MAA	Energy & Business Services Mariager	2109 Energy & Business Services Manager
\$112.489		\$74 992	1 N	Community Relations Director	2306 Community Relations Director
\$112,489	4	\$74.992	M11	Community Redevelopment Wallage	2304 Community Redevelopment Manager
\$112,489		\$74.992	<b>1</b>	Assisiant City Attorney II	7501 City Attorney II, Asst
\$112,489 \$112,489	2 \$93,741 5 \$93,741	\$74,992 \$74,092	M1	Building Official	7101 Building Official
4.0.10		<b>#0.700</b>	N I O	Strategic Planning Manager	1068 Strategic Planning Manager
\$101.341	1	\$67.561	Z O	Assistant Recreation and Parks Director	1058 Recreation and Parks Director, Asst
\$101.341		\$67,561	210	Principal Engineer / Principal Utility Designer (GRU)	6073 Principal Engineer / Principal Utility Designer (GRU)
\$101.341	\$84 451	\$67.561	N N	- i	6069 Principal Engineer (GG)
\$101.341		\$07,501	35	Power Plant Facilities Manager	6307 Power Plant Facilities Manager
#10.104 #10.104	1	\$67,501	M10		1204 Employee Relations Manager
\$101,341		\$67,561	M10	Electric Systems Operations Manager	6129 Electric Systems Operations Manager
		enaneviri.	gypanerick on	Water Recialitiation Facilities Director	2503 Wastewater Plant Facilities Director
\$91,298		\$60.866	MO	USOF SUPPORT MAILAGE	4033 User Support Manager
\$91,298	\$76,082	\$60.866	No.	User Applications Could	4041 User Applications Coor
\$91,298	\$76.082	968.08£	Mg	Feasury 5pt   Sometime of the second of th	3081 Treasury Supv
\$91,298	\$76.082	968.088	NO NO	I reasury wanager	3079 Treasury Manager
\$91.298	\$76.082	900,000 888 08#	OWN	Transit Maintenance Manager	9601 Transit Maintenance Manager
\$91,298	\$76,082	888 088 888 088	Mo	Systems integration Manager	4039 Systems Integration Manager
\$91,298	\$76.082	\$60,000	Mo	RTS Operations Manager	9508 RTS Operations Manager
\$91 298	\$76,080	\$60,000 860,000	MO	Purchasing Manager Utilities	3117 Purchasing Manager Utilities
\$91,298	\$76,082	200,000 200,000	MO	Purchasing Mgr	3111 Purchasing Manager
\$01,208 801,208	\$76 O80	838 039 838 039	NO.	Operations Division Manager	5061 Operations Division Manager
\$01 298	476 083 	998 093	OVV	NUISE Practitioner	1304 Nurse Practitioner
\$91 298	\$76,082	888 08 <b>2</b>	OW	Housing Manager	2309 Housing Manager
\$91,298	\$76,082	888 O88	NO		6044 GIS Coordinator, Utility
800,100	\$76,002 280,87	938 U34 000,000	55	Fire District Chief	7003 Fire District Chief
\$01,200	\$76,082 \$280	930,000	5 3	Facilities Management Dir	5005 Facilities Management Director
\$91 298	\$78.080	888 08\$	No.	Illia pesaibiran (pia)	Title Code NEW III LE
Salary Grade Max	Grade   Midpoint/ Market   G	Salary Grade Min	Pav Grade	The Court of the C	

COLOR ESCAPA CONTROL C	6013 Flactric Engineering Manager	2303 Economic Development Director	7503 City Attorney Sr., Asst		1071 Water/Wastewater Engineering Director	2527 Water Dist & Wastewater Coll Sys Director	1063 Transportation Services Manager	1065 Transit Director	4031 Technical Sycs Manager	6162 Technical Support Manager	4030 Systems Administration Manager	6183 Substation & Relay Manager	6001 Stomwater Services Manager	TBD Power Plant Operations Manager	· · · · · · · · · · · · · · · · · · ·	Affairs, Director	Of	IBS	en de la companya de	Human Resources Director	Directorectoror of	والمستقولة والمستقولة والمستقدة والمستقولة والمتاركة والمتاركة والمستقولة والمستقولة والمستقولة والمتاركة	ce Mgr	Customer Operations Director				1067 Admininstrative Services Director Utility	6075 Supervising Engineer / Supv Utility Designer (GRU)		Risk Management Director	nager	and the second reproductive and control of the second seco	The state of the s	per/ Maint Manager	Police Captain	Title Code   NEW TITLE
Flectric System Control Manager	Electric Engineering Mgr	Economic Development Director	Assistant City Attorney Senior		Wtr/Wstwtr Engineering Dir	Water Dist & WW Coll Sys Director	Transportation Svcs Manager	I PANSIL DIFECTOR STATEMENT AND A STATEMENT AN	echnical Sycs Mgr	Lechnical Support Manager	Systems Administration (Vidilage)	Substation & Kelay Manager	Stormwater Services Manager	PWI PIANI OPERATIONS WIRITAGE	Power Plant Manager / Nelly Fidilit	Director of Parks, Recreation and Condition Andrews	Organizational Devel Director	Marketing & Communications Wariager Culture	Assistant Litigation Attorney	Human Resources Director	Director of General Services	Gas T&D Manager	Financial Analysis & Compliance Mgr	Customer Operations Director	Controller, Utilities	Control Area Manager	Computer Services Director	Admin Svcs Dir, Utility	Supervising Engineer / Supy Citility Designer (Sixo)	Utility Project/Team Leader (GG)	Risk Management Director	Public Works Manager	Project Engineer	NA	Power Plant Oper/ Maint Manager	Police Captain	Title Description (Old)
M13	M13	MIG	M13		ZEW	MIZ	222	7 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	<b>M</b> 121	31	M13	M12	M12	MAS	M12	M12	M12	2.5	V. 2	CFM	CFW	CFW	CIM	C M	MIN ALL	M M M	ZIM	M12		Mil	NAA	- NAA	MAA	NA A	I NI	M11	Pay Grade
\$91,403	\$91,403	φυ., <b>-</b> ,-	\$91,403 \$01,403		\$63,242	9000	CVC 583	\$83 242	\$83.242	\$83.242	\$83.242	\$83,242	\$83.242	\$83.242	\$83.242	\$83.242	\$83.242	\$83.242	\$83 242	24.5745 24.5745	\$83 242	\$83 242 242 242	24.27.00 24.27.00 24.27.00	\$83,242	CVC 283	CVC 589	CVC 283	\$83,242		\$74 992	\$77,002 200	\$77,000 2000	\$74 QQ2	\$77.002 200	\$/4,99 <u>2</u>	\$74,992	Salary Grade Min
03 \$116,538	1	i	- {	1	\$104,024		-			-		-	Ī						Ī	1	1	1		-		1	\$104,002			-	\$93.741	\$03.741	\$93.741	\$93.741	\$03,741	\$93,741	The second way of the second
38 \$141,6/4	1		8 \$141 674	34.22	2 4 1 24,002	acres.	17-17-14-14-14-14-14-14-14-14-14-14-14-14-14-	CARTINO S	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	******	er constant			inameter.	ngangananin jeri	- STATE THE	CARLO SECULO	ate and jos	meteran pro	in ere	Market Comme	marino) ou		1	) 		1	\$124,862		\$112.489	\$112,489	\$112 489	\$112.489	\$112.489	\$112489	\$112,469 \$113,489	Salary Grade Max

				Salary Grade	
Title Code NEWTITLE	Title Description (Old)	Pay Grade	Salary Grade Min	Midpoint/ Market	Salary Grade Max
6133 Electric T&D Manager	Electric T&D Manager	M13	\$91,403	\$116,538	\$141,674
OLOGICAL PROBLEM STATEMENT	Enance Director	<b>≤</b> 13	\$91,403	\$116,538	\$141,674
TO THE CONTRACTOR OF THE CONTR	metindensylvingenesse (en elektronis elektro	M13	\$91,403	\$116,538	\$141,674
1039 FITO CIIOT	THE CHIEF	M13	\$91.403	\$116,538	\$141,674
1049 Information Systems Director	THE HOLD I CONTROL OF THE PROPERTY OF THE PROP	M13	\$91,403	\$116.538	\$141,674
1024 Marketing & Communications Director	NOTE THE PROPERTY OF THE PROPE	A LA COMPANY OF THE PROPERTY O	901,100	9440 000	0141 C74
6039 Power Engineering Manager	Power Engineering Manager	MIS	\$91,4US	\$110,000	4.4
6333 Power Plant Manager / Deerhaven	Power Plant Manager / Deerhaven	M13	\$91,403	\$116,538	\$141,074
1062 Systems Planning Director	Systems Planning Director	M13	\$91,403	\$116,538	\$141,6/4
7505 Utilities Attorney	Utilities Attorney	M13	\$91,403	\$176,538	\$141,0/4
Anna Administration Consison Dimotor	Administrative Services Director	M14	\$102,371	\$130,523	\$158,675
1024 MILITARIA DE LA CONTROL D	AGM - Customer/Administrative Services	M14	\$102,371	\$130,523	\$158,675
1000 NOW COOKING CONTROL CONTR	AGM - Strategic Planning	M14	\$102,371	\$130,523	\$158,675
Supplementation of the Control of th	AGM - Water/WW Systems	<b>412</b>	\$102,371	\$130,523	\$158,675
1011 FORE TRANSPORTED AND ADDRESS OF THE PROPERTY OF THE PROPE	Assistant City Manager	M14	\$102,371	\$130,523	\$158,675
1025 Community Development Director	Community Development Director	M14	\$102,371	\$130,523	100000
7500 Hinstin Attorney	Litigation Attorney	M14	\$102,371	\$130,523	
1053 Police Chief	Police Chief	M14	\$102,371	7	
1055 Public Works Director	Public Works Director	M14	\$102,371	\$130,523	\$158,675
	A ANGLES OF THE STATE OF THE ST			1	T
1007 AGM - Energy Delivery	AGM - Energy Delivery	M15	\$114,655	3	
1009 AGM - Energy Supply	AGM - Energy Supply	M15	\$114,655	1	1
1069 Chief Financial Officer, Utilities	Chief Financial Officer, Utilities	M15	\$114,655	\$146,186	DI 1/1/10