



Strategic Planning Division

# City of Gainesville Strategic Plan

**Aligning Initiatives with Committees** 

Fiscal Years 2009 & 2010

07/28/2008



# Aligning Strategic Plan Initiatives

- Strategic Planning Follow-up Retreat in June 2008
  - Discussion to assign a City Commissioner to Champion each Strategic Goal
  - Discussion to align each goal with a City Commission Standing Committee and Community Redevelopment Agency (CRA)
- Promote efficient and effective communication streams between elected officials, city staff and Gainesville residents concerning the implementation of the City's Strategic Plan.
- Opportunity to give policy direction on the implementation of the Strategic Plan's 25 Initiatives throughout the year.



#### Audit, Finance and Legislative

#### **Community Development**

Economic Development/University Community

#### **Public Safety**

Recreation, Cultural Affairs and Public Works

**Regional Utilities** 

**Community Redevelopment Agency** 

Mayor Pegeen Hanrahan, Chair Mayor-Commissioner Pro Tem Jack Donovan, Vice Chair

Commissioner Jack Donovan, Chair Commissioner Scherwin Henry, Member Commissioner Thomas Hawkins, Member

Commissioner Jeanna Mastrodicasa, Chair Commissioner Thomas Hawkins, Member Commissioner Scherwin Henry, Member

Commissioner Jeanna Mastrodicasa, Chair Commissioner Lauren Poe, Member Commissioner Thomas Hawkins, Member

Commissioner Scherwin Henry, Chair Commissioner Craig Lowe, Member Commissioner Lauren Poe, Member

Commissioner Craig Lowe, Chair Commissioner Lauren Poe, Member Commissioner Jack Donovan, Member

Commissioner Jeanna Mastrodicasa, Chair



#### Audit, Finance and Legislative **4** Initiatives **INITIATIVE # INITIATIVE GOAL CHAMPION** Improve communication through **Government Effectiveness** 4.2 **Bob Woods** increase use of the internet for City and Fiscal Responsibility services, improve the City's website **Review alternative strategies to increase Government Effectiveness** 4.3 civic engagement and responsibility, and **Karen Billings** and Fiscal Responsibility **City's responsiveness Government Effectiveness Becky Rountree** 4.4 Develop a strategy for e-commerce and Fiscal Responsibility **Greg Bradley** Increase involvement of city in improving 8.2 **Partnerships Paul Folkers** quality of City schools



#### **Community Development**

#### 5 Initiatives

INITIA	<u>TIVE #</u> <u>INITIATIVE</u>	GOAL	<b>CHAMPION</b>
2.4	Continue to remove barriers (regulation review, project facilitation); Consolidate layers of regulation and consider expanding team to include outside representation	t Economic Development and Redevelopment	Erik Bredfeldt
2.6	Increase the amount of affordable and low cost housing throughout the City	g Economic Development and Redevelopment	Jackie Richardson
2.7	Improve coordination with Alachua County in order to more effectively plan and develop Gainesville's urba reserve area		Erik Bredfeldt



#### **Community Development**

#### 5 Initiatives

INITIA	TIVE # INITIATIVE	GOAL	<b>CHAMPION</b>
3.1	Continue implementation of the 10 year p homelessness (One-Stop Center, revie to increase beds, etc.)	-	Fred Murry & Jackie Richardson
4.1	Continue annexation effort in the urbanized to maintain social, economic, and finar		Karen Billings



2 Initiatives

#### Economic Development/University Community

INITIA #		GOAL	<u>CHAMPION</u>
2.5	Continue to position City to take advantage of innovation economy and identify plan for innovation zone near University	Economic Development and Redevelopment	Erik Bredfeldt
8.1	Formalize relationships with other community partners	Partnerships	Paul Folkers



**Public Safety** 



INITIATI #	<u>VE</u> <u>INITIATIVE</u>	GOAL	<b>CHAMPION</b>
1.1	Develop and continue programs to reduce the causes of crime	Public Safety	Norm Botsford
1.2	Ensure that there are appropriate staff levels for police and fire and review the deployment of staff	Public Safety	Paul Folkers
3.4	Streamline the efforts of those agencies providing child victim services throughout the city	Human Capital	Lynne Benck



Recreation, Cultural Affairs, and Public Works			
INITIA #		GOAL	<u>CHAMPION</u>
3.2	Explore the potential for addressing senior issues and services	Human Capital	Fred Murry
3.3	Analyze the availability and accessibility of youth programs and identify a role for City Government	Human Capital	Michelle Park Tony Jones
5.1	Complete capital projects at parks – improve programs; Develop land conservation and acquisition program (biodiversity, passive recreation)	Infrastructure and Transportation	Steve Phillips



6 Initiatives

#### Recreation, Cultural Affairs, and Public Works

<u>INITIA</u> <u>#</u>	<u>TIVE</u> <u>INITIATIVE</u>	GOAL	<u>CHAMPION</u>
5.2	Support the reconstruction of transportation facilities to encourage redevelopment of 6th Street	Infrastructure and Transportation	Teresa Scott
5.3	Support the reconstruction of transportation facilities to encourage redevelopment of Depot Avenue	Infrastructure and Transportation	Teresa Scott
7.2	Review the status of commercial recycling ordinances and enforcement thereof, and determine if changes are needed	Environment and Energy	Don Hambidge



	<b>Regional Utilities</b>		2 Initiatives
INITIATIV	E # INITIATIVE	GOAL	<u>CHAMPION</u>
7.1	Monitor the progress of the clean-up of Cabot Carbon / Koppers Superfund Site	Environment and Energy	<b>Rick Hutton</b> <b>Fred Murry</b>
7.3	Develop a coordinated response at the local level to address energy policy and climate change	Environment and Energy	Paul Folkers Ed Regan



Community Redevelopment Agency 3 Initiatives			
INITIAT	<u>TIVE # INITIATIVE</u>	GOAL	<b>CHAMPION</b>
2.1	Complete the implementation of the South East Gainesville Renaissance Initiative (SEGRI Project)	Economic Development and Redevelopment	Anthony Lyons
2.2	Continue Implementation of the Strategic Redevelopment Plan for Depot Park	Economic Development and Redevelopment	Anthony Lyons
2.3	<b>Continue Implementation of the Strategic Redevelopment Plan for GRU Area</b>	Economic Development and Redevelopment	Anthony Lyons



Audit, Finance and Legislative	4 Initiatives
Community Development	5 Initiatives
Economic Development/University Community	2 Initiatives
Public Safety	3 Initiatives
Recreation, Cultural Affairs and Public Works	6 Initiatives
Regional Utilities	2 Initiatives
Community Redevelopment Agency	3 Initiatives

# Staff Recommendation

#### ..Recommendation

#### The City Commission:

- 1) Adopt the alignment of City Commission strategic goals and initiatives with Standing Committees and the CRA;
- 2) Authorize City staff who are responsible for the implementation of the strategic goals and initiatives to go directly to the appropriate Standing Committee or CRA for policy direction; and
- 3) Authorize City staff who are responsible for the implementation of the strategic initiatives to provide the appropriate Standing Committee or CRA with two updates throughout the fiscal year.