

DRAFT

Solid Waste Management System

Business Plan

Mission Statement

Development of a mutually beneficial solid waste management partnership for the collection and disposal of solid waste.

Goal: Operate the most cost effective system.

Strategies:

- Control cost of system to be within a competitive margin to comparable cost of other similar systems. *(will need to define similar systems and a competitive margin)*
- Develop negotiation strategy with New River disposal contract.
- Develop revenue generating opportunities

Goal: Capture all of the waste stream within Alachua County.

Strategies:

- Capture the commercial waste stream by establishing an exclusive commercial franchise(s).
- Develop mechanisms to ensure the residential waste is captured from all areas of the county.
- Negotiate interlocal agreements with other municipalities within county.

Goal: Fund post closure of all closed landfills owned by the partners.

Strategies:

- Identify all closed landfills that will be covered by the partnership.
- Identify all post closure costs associated with these landfills.
- Develop a funding strategy for covering these costs.

Goal: Establish a long term relationship.

Strategies:

- Extend City/County interlocal agreement for disposal through 9/30/09 to allow further development of the long term relationship. (This date coincides with the residential collection contracts for the city and county.)
- Explore option of establishing an alternative legal entity to manage the solid waste system such as a utility.