

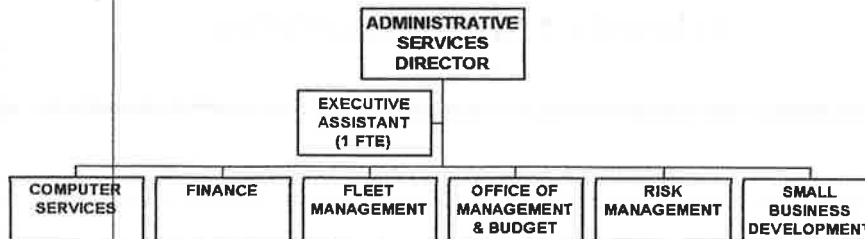
	City of Gainesville
	<hr/>
	Budget Presentation FY03 and FY04 July 11, 2002

	Administrative Services
	<hr/>

Mission Statement

- We will provide responsible stewardship over public resources and exceptional services to our customers by fostering an environment that encourages and rewards innovative solutions and the creative exchange of ideas.

Administrative Services



2 Total Employees

Administrative Services FY03-04 Budget

<i>General Fund</i>				<i>% change</i>	
	FY02 Adopted	FY03 Proposed	FY04 Proposed	FY02/FY03	FY03/FY04
Personal Services	\$ 153,480	\$ 166,368	\$ 172,930	8.40%	3.94%
Operating	11,361	11,179	9,715	-1.60%	-13.10%
Insurance Premiums	-	5,000	5,250	n/a	5.00%
Total	\$ 164,841	\$ 182,547	\$ 187,895	10.74%	2.93%

Computer Services

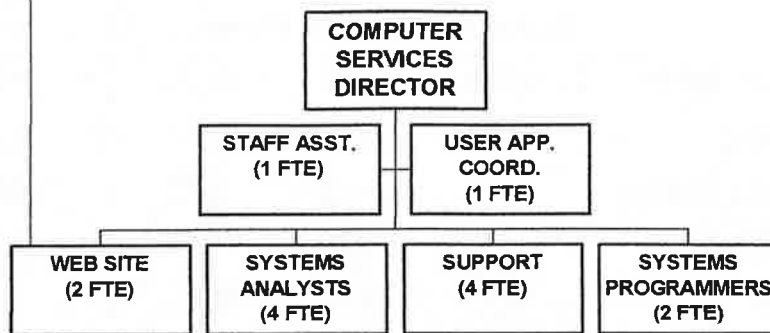
Mission Statement

The Computer Services Department is committed to providing high-quality management information services through the use of innovative technologies comprised of an integrated network, user-friendly applications, and state-of-the-art technology - supported by a highly trained technical support staff.

Goals & Objectives

- Improve user access to the network by replacing aging network equipment.
- Implement an Employee Self-Service module. This module will give employees web access to payroll, address, benefits, and family-related information.
- Upgrade existing AMS Finance hardware and software system with a newer AMS package, or purchase a replacement package from a new vendor.

Computer Services



15 Total Employees

Personnel Changes

- Added a User Support Technician position for PC-related support. This brings the team back to four people. This addition was covered within ASD target allocations.

Computer Services-FY03-04 Budget

<i>General Fund</i>	<i>% change</i>				
	FY02 Adopted	FY03 Proposed	FY04 Proposed	FY02/FY03	FY03/FY04
Personal Services	\$ 847,006	\$ 917,368	\$ 964,929	8.31%	5.18%
Operating	825,534	902,192	930,791	9.29%	3.17%
Insurance Premiums	-	34,000	35,700	n/a	5.00%
Fixed Fleet	-	2,557	2,557	n/a	0.00%
Capital	149,500	150,000	150,000	n/a	n/a
Total	\$ 1,822,040	\$ 2,006,117	\$ 2,083,977	10.10%	3.88%

CSD Program Changes

- Operating expenses include an additional \$80,000 over FY 02 for maintenance contract increases
- Other operating items were decreased by \$17,548 from FY 02

Other Department Issues

- Capital Dollar Needs –Increased funding for PC replacements. Currently \$150,000 is allocated annually for PCs and printers – 7 year replacement schedule. To reach a 4-year replacement target, approximately \$250,000 will be needed annually.
- Requested an additional Systems Programmer position in FY04 to help support growing server and application base. Currently, two positions support over twenty (20) servers. Expect server growth to reach thirty (30) by end of FY 04.

Finance Department

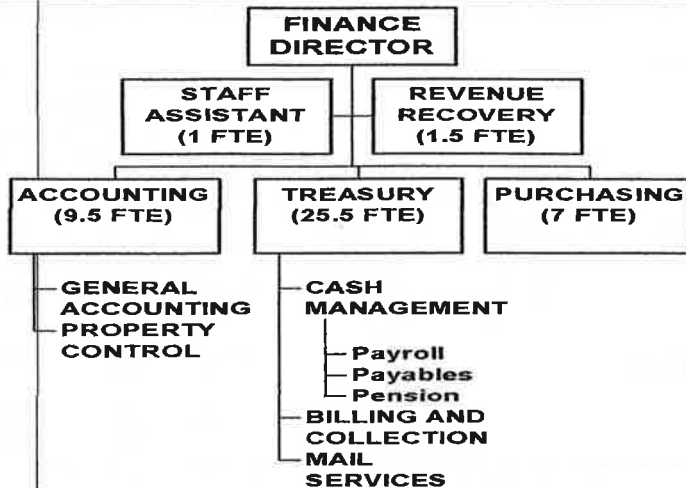
MISSION STATEMENT

- We pledge to safeguard the taxpayers' assets and provide quality service in a courteous and professional manner demonstrated through high ethical standards to our customers.

Goals & Objectives

- Produce & communicate timely and accurate financial information
- Preserve capital, maintain liquidity and maximize investment yield within acceptable risk parameters
- Assist user departments in the acquisition of goods and services essential to their operation
- Protect and diversify the City's revenue base and financing sources

Finance



45.5 Total Employees

Personnel Changes

- Reduction of Office Assistant from full-time to half-time
- Increased allocation of salaries to Pension Funds
 - Finance Director (25% to 35%)
 - Treasury Manager (15% to 25%)

Finance – FY03-04 Budget

General Fund	FY02 Adopted	FY03 Proposed	FY04 Proposed	% change	
				FY02/FY03	FY03/FY04
Personal Services	\$ 1,709,768	\$ 1,773,609	\$ 1,867,183	3.73%	5.28%
Operating	360,154	426,041	430,148	18.29%	0.96%
Insurance Premiums	-	86,000	90,300	N/A	5.00%
Fixed Fleet	-	2,307	2,307	N/A	0.00%
Total	\$ 2,082,922	\$ 2,287,957	\$ 2,389,938	9.84%	4.46%

Finance – FY03-04 Budget

Other Funds	FY02 Adopted	FY03 Proposed	FY04 Proposed	% change	
				FY02/FY03	FY03/FY04
Retiree Health	\$ 4,164	\$ 2,865	\$ 2,997	-31.20%	4.61%
General Pension	\$ 127,948	\$ 164,756	\$ 172,294	28.77%	4.58%
Disability Pension	\$ 4,222	\$ 5,729	\$ 5,993	35.69%	4.61%
Consolidated Pension	\$ 71,576	\$ 94,600	\$ 98,902	32.17%	4.55%
Total	\$ 207,910	\$ 267,950	\$ 280,186	28.88%	4.57%

All personal services

Proposed Decrements

- Increased allocation to pension funds – \$20,500
- Reduction in operating expenses – \$49,190
- Personal services reductions – Office Assistant from full-time to half-time – \$10,600

Proposed Increments

- Additional Field Collector & associated operating expenses - \$40,000
- Additional revenues to the City - \$30,000
- Net Cost \$10,000

Department Issues

- GASB 34 Effective 10/1/01
- Employee Self Service Module
- Implementation of Purchasing Task Force recommendations
- Financial System RFP/conversion
- Office Space
- Pension Contribution Rates

Fleet Management

Mission Statement

- “We will provide courteous and quality services to our customers in a manner that will allow for safe and maximum utilization of the “right” vehicle/equipment at a minimal cost.

Goals & Objectives

- **GOALS**
 - Deliver competitive services by using latest technologies, methods and materials
 - Consistently update our preventative maintenance and fleet replacement programs
- **OBJECTIVES**
 - Control operating costs
 - Update the major fleet programs to ensure consistency with manufacturers' recommendations, vehicle applications and operating environment.

Fleet Management



30 Total Employees

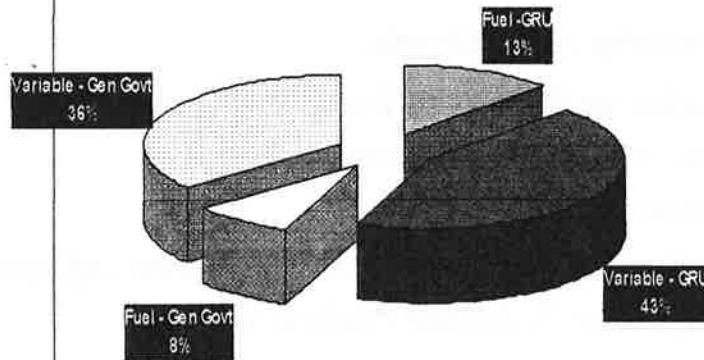
Personnel Changes

- No changes are proposed

Fleet Management – Revenues

Revenue Sources				% change	
	FY02 Adopted	FY03 Proposed	FY04 Proposed	FY02/FY03	FY03/FY04
State Fuel Tax Rebate	\$ 6,000	\$ 6,000	\$ 6,000	0.00%	0.00%
Investment Income	30,000	18,000	18,000	-40.00%	0.00%
Cost Recovery - Fuel	789,596	702,884	724,483	-10.98%	3.07%
Cost Recovery - Variable	2,666,931	2,676,604	2,777,153	0.36%	3.76%
Total	\$ 3,492,527	\$ 3,403,488	\$ 3,525,636	-2.55%	3.59%

Fleet Management Revenues FY03



GRU 56%
Gen Gov't 44%

Fleet Management Expenses

Fleet Fund	% change				
	FY02 Adopted	FY03 Proposed	FY04 Proposed	FY02/FY03	FY03/FY04
Personal Services	\$ 1,338,244	\$ 1,399,990	\$ 1,458,877	4.61%	4.21%
Operating	2,011,362	1,925,020	1,997,004	-4.29%	3.74%
Insurance Premiums	47,452	57,777	63,555	21.76%	10.00%
Capital	30,000	20,700	6,200	-31.00%	-70.05%
Depreciation	-	60,000	60,000	n/a	0.00%
Total	\$ 3,427,058	\$ 3,463,487	\$ 3,585,636	1.06%	3.53%

Department Issues

- Training at all levels
- Implementation of fixed rates to customers to maintain Fleet Replacement Fund
- Performance Benchmarking reestablish project with active participants
- Replacement of 5th Avenue Garage – Joint Study Project with GRU

Fleet Replacement Fund

■ Assumptions

- Starting in FY2003 and using vehicle life as the replacement schedule
- 2% Inflation Rate
- Replacement equation uses 10% of the replacement vehicle value as the residual value.
 - ❖ Three classes and replacement cost for sedans:
 - Small - \$13,000
 - Medium - \$15,600
 - Large - \$20,600

■ Formula for Fixed Fleet Charge

- Annual Contribution = (Replacement Cost - Residual Value) / Life of Vehicle

Office of Management & Budget

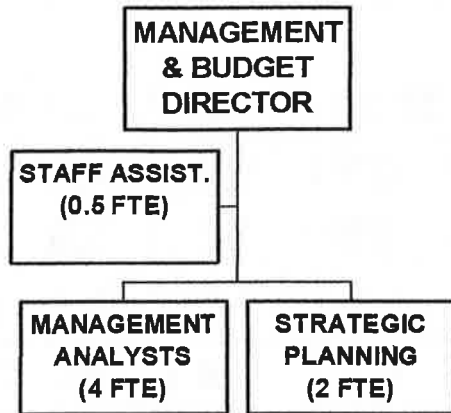
Mission Statement

- Assist in the management of the City's resources through the evaluation of urban service provision, new revenue opportunities, and appropriate expenditure levels.

Goals & Objectives

- Prepare biennial budget
- Long-range planning and financial forecasting
- Implement annexation policies and coordinate annexation activities
- Perform Organizational analyses
- Administer City's internship program

Office of Management and Budget



7.5 Total Employees

Personnel Changes

- No changes are proposed

Management & Budget – FY03-04 Budget

General Fund				% change	
	FY02 Adopted	FY03 Proposed	FY04 Proposed	FY02/FY03	FY03/FY04
Personal Services	\$ 423,190	\$ 454,208	\$ 474,557	7.33%	4.48%
Operating	29,189	24,391	24,748	-16.44%	1.46%
Insurance Premiums	-	15,000	15,750	n/a	5.00%
Total	\$ 452,379	\$ 493,599	\$ 515,055	9.11%	4.35%

Proposed Decrements

- OMB target was met by reductions in operating expenses
 - Printing costs will be lowered by offering the budget document on CD
 - TRIM advertisements decreased through a government discount

Department Issues

- Performance Measurement implementation
- Improve Position Control system
- Expand financial planning capabilities
- Evaluate City's revenue base and propose alternatives to promote long-term stability

Risk Management

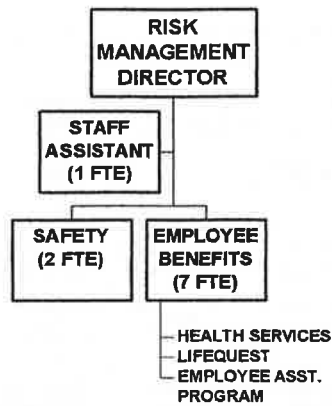
Mission Statement

- Risk Management will identify and analyze the City's exposure to risk, develop innovative and cost-effective programs to manage those risks, as well as provide the most efficient, effective and affordable health care and wellness programs to foster a healthier, more fit lifestyle for City employees, retirees and their families.

Goals & Objectives

- Proactively manage both health care and worker's compensation costs through Employee Health Services.
- Promote employee/retiree wellness via Lifequest.
- Develop departmental loss reports for W/C, G/L and A/L claims.
- Review Retiree Health Program.

Risk Management



11 Total Employees

Personnel Changes

- No changes are proposed

Risk Management – FY03-04 Budget

FY 2003-2004 Risk Management Proposed Budget					
Fund	FY02 Adopted	FY03 Proposed	FY04 Proposed	% change	
				FY02/FY03	FY03/FY04
General Insurance:					
Revenues	4,649,895	5,744,804	6,079,421	23.6%	5.8%
Expenditures	4,646,714	5,596,464	5,882,527	20.4%	5.1%
Surplus/(Deficit)	2,981	148,340	196,894		
EHAB:					
Revenues	7,416,170	9,491,338	10,944,426	28.0%	15.3%
Expenditures	7,005,393	9,304,455	10,770,550	32.8%	15.8%
Surplus/(Deficit)	410,777	186,883	173,876		
REHAB:					
Revenues	3,803,081	5,051,063	5,073,484	32.8%	0.4%
Expenditures	3,135,026	4,280,181	4,902,216	36.5%	14.5%
Surplus/(Deficit)	668,055	770,882	171,268		

General Insurance Increases

	2001	2002	2003	2004	% Change	% Change
	Actual	Budget	Budget	Budget	02 - 03	03 - 04
Ins. Prem.	827,189	950,000	1,400,000	1,550,000	47%	11%
W/C	1,876,885	1,800,000	2,100,000	2,200,000	17%	5%
Auto	498,390	200,000	200,000	200,000	0%	0%
General	16,220	150,000	150,000	150,000	0%	0%
TOTAL	3,218,684	3,100,000	3,850,000	4,100,000	24%	6%

EHAB Increases

	2001 Actual	2002 Budget	2003 Budget	2004 Budget	% Change 02 - 03	% Change 03 - 04
Claims Pd.	5,565,251	5,072,000	7,062,000	8,367,000	39%	18%
Admin	719,161	679,566	945,000	1,085,000	39%	15%
TOTAL	\$ 6,284,412	\$ 5,751,566	\$ 8,007,000	\$ 9,452,000	39%	18%

REHAB Increases

	2001 Actual	2002 Budget	2003 Budget	2004 Budget	% Change 02 - 03	% Change 03 - 04
Claims Pd.	2,145,992	2,613,853	3,638,000	4,187,000	39%	15%
Admin	250,072	350,080	442,000	510,000	26%	15%
TOTAL	\$ 2,396,064	\$ 2,963,933	\$ 4,080,000	\$ 4,697,000	38%	15%

Department Issues

- General Market Conditions for Insurance
- Implement Cost allocation to departments
- Design a reward program for Departments
- Health Insurance Plan Design for Actives and Retirees

Small Business Development

Mission Statement

- To provide excellent customer service to internal and external customers and ensure that the City continues to aggressively seek opportunities to maximize spending with diverse local businesses. To support the overall economic development efforts by enhancing departmental services using innovation, market trends, public relation and education to build synergistic business partnerships to serve, strengthen, start and expand businesses in the Gainesville community.

Major Goals & Objectives

- To increase City spending with qualified local minority and small businesses
- Work with departments to develop a "One Stop" process to assist businesses with starting and/or expanding a business
- Continue to administer Local MBE/SBE Procurement and Enterprise Zone Programs
- Develop and maintain an Internet presence and automate processes for the Local MBE/SBE Procurement and Enterprise Zone Programs.

Small Business Development

SBD
DIRECTOR

STAFF
ASSISTANT
(1 FTE)

2 Total Employees

Personnel Changes

- No changes are proposed

Small Business Development FY03-04 Budget

<i>General Fund</i>				<i>% change</i>	
	FY02 Adopted	FY03 Proposed	FY04 Proposed	FY02/FY03	FY03/FY04
Personal Services	\$ 75,359	\$ 77,440	\$ 82,338	2.76%	6.32%
Operating	20,100	19,125	19,466	-4.85%	1.78%
Insurance Premiums	-	2,000	2,100	NA	5.00%
Total	\$ 95,459	\$ 98,565	\$ 103,904	3.25%	5.42%

Proposed Decrements

- Met target through reduction in operating expenses.

Department Issues

- Add a professional position and related operating expenses (cost is \$44,757)
- First Step Small Business Start-Up Process
- Communication / Marketing of Small Business Program Services
- Program Automation: Continue to work with CSD to enhance automation of the MBE 2000 system and the GEZDA program

Recreation & Parks

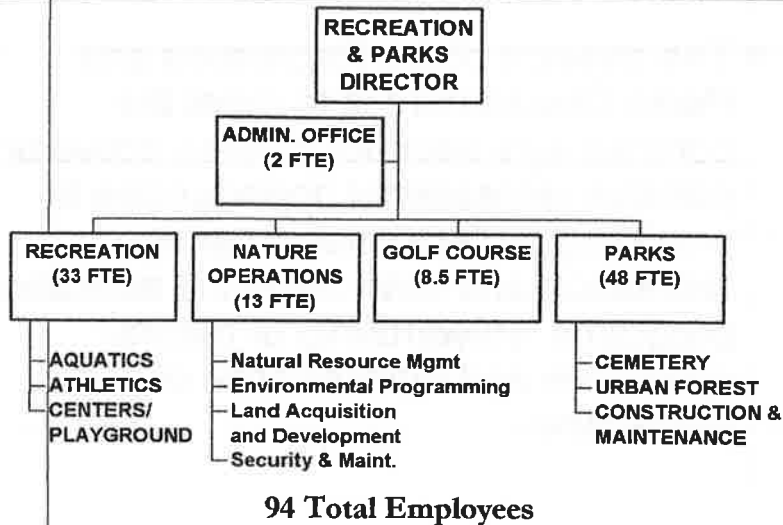
Mission Statement

- The mission of the Recreation and Parks Department is to meet the community's need for diverse active and passive recreational opportunities by providing professionally managed recreation and environmental education programs, stewardship of natural resources and maintenance of public landscape.

GOALS & OBJECTIVES

- To provide a variety of Recreational and Nature programming
- To acquire, restore and maintain environmentally sensitive lands
- To construct and develop capital projects
- To maintain parks, recreation facilities and natural resources in a clean and safe condition

Recreation & Parks



Personnel Changes

- Addition of 2 positions related to annexation
 - Labor Crew Leader
 - Motor Equipment Operator
- Deletion of 4 Maintenance Worker I positions in Centers Division
 - 2 currently vacant
 - 2 potential lay-offs

Recreation & Parks – FY03-04 Budget

<i>General Fund</i>	FY02 Adopted	FY03 Proposed	FY04 Proposed	% change	
				FY02/FY03	FY03/FY04
Personal Services	\$ 3,242,403	\$ 3,318,275	\$ 3,569,577	2.34%	7.57%
Operating	1,230,819	1,318,549	1,433,235	7.13%	8.70%
Insurance Premiums	-	342,000	359,100	N/A	5.00%
Fixed Fleet	-	218,698	218,698	N/A	0.00%
Capital	186,400	28,850	-	-84.52%	-100.00%
Total	\$ 4,659,622	\$ 5,226,372	\$ 5,580,610	12.16%	6.78%

Recreation & Parks – FY03-04 Budget

<i>Other Funds</i>	FY02 Adopted	FY03 Proposed	FY04 Proposed	% change	
				FY02/FY03	FY03/FY04
CDBG	\$ 29,500	\$ -	\$ -	-100.00%	N/A
Recreation Programs	\$ 178,000	\$ 178,000	\$ 178,000	0.00%	0.00%
Ironwood Golf Course	\$ 1,583,770	\$ 1,834,854	\$ 1,878,836	15.85%	2.40%
Fleet Replacement	385,000	191,000	254,500	-50.39%	33.25%
Total	\$ 2,176,270	\$ 2,203,854	\$ 2,311,336	1.27%	4.88%

PROGRAM DECREMENTS

- Deletion of 4 Maint. Worker I positions in Centers Division, replace with contracted service - \$51,000
- Reduction in pool operating hours - \$22,000

PROGRAM INCREMENTS

- Implement Inmate Use Program with Department of Corrections (within target)
- Addition of Cone Park in FY2004

Recreation Programs Survey

- Florida cities with a population in excess of 100,000
- 11 of 12 cities responded

Surveyed Cities	MEDIAN	MIN	MAX	GAINESVILLE
1999-2000 budget	\$ 9,908,197	\$ 5,446,925	\$ 26,731,000	\$ 6,397,757
# EMPLOYEES	132	42	426	94

Source: FRPA Journal, Spring 2001

Recreation Programs Comparison

Gainesville compared to Tallahassee

	Gainesville	Tallahassee	% difference
Population	95,447	150,624	67.8%
Administration	\$ 1,172,330	\$ 2,104,316	79.5%
Parks	2,466,303	4,058,953	64.6%
Golf Course	1,583,770	1,562,038	-1.4%
Recreation	1,626,877	5,419,342	233.1%
Nature	725,921	n/a	n/a
Total	\$ 7,575,201	\$ 13,144,649	73.5%
<i>Per Capita</i>	\$ 79.37	\$ 87.27	10.0%
<i>FTEs</i>	94.25	149.75	58.9%

Admin includes support services

DEPARTMENTAL ISSUES

- Inadequate staffing in Recreation Centers
- Inadequate staffing in Parks Division
- Inadequate staffing in Nature Division

ISSUES CONTINUED

- To Insure adequate funding of Cone Park Project
- Proposed City/County consolidation of services

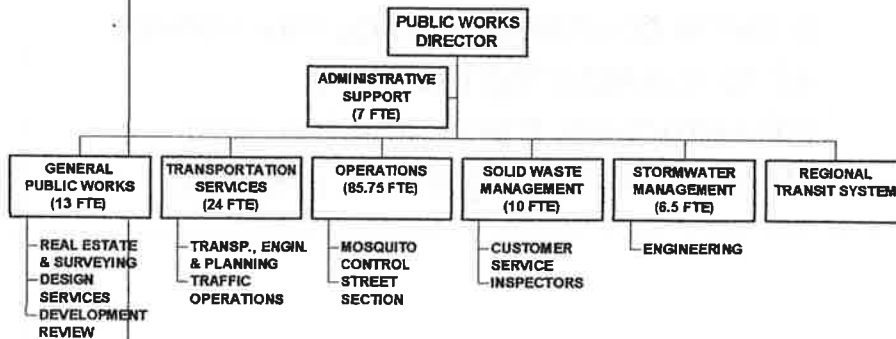
	Public Works

	Mission Statement
	The Public Works Department will provide courteous and quality service while maintaining the city's infrastructure, transportation, and stormwater management systems.

Major Goals

- Identify and implement projects that enhance the quality of life in Gainesville's neighborhoods.
- Develop intergovernmental partnerships in transportation, stormwater and solid waste programs.
- Participate in the implementation of projects that meet recreational needs and enhance access to nature.
- Develop and implement projects that upgrade the city's transportation and stormwater infrastructure.
- Continue to expand transportation alternatives community wide.
- Continue to expand the services and programs provided by the Regional Transit System community wide.

Public Works



147.25 Total Employees (Does Not Include RTS)

Personnel Changes

- Deletion of one vacant Program Assistant
- Add 1 Engineering Technician II within target
- Add 1 Survey Technician II
- Addition of 7 positions related to annexation
 - 2 General Fund positions
 - 4 Stormwater Fund positions
 - 1 Solid Waste position

Public Works – FY03-04 Budget

General Fund	FY02 Adopted	FY03 Proposed	FY04 Proposed	% change	
				FY02/FY03	FY03/FY04
Personal Services	\$ 2,920,953	\$ 3,167,691	\$ 3,315,872	8.45%	4.68%
Operating	2,330,902	2,364,451	2,429,178	1.44%	2.74%
Insurance Premiums	-	381,502	400,577	n/a	5.00%
Fixed Fleet	-	371,791	371,791	n/a	0.00%
Capital	33,000	1,300	1,300	-96.06%	0.00%
Total	\$ 5,284,855	\$ 6,286,735	\$ 6,518,718	18.96%	3.69%

Stormwater Utility-- FY03-04 Budget

Stormwater Management Utility Fund			% change		
	FY02 Adopted	FY03 Proposed	FY04 Proposed	FY02/FY03	FY03/FY04
REVENUES:					
Stormwater Fees	\$ 4,111,987	\$ 5,056,812	\$ 5,258,877	22.97%	4.00%
Interest on Investments	\$ 167,228	\$ 200,000	\$ 200,000	19.60%	0.00%
Capital Contributions	\$ 1,075,000	\$ 1,618,000	\$ 1,100,000	50.51%	-32.01%
Total Revenues	\$ 6,354,215	\$ 6,874,612	\$ 6,568,877	28.40%	-4.59%
EXPENSES:					
Personal Services	\$ 2,177,285	\$ 2,307,908	\$ 2,441,733	6.00%	5.80%
Operating	1,367,873	1,389,822	1,555,006	1.60%	11.89%
Insurance Premiums	120,352	122,000	122,000	1.37%	0.00%
Fixed Fleet	249,200	385,830	385,830	54.83%	0.00%
Capital	1,090,000	1,880,200	1,117,200	70.66%	-39.94%
Other Non-Operating	1,109,559	348,449	348,124	-68.60%	-0.09%
Total Expenses	\$ 6,114,269	\$ 6,414,209	\$ 5,969,893	4.91%	-6.93%

Solid Waste – FY03-04 Budget

Solid Waste Collection Fund			% change		
	FY02 Adopted	FY03 Proposed	FY04 Proposed	FY02/FY03	FY03/FY04
REVENUES:					
Collection Fees	\$ 4,564,000	\$ 4,650,000	\$ 4,766,250	1.88%	2.50%
Franchise Fees	\$ 400,000	\$ 540,000	\$ 540,000	35.00%	0.00%
State Grant	\$ 65,000	\$ 35,000	-	-48.15%	-100.00%
Interest on Investments	\$ 95,000	\$ 35,000	\$ 30,000	-63.16%	-14.29%
Other	\$ 40,000	\$ 40,000	\$ 40,000	0.00%	0.00%
Total Revenues	\$ 5,164,000	\$ 5,300,000	\$ 5,376,250	2.63%	1.44%
EXPENSES:					
Personal Services	\$ 495,226	\$ 580,110	\$ 589,606	17.14%	1.64%
Operating	4,153,194	4,441,558	4,591,558	6.94%	3.38%
Insurance Premiums	12,957	13,000	13,000	0.33%	0.00%
Fixed Fleet	-	13,128	13,128	n/a	0.00%
Capital	10,000	79,000	21,000	680.00%	-73.42%
Other Non-Operating	636,000	605,000	605,000	-4.87%	0.00%
Total Expenses	\$ 5,307,377	\$ 5,731,796	\$ 5,833,292	8.00%	1.77%

Program Increments

- Traffic Calming Program continuation - \$30,000
- Surveying Program Enhancement – Addition of Survey Technician II one-half funding from General Fund and one-half from Stormwater Fund. Total - \$28,500
- Addition of Engineering Technician II to SMU - \$51,945
- Addition of Solid Waste Collection Inspector - \$51,800

Program Changes

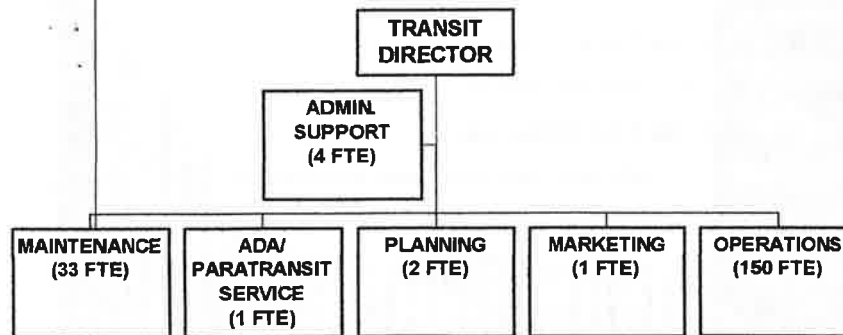
Stormwater Management Utility

- Proposed increase in fee
 - Current \$6.00 (estimated revenue \$4,854,348)
 - \$6.25 for FY03 (estimated revenue \$5,056,613)
 - \$6.50 for FY04 (estimated revenue \$5,274,654)

Major Goals & Objectives

- Focus on customer service improvements and respond to changing service needs.
- Conduct public forums to receive input regarding desired services.
- Purchase replacement buses, plan for expanded administrative, operations and maintenance facilities.
- Utilize technology and innovative approaches in the provision of transit services.

Regional Transit System

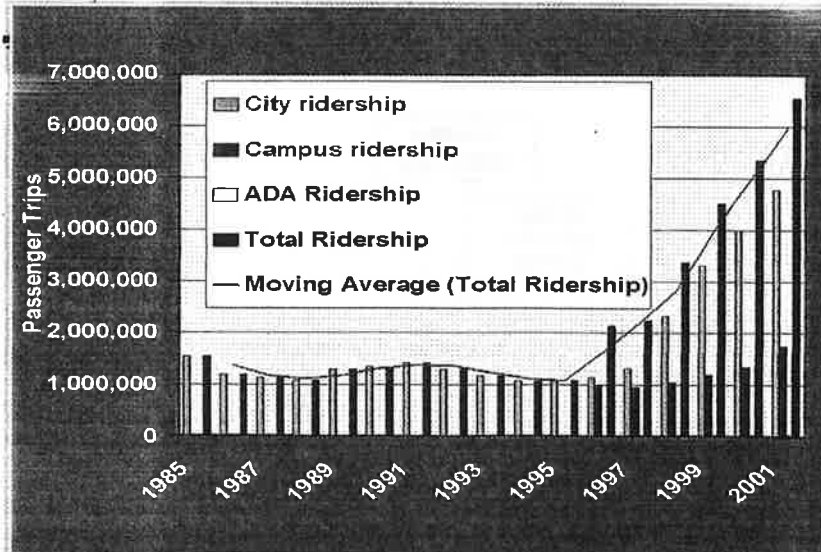


192 Total Employees

Personnel Changes

- Addition of 15.5 positions to cover service level increase
 - 1 Parts Specialist
 - 2 Staff Assistants
 - 1 Trainer
 - 1 Transit Planner
 - 1 Lead Mechanic
 - 2 Mechanic
 - 5 Transit Operators
 - 2 Vehicle Service Attendants
 - Increase one half-time Transit Supervisor to full-time

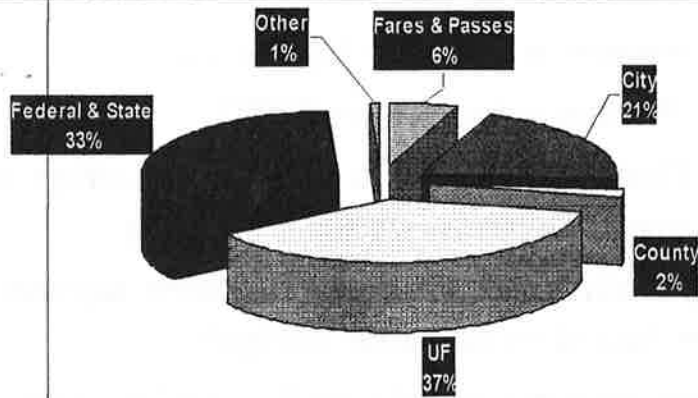
System Ridership 1985 to 2001



RTS Revenues FY03-04

Revenue Sources	FY02 Adopted	FY03 Proposed	FY04 Proposed	% change	
				FY02/FY03	FY03/FY04
Fares & Passes	\$ 534,529	\$ 741,480	\$ 735,000	38.72%	-0.87%
Campus Shuttle	1,110,000	1,000,000	1,000,000	-9.91%	0.00%
County Transit Agreement	247,180	247,180	247,180	0.00%	0.00%
Grants	2,888,203	4,297,417	4,109,668	48.79%	-4.37%
Local Option Gas Tax	2,181,871	2,214,000	2,271,000	1.47%	2.57%
UF Student Fees	2,224,513	3,236,009	3,236,009	45.47%	0.00%
Campus Development	633,896	651,896	669,900	2.84%	2.76%
General Fund Transfer	2,025	442,160	442,160	21735.06%	0.00%
Other Revenues	194,025	123,890	123,890	-36.15%	0.00%
Total	\$ 10,016,242	\$ 12,954,032	\$ 12,834,807	29.33%	-0.92%

RTS Revenues FY03



RTS Expenses-FY03-04

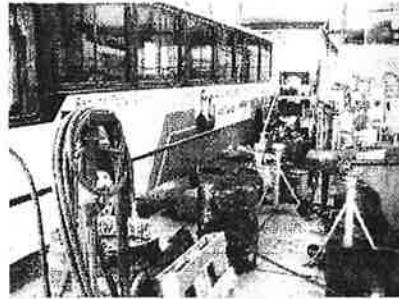
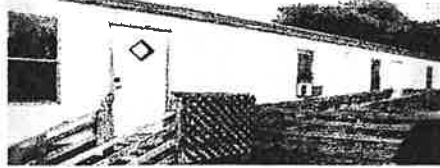
RTS Fund				% change	
	FY02 Adopted	FY03 Proposed	FY04 Proposed	FY02/FY03	FY03/FY04
Personal Services	\$ 6,001,729	\$ 6,854,932	\$ 6,989,793	14.22%	1.97%
Operating	3,291,084	3,240,280	3,216,348	-1.54%	-0.74%
Insurance Premiums	730,164	888,920	977,809	21.74%	10.00%
Capital	106,500	969,900	650,857	810.70%	-32.89%
Other Non-Operating	1,143,000	2,143,000	2,143,000	87.49%	0.00%
Total	\$ 11,272,477	\$ 14,097,032	\$ 13,977,807	25.06%	-0.85%

Expenses

- Increase in Personal Services
 - 15 new positions in FY03
 - Decrease in FY04 due to reduction in overtime (new positions filled)
- Operating expenses reductions across the board to balance budget
- Increase in capital due to capital grant funding

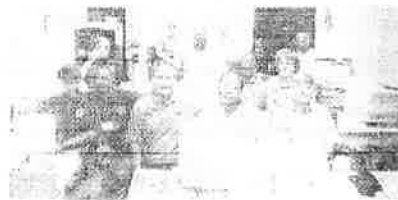
Department Issues

- Increased numbers of personnel and vehicles are overcrowding our facilities.
- Expansion has strained our ability to provide service, maintain vehicles and meet administrative deadlines.
- Continued success will depend on meeting these challenges.



Department Issues

- Fleet size has increased from <40 in 1988 to >80 in 2001.
- Employees have increased from <80 in 1988 to >175 in 2001, primarily in operations.
- Maintenance and Admin staffs have remained level.



Capital Projects

FY2002 Bond Issue

FY2002 Bond Issue	Allocated to Date	Unallocated to Date	Total
Courthouse Parking Garage	\$1,400,600		\$ 1,400,600
5th Avenue Pleasant Street Rehabilitation	650,000		650,000
6th Street Rail Corridor	655,000		655,000
Downtown Connector	480,000		480,000
Depot Building Rehabilitation	750,000		750,000
Information Technology Projects	3,000,000		3,000,000
Roadway Construction/Reconstruction		1,500,000	1,500,000
Recreation		1,242,000	1,242,000
Total	\$6,935,600	\$ 2,742,000	\$ 9,677,600

Information Technology Projects

- GPD Records Management \$500,000
- Payroll and Financial system upgrades, both hardware and software \$2,500,000
 - Staff is continuing to work on the details of the total package

Total Information Technology Projects \$3,000,000

Transportation Projects

- NE 3rd Avenue – 9th Street to Waldo Road \$100,000
- SW 2nd Avenue – 2nd Street to 13th Street \$500,000
- Depot Avenue - Main Street to SE 4th Street \$800,000
- NW 31st Avenue - Glen Springs Roundabout \$100,000

Total Transportation Projects \$1,500,000

Depot Park Improvements

- **Passive Recreation**
 - Rail Trail System
 - Walking paths and boardwalks
- **Open Space**
 - Undeveloped wetlands
 - Unstructured open areas
 - Landscaped areas
- **Total Estimated Cost \$2.6-\$3.0 million**
 - Potential Grant Funding from Florida Department of Environmental Protection
 - \$621,000 from Bond Issue can be used as grant match

Other Recreation Improvements

- **Lincoln Heights Play Structure \$10,000 (approved)**
- **Tot Lot #1 Front Porch improvements \$15,000 (approved)**
- **Westside Tennis Pro Shop \$100,000**
- **6 Tot Lot Playground replacements \$120,000**
- **Oak Hill Playground fencing \$20,000**
- **Greenacres Park Play Structure \$16,000**
- **Westside Tennis Lights timer \$34,000**

Other Recreation Improvements (continued)

- Porter's Basketball Court Lights \$15,000
 - Mickle Pool Resurfacing \$30,000
 - Interactive Water Play Area – Plaza \$35,000
 - Biven Boardwalk Pavilion replacements \$76,000
 - TB McPherson Fencing \$24,000
 - Ironwood Cart Paths \$116,000
 - A.N.N.E. (Northwood) Park \$10,000
- Total Recreation Projects \$621,000**

Unallocated Sources of Funds

Additional Sources Available		
Unspent GERRB 94 Bond Proceeds	\$ 47,000	Roads/Facilities
Unspent FFGFC96 Bond Proceeds	243,000	Roads
Unspent FFGFC98 Bond Proceeds	147,000	Communications Equip
Debt Service Reserve Release FFGFC 98	58,000	no restriction
FY2001 GRU Incentive	469,481	no restriction
Total Additional Sources	\$ 964,481	

Unspent GERB 94 Bond Proceeds

- SW 23rd Terrace – Williston Road to Archer Road – \$47,000
- Total Project Cost – \$485,000

Unspent FFGFC 96 Bond Proceeds

- SW 23rd Terrace – Williston Road to Archer Road – \$243,000
- Total Project Cost – \$485,000

Unspent FFGFC 98 Bond Proceeds

- **Communication Equipment – \$147,000**
 - GPD Records Management
\$100,000
 - Field Communications Project
\$47,000

Debt Service Reserve Release FFGFC 98

- **Gender based restroom facilities at Fire Stations #4 and #7 – \$58,000**

FY 2001 GRU Incentive

- Annual Street Resurfacing Program – \$300,000
- Cone Park Construction – \$169,481
- Total \$469,481

Stormwater '03 – Infrastructure Projects

- NW 14th Avenue Stormwater Park Design \$30,000
- SW 5th Avenue Basin \$1,000,000
- SW 11th Avenue drainage system \$88,000
- Hogtown Creek Sediment Control \$500,000
- Depot Stormwater Park \$550,000
- SE 7th Avenue Culvert Replacement \$350,000
- Sweetwater Branch \$500,000
- Duck Pond Restoration \$350,000
- Tumblin' Creek Restoration \$100,000

Stormwater '04 – Infrastructure Projects

- NW 14th Avenue Stormwater Park Land Acquisition \$100,000
- Rosewood Creek Improvements \$200,000
- Hogtown Creek Sediment Control \$500,000
- Sweetwater Branch \$1,000,000
- Tumblin' Creek Restoration Design Phase II \$350,000

CDBG '03 – Infrastructure Projects

- SE 7 Avenue construction \$80,000
- Morning Star sanitary sewer \$20,000
- Lincoln Estates stormwater \$40,000
- Duval Neighborhood \$37,800
- North Lincoln Estates Sidewalks \$14,300
- Targeted Area Sidewalks \$15,000
- Carryover to subsequent year projects \$35,150

CDBG '04 – Infrastructure Projects

- NE 1st Street at 12th avenue \$100,000
- Duval Neighborhood \$100,000
- Springhill Neighborhood Assessment \$2,000
- Targeted Area Sidewalks \$15,000
- Design, SW 5th Street, Depot to 5th Ave \$25,000

Next Budget Workshop

- July 15, 2002 9:00am-12:00pm
 - CDBG & HOME Funding
 - Cultural Affairs Outside Agency Funding
- July 15, 2002 6:00pm-9:00pm
 - Advisory Boards