City of gainesville
Finance Department
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Gainesville, FL 32602

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2001 Citizen's Report

report to the citizen • report to the citizen • report to the citizen • report to the citizen • report to the citizen • report to the citizen

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http://www.state.fl.us/gvl

report to the citizen

THIS REPORT WAS PREPARED TO INFORM RESIDENTS about the City of Gainesville, its operations, services and programs, and its financial condition. It is suitable for those readers who prefer an overview or summary of City government and its financial condition.

The following pages provide brief descriptive information about your government's organizational structure and how that structure relates to the services provided to the residents of Gainesville. Gainesville Regional Utilities (GRU) information, which is a major component of our organization, is included in this report but in a condensed format. GRU issues a separate report to comply with its bond requirements.

The financial information presented here is in condensed and summarized form, and does not substitute for the City's Comprehensive Annual Financial Report (CAFR). The CAFR out-lines the City's financial position and operating activities for each year presented in conformity with generally accepted accounting principles. This Citizen's Report does not conform to generally accepted accounting principles and associated reporting standards as set forth by applicable governing bodies. Some of the statistical information is from the City's Financial and Operating Plan (annual budget). Both of these documents have received awards for outstanding financial reporting from the Government Finance Officers Association. The CAFR, the City's Financial and Operating Plan, and this Citizen's Report, as well as other referenced material, are available at the Alachua County Library. You may also find other information regarding the City on the City's website (at left).

In keeping with our commitment to excellence, we proudly present this report to you. We hope this report will give you a better understanding of the services the City provides, its accomplishments, and its overall financial condition. We welcome your comments and suggestions to improve our presentation.

about the cover

Special thanks to local **Artist Kathleen Wobie**, for supplying the cover art work. A vibrant landscape painting portraying the revitalized historic downtown Gainesville, including Union Street Station and the Hippodrome at dusk.

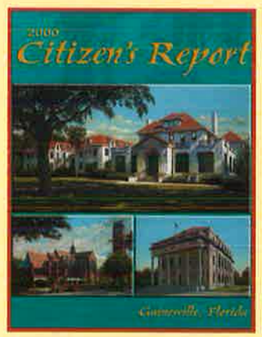
This Document was produced by the Finance Department at a cost of $10,500 or $1.40 per copy, to inform the public about City services and finances. Currently, only 7,500 copies are printed annually and mailed to a random sample of residents. If you would like to receive a copy, contact the Finance Department at 334-5054.

In-house Photographers: Johanna Tjeenk Willink and Carl Harness

contact numbers

For numbers not listed below call (352) 334-5005

Administrative Services	334-5013
Assistant City Manager	334-5010
Building Inspection	334-5050
City Attorney	334-5011
City Auditor	334-5020
City Commission	334-5016
City Manager	334-5010
Clerk of Commission	334-5015
Community Development	334-5022
Computer Services	334-5033
Cultural Affairs	334-5064
Economic Development	334-5012
Equal Opportunity	334-5051
Facilities Management	334-2140
Finance	334-5054
Fire Rescue	334-5078
Fleet Management	334-2261
Gainesville Regional Utilities	334-3400
Human Resources	334-5077
Ironwood Golf Course	334-3120
Management & Budget	334-5032
Police	334-2400
Public Works	334-5070
Recreation & Parks	334-5067
Regional Transit System	334-2609
Risk Management	334-5045
Solid Waste	334-5040
Stormwater Management	334-5072
Streets	334-2161
Traffic Engineering	334-5074



The Government Finance Officers Association of the United States and Canada (GFOA) has given an Award for Outstanding Achievement in Popular Annual Financial Reporting to City of Gainesville for its Popular Annual Financial Report for the fiscal year ended September 30, 2000.

The Award for Outstanding Achievement in Popular Annual Financial Reporting is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government popular reports.

Check out the City's website at http://www.state.fl.us/gvl

contact numbers • contact numbers • contact numbers • contact numbers • contact numbers • contact numbers

15.A. In the past 3 months, how many times have you used the City bus service (RTS)?

☐ 0 ☐ 1–5 ☐ 6–10 ☐ Over 10

B. What would encourage you to use the City bus service more often? (Check all that apply)

☐ Nothing ☐ Smaller buses ☐ More frequent buses
☐ More friendly service ☐ Cleaner buses ☐ Extended hours
☐ Lower fare ☐ New routes ☐ Buses being on time

16. Rank the order of issues which you feel are the most important problems for City officials to work on first. Put a '1' next to the issue you feel is most important, a '2' next to the second most important issue, etc.

____ Condition of Streets & Sidewalks ____ Pollution of the Environment
____ Crime ____ Sustainable Development
____ Growth Management ____ Taxes
____ Jobs & the Economy ____ Traffic
____ Litter Control ____ Waste Disposal
____ Parks & Recreation Facilities ____ Drugs

17. For statistical purposes, please indicate family's total annual income BEFORE TAXES for 2001. (Include money from all sources for all persons living in your household.)

☐ $0–10,000 ☐ $10,000–30,000 ☐ $30,000–50,000 ☐ Over $50,000

18. Your gender: ☐ Male ☐ Female

19. Number of individuals in your household: ☐ 1 ☐ 2 ☐ 3 ☐ 4 or more

20. Your age: ☐ 18–24 ☐ 25–34 ☐ 35–49 ☐ 50–64 ☐ over 64

21. Your race/ethnicity: ☐ Black ☐ White ☐ Hispanic ☐ Asian ☐ Other _____

22. What zip code do you live in? _____

23. In the space below, please make any comments you have regarding City programs and services. (Remember, this survey is anonymous.)

24. Did you answer this survey before reading the 2001 Citizen's Report? ☐ YES ☐ NO

25. Did you like the Citizen's Report? ☐ YES ☐ NO

26. Did you find the report easy to read? ☐ YES ☐ NO

27. Do you feel this report provides useful information to City residents? ☐ YES ☐ NO
If no, why? _____

28. Is there any information you would add or delete from the report? ☐ YES ☐ NO
If so, what? _____

29. At a cost of approximately $1.40 per copy, should the City continue to provide this report to its taxpayers? ☐ YES ☐ NO
If yes, how often? ☐ Annually ☐ Every 3 years ☐ Every 5 years ☐ Other (please specify) _____

30. Please make any other comments you have regarding the Citizen's Report, in the space below.

If you would like a copy of the results of this survey call 334-5032 after September 30, 2002, and a free copy will be mailed to you. Also, check out the City's website – **http://www.state.fl.us/gvl**

your city

THE CITY OF GAINESVILLE, FLORIDA, is the county seat and largest city in Alachua County. The City was founded in 1854 and incorporated in 1869. There are approximately 53.40 square miles of land included within the corporate boundaries of the City. As of April 1, 2001, the City's most recent population estimate by the Bureau of Economic and Business Research at the University of Florida was 96,446.

Gainesville is a beautiful and progressive city, and a leader in promoting intelligent, sustainable growth. A dense canopy of trees justifies the description of Gainesville as a "city in a forest." For the 18th consecutive year, the National Arbor Day Foundation honored Gainesville as a "Tree City USA."

Gainesville is home to the University of Florida, the state's leading research institution; and Santa Fe Community College, a provider of excellent professional and vocational education. The City houses one of the largest medical communities in the Southeastern U.S., and is the center for commerce, art, and culture for North Central Florida.

Marla Brose/The Gainesville Sun

Swearing-in ceremony of Mayor Thomas D. Bussing with his wife Regina. Administering the oath is Alachua County Circuit Judge Larry G. Turner.

your mayor

Message from Mayor Thomas D. Bussing

THE CITY OF GAINESVILLE is your City, and this report is provided to give you a citizen's overview of our City's programs, services and operations. Gainesville is truly a 'full service' City, dedicated to providing the rich variety of services that our residents have come to expect from their local government.

As host City to the University of Florida, Gainesville is a diverse and active community. Our City government is continuously challenged to provide not only the essential services, but also to support the community's desire for a high quality of life.

In these pages, you will get a glimpse into the many aspects of your City's government, and the many programs and departments that work to serve your needs.

But of course City government alone cannot make Gainesville a great place to live. Many of our City's programs depend upon citizen involvement for their success. Gainesville is also unique in offering a large number of opportunities for residents to participate in City government itself, through our advisory boards and citizen committees.

However much and in whatever way you choose to participate, Gainesville's City government is dedicated to enhancing the quality of life that we enjoy here. Be sure to let us know of your suggestions for improvements. We hope this report is helpful to you in learning more about your City, the City of Gainesville.

city attorney

The Office of the City Attorney has three principal responsibilities. First, the City Attorney is the chief legal officer for the City of Gainesville. The Attorney's office prosecutes and defends the interests of the City in lawsuits and administrative proceedings. Second, the City Attorney prepares legal documents and provides legal advice and opinions to the elected and appointed officers, employees, and agents of the City. Last, the Office represents the Gainesville Enterprise Zone Development Agency, the Board of Trustees of the Employees Pension Plan, the Community Redevelopment Agency, and the Gainesville Code Enforcement Board.

14 BUDGETED POSITIONS
TOTAL EXPENSES $962,780

city auditor

The Office of the City Auditor is an independent appraisal activity established to evaluate City programs by means of financial compliance and operational audits. These include reviewing the reliability and integrity of financial information; reviewing established systems for compliance with policies, procedures and laws; reviewing the means of safeguarding City assets; and conducting reviews to determine whether program results are consistent with the goals and objectives of the City.

4.5 BUDGETED POSITIONS
TOTAL EXPENSES $354,581

clerk of the commission

The Clerk of the Commission attends and records the proceedings of all City Commission meetings, is responsible for the preparation of City Commission agendas and minutes, and provides administrative support to the Mayor and the City Commission.

Thousands of Gainesville residents enjoy activities, informational booths and entertainment at GRU's annual Electrifying Celebration, an event dedicated to GRU's commitment to serving the quality of life in Gainesville.

The Clerk maintains and executes the City Seal on all official documents, maintains the City's vital records, ordinances, resolutions, deeds, weekly noticing of public meetings, public call-in and e-mail HotLine, and appointments to the City advisory boards and committees. The Clerk updates website information and documentation for the Gainesville Code of Ordinances, publishes legal notices, records official documents with appropriate agencies, and provides research and response to requests from the public, media and other governmental entities.

Website:
http://www.state.fl.us/gvl/Government/Commission.html

9.5 BUDGETED POSITIONS
TOTAL EXPENSES $532,530

general manager for utilities

The General Manager for Utilities oversees the operations of Gainesville Regional Utilities (GRU), which provides electric, natural gas, water, wastewater and telecommunications services to the greater Gainesville area. Approximately 85,000 residential and commercial customers receive one or more of these services. Additionally, GRU provides wholesale electric service to the City of Alachua, and through equity ownership in The Electric Authority (TEA) sells electric energy on the national market. Marketing energy through TEA helps keep prices lower for our local customers.

The Gainesville City Commission serves as GRU's Board of Directors, and the residents of Gainesville, GRU's citizen owners, receive a return on their investment in the form of City services. GRU revenues are returned to the City's General Fund by a predetermined formula. These funds support many important City services, including police and fire protection. During the past year, GRU provided the General Fund with $24.4 million, an increase of 4.4 percent over the previous year and representing 38 percent of the City's annual General Fund budget. Citizens interested in a full accounting of GRU budget may request a copy of the GRU Annual Report for 2000-2001 by calling 334-3400 ext. 1449, or emailing GRU at gru@gru.com.

GRU's General Manager Michael L. Kurtz completed his term as President of the American Public Power Association during the past fiscal year. As President, Mr. Kurtz was very active in raising the national level of awareness on issues important to publicly owned utilities. Mr. Kurtz spoke before congress on electric deregulation and traveled to China as a goodwill ambassador for the public utility industry.

DETACH HERE AND RETURN IN ENCLOSED ENVELOPE

citizen's opinion survey

CITY OF GAINESVILLE
1869
STATE OF FLORIDA

Dear Citizen,

As a citizen of Gainesville, you are the best judge of the quality of service your City government provides. I know you expect the highest quality of service and to be treated with courtesy and friendliness. To ensure that quality of service, please take a few minutes to answer the questions on the next three pages.

This survey is designed to help the City staff and Commission evaluate public opinion of City services and programs. Your household has been chosen at random to participate in this survey. To accurately reflect the views of all people living in Gainesville, we would like you to utilize the following method to determine the respondent in your household: Please select the adult (anyone 18 years or older) who most recently had his or her birthday.

Be assured that all of your answers are given in complete anonymity. Let me stress again that your participation in this survey is very important, especially because you are one of the few households being asked to report your opinions about City services. It is equally important that you choose your household's respondent by the method described above. If you have any questions about this survey, feel free to contact the Office of Management and Budget at 334-5032.

In addition to the Citizen's Opinion Survey on services, I am also very interested in any comments you have on this Citizen's Report. The City mails Citizen's Reports to a random sample of GRU customers within the city limits. The report can be found in the public library, and anyone interested in receiving a copy may contact the Finance Department at 334-5054.

Thank you,

Wayne Bowers

Wayne Bowers
City Manager

advisory boards & committees

GAINESVILLE HAS LONG BEEN ADMIRED for its participatory style of government. The City has many advisory boards and committees that provide residents an opportunity to contribute to their local government and participate in significant policy decisions. Current boards and committees are listed below. For further information, please call the City Clerk's office at 352-334-5015.

Art In Public Places Trust - 7 member committee is established for each major public constructed project.

Bicycle/Pedestrian Advisory Board - 12 members City residency required for City appointees. The Board shall study and make recommendations to the City Commission, the County Commission, and the MTPO on all matters concerning planning, implementation, and maintenance of policies, programs, and facilities for the safe and efficient integration of bicyclists and pedestrians into the urban area transportation system.

Board of Adjustment - 5 members City residency required. The Board of Adjustment hears and decides appeals of administrative review and special exceptions on zoning and building code matters.

Board of Trustees of the Consolidated Police Officers' and Firefighters' Retirement Plan - 5 members City residency required for the two (2) members appointed by the City Commission. The Board of Trustees oversees and administers the pension plans of the Police Officers and Firefighters for the City of Gainesville.

Citizens Advisory Committee for Community Development - 15 members City residency not required. The Citizens Advisory Committee for Community Development (CACCD) makes recommendations to the City Commission and City Manager regarding the Community Development Block Grant and HOME programs and lends support to, and seeks support for, desirable programs and projects.

City Beautification Board - 15 members City residency not required. The City Beautification Board studies, investigates, develops, assists, advises, and recommends to the City Commission on matters pertaining to beautification.

City Plan Board - 7 members City residency required. The City Plan Board gathers information and makes recommendations to the City Commission on the comprehensive plan of the City of Gainesville.

College Park/University Heights Redevelopment Advisory Board - 9 members To the extent possible, members of each advisory board should reside or work in the district. Appointed by the Community Redevelopment Agency (CRA).

Development Review Board - 7 members City residency required. The Development Review Board is a citizen board that reviews, approves or denies development plans submitted for review pursuant to the provisions of Sec. 20-87 Gainesville's Code of Ordinances.

Downtown Redevelopment Advisory Board - 7 members To the extent possible, members of each advisory board should reside or work in the district. Appointed by the Community Redevelopment Agency.

Fifth Avenue/Pleasant Street Redevelopment Advisory Board - 7 members To the extent possible, members of each advisory board should reside or work in the district. Appointed by the Community Redevelopment Agency (CRA).

Fire Safety Board of Adjustment - 5 members City residency not required. The Board serves as an appeals board, authorized to hear appraisals and to vary the application of any provision of various fire safety codes.

Gainesville/Alachua County Cultural Affairs Board - 15 members City residency not required. The Gainesville Cultural Affairs Board advises the Director of Cultural Affairs in the promotion of fine arts, literary arts, performing arts and crafts, develops local art resources and assists in the planning and implementation of community arts involvement in and around the City of Gainesville.

Gainesville/Alachua County Regional Airport Authority - 9 members City residency not required. The purpose of the Authority is to manage and operate the airport and airport facilities, an independent special district.

Gainesville Code Enforcement Board - 7 members City residency required. The Gainesville Code Enforcement Board shall have jurisdiction to hear and decide cases of alleged violations of provisions of various Gainesville City codes.

Gainesville Energy Advisory Committee - 9 members City residency not required. The Committee advises the City Commission on energy policy matters and reviews the continuing work of the Gainesville Regional Utilities.

Gainesville Enterprise Zone Development Agency - 9 members Created to carry out the economic development and redevelopment purposes of Chapter 290, Florida Statutes.

Gainesville Housing Authority - 5 members City residency not required. The authority establishes policy and is responsible for the planning, financing, construction, leasing, managing and maintaining of low-rent public housing, subject to applicable laws, and contractual relations with the US Department of Housing and Urban Development and the City Commission.

Gainesville Human Rights Board - 7 members City residency required. The purpose of the Gainesville Human Rights Board is to enforce, file, process and hear complaints of discrimination based upon age, race, color, sex, religion, creed, national origin, physical or mental disabilities, marital status, familial status, occupation and sexual orientation.

Historic Preservation Board - 9 members City residency required. The responsibilities of this Board are to update the official inventory of cultural resources and submit recommendations and documentation to the City Commission; develop programs to stimulate public interest in urban neighborhood conservation policies and goals; and cooperate with City, County, Regional, State and Federal Governments in site, building, structures, object areas and districts, both public and private, for listing on the local Register for Historic places.

Nature Centers Commission - 12 members City residency not required. The Nature Centers Commission assists the City Commission through recommendations and advice given in respect to developing programs, ordinances, use regulations and resource management policies as required to protect the natural system and other values to the Nature Centers of the City of Gainesville.

Pension Review Committee - 5 members City residency not required. SUCCESSFUL INVESTMENT AND ADVISORY EXPERIENCE REQUIRED. The Committee shall assist the City Commission in carrying out its fiduciary responsibility as Board of Trustees of the City's pension funds by acting as an Advisory Committee on investment matters and Board referrals. The Committee shall also review investment policies and Investment Manager performance.

Public Recreation Board - 9 members City residency not required. The Public Recreation Board advises the City Commission and offers recommendations as to the needs of the City on all matters pertaining to recreation within the City.

Regional Transit System Advisory Board - 9 members City residency required for City appointees. The duties of the Regional Transit System Advisory Board shall be to advise the City Commission on all matters relating to the Regional Transit System.

Tree Advisory Board - 5 members The Board shall act as the technical information collector, clarify tree regulations, act on referrals, guide the creation of a Master Tree Plan, assist in the development of the goals and objectives for the City's Comprehensive Plan with respect to trees, and serve on the Tree Board of Appeals.

Tree Board of Appeals - 3 members City residency not required. The Tree Board of Appeals has been established to hear appeals regarding dangerous or dead trees designated for removal, including those recommended for removal by the City Arborist.

Water Management Committee - 7 members City residency not required. Responsibilities include assessing the quality and quantity of water resources available to the citizens of Gainesville.

departments

assistant city manager

THE ASSISTANT CITY MANAGER reports directly to the City Manager and acts in place of the City Manager in his absence. The Assistant City Manger oversees administrative activities and functions of the following departments: Building Inspection, Cultural Affairs, Facilities Management, and Recreation and Parks. In addition, the Assistant City Manager is also responsible for coordinating the City's Federal Grant Lobbying efforts. (The Assistant City Manager's administrative expenses are included in the City Manager's budget.)

building inspection

Building Inspection promotes the welfare of the residents of Gainesville by enforcing life-safety through the following codes: building, electrical, plumbing, mechanical, gas, and the life-safety code for existing and new buildings. The Department provides a pre-plan review service for owners and developers, permitting by fax, Fast Track permitting, and the ability to pay for these services by cash, check or major credit cards. Inspections are done within 24 hours of the request to provide prompt and efficient service delivery.

The Department's First Step Development Assistance Center provides a convenient one-stop location where a resident or developer may receive permitting and development review assistance in the areas of public works, planning, building, utilities, and life-safety.

The Department processed over 7,700 permits in 2001 totaling $88.9 million in building valuation. Building Inspection goals and objectives for fiscal year 2002 are to provide prompt, efficient and quality inspections, plan-review and permitting services to the residents of Gainesville.

17 BUDGETED POSITIONS
TOTAL EXPENSES $861,987

cultural affairs

The Department of Cultural Affairs promotes, manages, and seeks to provide opportunities for access to the arts and events, providing a range of services not only to city residents, but also throughout Alachua County as well as North Central Florida.

The Department operates the Thomas Center, Wilhelmina Johnson Resource Center, Tench Building Artist Studios, and the Gainesville Community Plaza. Cultural Affairs produces the Master Calendar of Events, which serves as a planning tool for area businesses and individuals. The Department produces and promotes the ARTSREACH programs, the Thomas Center Galleries programs, the annual Hoggetowne Medieval Faire, and the Downtown Festival and Art Show. They develop cultural and historic tourism, and serve as the Local Arts Agency for Alachua County. The Department's staff plans and coordinates the installation of the downtown area's holiday lighting, the Historic Holidays/Festival of Lights event, and New Year's Eve "Downtown Countdown", and the countywide "Gator Trails" exhibit. The new "Let's Go Downtown" concert series at the Gainesville Community Plaza has served to revitalize the downtown area, bringing music and family entertainment on a regular basis. The Department also produces annual events at the Plaza such as the "Salute to America" and "Celebration of African American Music Month."

Events Management oversees policy and permits on public property. The Division also administers the application process for the City's support services at 27 annual events such as the Spring Arts Festival, Homecoming Parade, Fifth Avenue Arts Festival, and others.

14 BUDGETED POSITIONS
TOTAL EXPENSES $1,380,565

The Hoggetowne Medieval Faire held the first two weekends in February draws over 50,000 people who cheer enthusiastically as armored knights on horseback clash full tilt.

facilities management

Facilities Management is responsible for the maintenance and upkeep of over 80 City buildings. This responsibility includes providing heating and A/C maintenance, painting, plumbing, electrical, carpentry, general repairs, and custodial services. The Department is also responsible for operating the public channel 12 on Cox Cable TV.

The Department will be providing project management services for the construction of the new Downtown Southwest Quadrant Parking Facility and for building the Cone Park pavilion on the east side of Gainesville. During the past two years, the Department has been responsible for building the new GTEC building and Ironwood Golf Course Clubhouse and Cart Barn. This year, Facilities Management will be concentrating on the replacement of several metal roofs at the 39th Avenue Public Works Compound.

One of the long-range goals for the Department is to fully implement and develop an energy evaluation program of all General Government buildings, and to identify and install energy saving devices.

30 BUDGETED POSITIONS
TOTAL EXPENSES $2,361,334

Fun on the ice sled at the City's 4th annual Blizzard Bash held at the Downtown Gainesville Community Plaza.

A Parks Division Tree Surgeon and elementary students celebrated Arbor Day by planting a Bald Cypress in the retention basin at Gainesville Charter One-Room School House.

recreation and parks

The City's Recreation Department hosted many exciting programs and events during 2001. The City's three Olympic size pools welcomed a record number of participants, over 50,000 in events ranging from recreational swimming, swim lessons for all ages, synchronized swimming, and springboard diving. The lifeguard staff received the Platinum Aquatic Safety Award in 2001, a prestigious award for exceeding the criteria for aquatic safety certification.

The Athletics program enjoyed a banner year serving over 5,000 boys and girls in sports, including baseball and football. The City's football league's first annual "Turkey Bowl" was played Thanksgiving weekend. Midnight Hoops encourages teens and adults to participate in basketball at the beautiful Martin Luther King, Jr. Multi-Purpose Center. The new programs included youth indoor soccer and flag football. The adult sports program continued to have maximum participation with a variety of sports including volleyball and indoor soccer.

The Thelma Boltin Senior Activity Center was rededicated on July 26, 2001, and continues to be utilized by the Old Time Dance Society, the Powerful Elders, bridge, and many yoga and exercise groups. The CARE program made its debut in the fall of 2001, and brought after school activities such as piano, basketball, cheerleading, ceramics, track, dance, and fencing to the City's recreation centers. Summer 2001 brought day camp programs to Westside Recreation Center, as well as all recreation centers and many public schools throughout the community. With trips to the zoo, roller-skating, movies, bowling, and Wild Waters over 900 children enjoyed their summer in a safe and organized program. Recreation's summer program also serves as sites for the Summer Nutrition Feeding Program. On a daily basis, this program provides over 900 free meals to needy children.

The Nature Operations Division develops and conducts environmental educational programs for the Alachua County School System,

debt administration

The City's required principal and interest payments on outstanding debt were remitted timely and in full during fiscal year 2001. The reserve requirements mandated by the bond covenants remain funded at the prescribed levels. The schedule on the right recaps the total debt outstanding for the City as of September 30, 2001 and 2000.

component units

are presented in a separate column in the financial statements to emphasize they are legally separate from the City. The Community Redevelopment Agency (CRA) and the Gainesville Enterprise Zone Development Agency (GEZDA) were created by ordinance of the City to carry out community redevelopment within the City of Gainesville. The City Commission appoints the boards of these organizations and approves their budgets.

Community Redevelopment Agency purpose is to correct blighting influences through construction of enhancements to public places and land. Improving derelict buildings helps to create an environment conducive to private investment.

CRA has assisted with funding improvements to downtown neighborhoods, constructed downtown streetscaping, and improvements to the Downtown Community Plaza. Planned projects include constructing pedestrian enhancements to existing streets, building high quality "walk-up" type townhouse units in downtown Gainesville, and assisting with the design and development of a Stormwater Park in east Gainesville.

Gainesville Enterprise Zone is an area targeted for economic revitalization. It offers financial incentives to businesses to encourage private investment and increase employment opportunity for the areas' residents. Three non-contiguous business districts within the City of Gainesville make up the Zone. During 2001, 43 applications were processed, 23 businesses were assisted, and 13 new jobs were created.

Total Debt Outstanding
As of September 30, 2001 and 2000
[000's Omitted]

Fiscal Year	2001	2000	Increase (Decrease)
Guaranteed Entitlement Revenue and Refunding Bonds	$ 13,007	$ 13,457	$ (450)
Financing Commission Loans	17,230	15,605	1,625
Promissory Notes	1,294	978	316
Enterprise Fund Debt	4,661	0	4,661
Total General Government Debt	**36,192**	**30,040**	**6,152**
Utility Commercial Paper Notes	95,533	75,109	20,424
Utility Revenue Bonds	330,395	341,380	(10,985)
Total Utility Debt	**425,928**	**416,489**	**9,439**
Total Outstanding Debt	**$ 462,120**	**$ 446,529**	**$ 15,591**

GRU's newest generating unit in the historic Kelly Generating Station.

The Laurel Oak Inn in historic downtown Gainesville.

Aerial view of Ironwood Golf Course, a municipal course located in northeast Gainesville.

Proprietary Fund by Entity Revenues and Expenditures

As of September 30, 2001 and 2000

[000's Omitted]

Fiscal Year	2001	2000	Increase (Decrease)
Revenues			
Transit	$ 10,158	$ 7,681	$ 2,477
Utilities	237,614	203,180	34,434
Stormwater	4,812	4,090	722
Ironwood Golf Course	1,492	1,282	210
Solid Waste	5,216	5,145	71
General Insurance	4,045	3,540	505
Fleet	6,658	5,392	1,266
EHAB	9,355	8,728	627
Total Revenues	279,350	239,038	40,312
Expenditures			
Transit	9,824	8,665	1,159
Utilities	209,077	187,405	21,672
Stormwater	3,468	4,036	(568)
Ironwood Golf Course	1,638	1,400	238
Solid Waste	5,176	5,313	(137)
General Insurance	5,117	4,294	823
Fleet	4,631	4,472	159
EHAB	9,728	8,928	800
Total Expenditures	248,659	224,513	24,146
Shortage of Revenues Over Expenditures	$ 30,691	$ 14,525	$ 16,166

Trust Fund Assets by Trust Type

As of September 30, 2001 and 2000

[000's Omitted]

Fiscal Year	2001	2000	Increase (Decrease)
Pension Trusts—Fair Value	$ 213,547	$ 250,821	$ (37,274)
Expendable Trust	3,235	2,868	367
Total Assets	$ 216,782	$ 253,689	$ (36,907)

proprietary funds

(Enterprise and Internal Service) are used to account for the government's ongoing organizations and activities that are similar to those often found in the private sector.

Enterprise Funds are used to account for specific operating entities of the governing body. Government enterprise funds are financed and operated in a manner similar to private businesses where the intent is to cover the cost of providing goods or services to the general public through user fees.

Internal Service Funds are used to account for the cost of departments that provide goods or services to other departments. Charges to user departments are based upon predetermined cost recovery methods.

fiduciary funds

are used to account for funds held in trust for specific future use. Funds are spent according to the trust agreement. The City accounts for several individual trust funds and one agency fund. The schedule on the left shows the asset growth experienced during fiscal year 2001 for the City's trust funds.

community education classes, nature pre-school programs, and weekend and summer camp programs. The Natural Resource Management staff is responsible for conducting environmental assessments on undeveloped City land as well as a wide variety of habitat management practices on existing City owned parks and properties. The Division is also responsible for the operational upkeep and maintenance of over 2,000 acres, which includes the City's nine nature parks and other nature properties. Nature Operations completed the Sweetwater Branch Park project, located near the historic Matheson Center along a section of the Sweetwater Branch waterway. The project included the construction of a playground area, signage and picnic tables.

The Parks Division maintains the City's parks and tree canopy of over 25,000 trees. The City's "Tree-mendous" tree-planting program planted 1,100 additional trees this year along City streets, including NW 16th Street, Waldo Road, and NW 43rd Street. Two more medians along NE 1st Street were re-landscaped during 2001. In addition to the City roadway planting, there were 66 residential tree sponsors, and 329 sponsors who cared for trees planted on public right-of-way. The Parks Division is also responsible for maintaining the Evergreen Cemetery, which is currently involved in a program to gain placement on the National Registry of Historic Places.

The City's Ironwood Golf Course is a challenging championship course located in northeast Gainesville. Ironwood played host to the Statewide Special Olympics again in September 2001, and is proud of receiving the prestigious Audubon Sanctuary Certification. The new Ironwood Golf Course clubhouse has a full restaurant and bar, which serves lunch daily. Ironwood hosts many area charity golf tournaments, including the Chris Collingsworth Invitational, and the KTK Million Dollar Shootout.

95 BUDGETED POSITIONS
TOTAL EXPENSES $6,190,830

administrative services

The Administrative Services Director reports directly to the City Manager and provides oversight to the departments of Computer Services, Finance, Fleet Management, Management and Budget, Risk Management, and Small Business Development. These internal support services are essential to the successful operation of the City. The Department coordinates the City's short and long-range financial planning efforts, performs trend analysis, and facilitates the ongoing strategic planning process.

2 BUDGETED POSITIONS
TOTAL EXPENSES $158,105

computer services

Computer Services provides hardware and software support for all general government activities. The Department also oversees the purchasing of all computer-related items, and provides systems analysis to streamline internal operations and functions.

Computer Services addressed a major Finance and Human Resource/Payroll system upgrade during calendar year 2001. This upgrade brought about new functionality previously missing from these software packages, including document routing. A replacement website is under development, and will replace the website currently hosted by the State of Florida. The new website will give staff greater control over general functionality and content, as well as improved administration. New equipment, both hardware and network based, and intended to offer both performance and internal security, was purchased for this purpose. This purchase included a firewall, which prevents unauthorized Internet users from accessing the City's network. Upgrades to the City's Cashier systems were also undertaken this year to allow for enhanced tracking of payments.

14 BUDGETED POSITIONS
TOTAL EXPENSES $1,817,904

finance

The Finance Department's primary responsibilities are to safeguard the City's assets, insure maximum utilization of revenues, provide financial support to operating departments, and report accurate and timely financial information to the City Commission, management, and residents of the community. The Department offers General Accounting, Treasury, Revenue Recovery, Grant Fiscal Coordination, and Purchasing services to City departments. This includes providing financial analysis upon request, the preparation of the Comprehensive Annual Financial Report, billing and collection of revenue, administration and billing of occupational taxes, and processing of payroll and accounts payable. In addition, the Department oversees the coordination of all City purchasing, cash and investment management, pension management, debt management, mail services, and the disposition of all surplus property through public auction.

In fiscal year 2002, one of the primary focuses of the Department will be to implement the Governmental Accounting Standards Board Statement No. 34. GASB 34 represents the single largest change in the practice of governmental accounting and financial reporting. Its implementation will require significant changes in the manner in which financial information is collected, recorded and communicated.

44 BUDGETED POSITIONS
TOTAL EXPENSES $2,053,384

fleet management

The centralized Fleet Management Department is responsible for the administration, specifications, repair, and maintenance of all City vehicles and equipment, with the exception of RTS. This diversified fleet of 1,371 primary and 467 secondary vehicles includes fire apparatus, police pursuit cars, construction equipment, bucket trucks, vans, sedans, and trucks of

various sizes. Services are provided through two major garages, two satellite facilities, and a field service operation for heavy construction equipment. Based on the success of recent organizational and procedural changes, the staff size was reduced to 30 employees.

Fleet Management operates as an Internal Service Fund, where all expenditures are recovered through a charge-back system to the departments. The procurement of all City vehicles and equipment is coordinated through Fleet Management. A Fleet Replacement Fund has been established to allow for the timely retirement of General Government's fleet. The Department embraces a team concept, which creates an environment that encourages creativity and innovation. The output is a safe fleet that allows for maximum utilization by the customers, at a minimal cost to taxpayers.

30 BUDGETED POSITIONS
TOTAL EXPENSES $4,630,922

management and budget

The Office of Management and Budget (OMB) is primarily responsible for providing effective management of the City's resources through constant monitoring of appropriations, expenditures, and revenues. This includes the preparation of the two-year operating and capital budgets and quarterly analysis of financial information. In addition, the Department performs strategic planning activities and analyzes projects with potential long-range financial impact on the City. OMB coordinates annexation, financial forecasting, and revenue based studies.

The Office of Management and Budget prepares a biennial budget. The two-year budget is intended to improve financial planning by allowing the staff and City Commission to take a broader perspective on resource allocation.

7.5 BUDGETED POSITIONS
TOTAL EXPENSES $384,753

Employees participating in City's "Gold Award" winning wellness program, Lifequest, by working out in the City Hall wellness center.

risk management

Risk Management manages both the general insurance and the employee health, accident, and life insurance benefits of the City. General insurance activities include a self-insurance plan for workers' compensation, automobile, and general liability benefits. Risk Management also provides employee health services through a City clinic, a "Gold Award" winning Wellness Program, and psychological and nutritional counseling. Risk Management oversees the administration of a modified self-insurance plan for employee health and accident costs. The Department implemented a flexible benefits plan, which provides tax savings to employees for health care and dependent care expenses.

11 BUDGETED POSITIONS
TOTAL EXPENSES $15,075,353

small business development

The Small Business Development Department (SBD) oversees the City's minority and small business economic development initiatives, promotes the diversification of goods and services provided by such business, and strives to continually maximize the City's spending with qualified

local minority and small businesses. SBD provides counseling and technical assistance to businesses on issues related to small business start-up, and how to do business with the City.

The Department administers and manages the City's Minority Business Enterprise and Small Business Enterprise procurement programs, and ensures the City's compliance with federal and state laws. Also, SBD administers the City's Enterprise Zone programs on an interim basis. The Enterprise Zone programs promote economic development in east Gainesville, and provide incentives to businesses located within the zone.

During 2001, City government spent $2.8 million with local qualified minority and small businesses. This amount represents an increase in spending of $1.2 million over fiscal year 2000.

2 BUDGETED POSITIONS
TOTAL EXPENSES $68,285

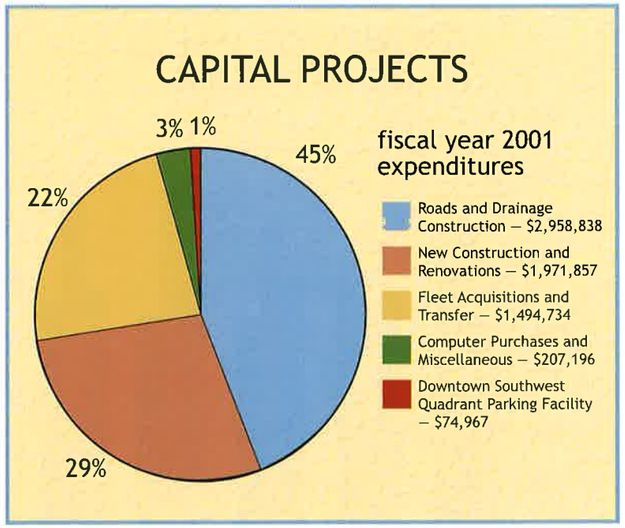
Senior citizens playing bridge at the newly renovated Thelma Boltin Senior Activity Center.

Capital Projects Funds account for financial resources to be used for the acquisition or construction of major capital facilities or improvements. The sources of these funds are usually General Fund transfers, federal and state grants, and debt issues. The City maintains a five-year Capital Improvement Plan, which was adopted by the City Commission in September of 1999. Expenditures increased significantly in fiscal year 2001, in the General Capital Projects Fund as well as the new Fleet Acquisition 2001 Fund associated with the 2001 series First Florida Governmental Financing Commission Loan. In the General Capital Projects Fund, three projects contributed to the increase in expenditures. First, the final work associated with construction of the Technology Enterprise Center of Gainesville/Alachua County was completed. Second was work associated with a joint project between the City of Gainesville, Alachua County and the Florida Department of Transportation on State Road 26/26A. Finally, there was an increase over fiscal year 2000 in expenditures related to the Depot Avenue Facility. In the Fleet Acquisition 2001 Fund, just over $1 million was expended for the acquisition of five new fire trucks.

The schedule below reflects the revenues and expenses of the City's governmental funds for fiscal years 2001 and 2000. The schedule includes the amount of increases and decreases in relation to prior year totals.

Governmental Funds by Fund Type Revenues and Expenditures
As of September 30, 2001 and 2000
[000's Omitted]

Fiscal Year	2001	2000	Increase (Decrease)
Revenues			
General	$ 67,233	$ 62,877	$ 4,356
Special Revenue	6,906	7,614	(708)
Debt Service	5,823	3,338	2,485
Capital Projects	7,411	2,663	4,748
Total Revenues	**87,373**	**76,492**	**10,881**
Expenditures			
General	64,967	62,679	2,288
Special Revenue	6,959	6,609	350
Debt Service	5,870	3,319	2,551
Capital Projects	6,707	5,511	1,196
Total Expenditures	**84,503**	**78,118**	**6,385**
NET GAIN (LOSS)	**$ 2,870**	**$ (1,626)**	**$ 4,496**



The following schedule represents a summary and history of the financial activities of the City's combined operating funds (defined as governmental and proprietary funds) for fiscal years 1997 through 2001.

governmental funds are those through which most governmental functions of the City are financed. The following are the City's governmental fund types:

General Fund reflects the majority of the financial activity of departments within City government. Taxes, user fees and transfers from other City departments (including GRU) make up the majority of the funding sources.

Special Revenue Funds are used to account for specific revenue sources that are restricted to expenditures for specified purposes. The sources of these funds include Federal and State grants. These monies are normally spent over an extended period of time and are reflected on the financial statements until the programs are completed.

Debt Service Funds are used to account for receipt and payment of general long-term debt principal and interest. The City typically issues bonds in order to finance large capital projects. In fiscal year 2001 debt proceeds increased as the City borrowed $2,775,000 through the First Florida Governmental Financial Commission.

Revenues and Expenditures of Combined Operating Funds

As of September 30

[000's Omitted]

Fiscal Year	1997	1998	1999	2000	2001
Revenues					
Property Taxes	$ 10,044	$ 10,587	$ 11,098	$ 11,868	$ 12,556
Other Taxes/Licenses	12,872	13,655	13,553	14,533	15,334
Intergovernmental	16,106	14,389	21,775	17,370	20,044
Charges for Services	202,965	207,953	215,086	226,735	256,039
Miscellaneous	3,737	5,639	3,355	4,937	14,647
Subtotal Revenues	245,724	252,223	264,867	275,443	318,620
Debt Proceeds	0	10,964	899	0	3,175
Total Revenues	**$ 245,724**	**$ 263,187**	**$ 265,766**	**$ 275,443**	**$ 321,795**
Expenditures					
General Government	24,109	21,045	25,055	28,725	30,215
Public Safety	29,063	30,243	31,742	33,604	34,292
Transportation	12,443	12,592	14,139	17,231	18,636
Utilities	140,341	142,582	139,938	157,213	178,244
Other	21,629	20,597	20,056	21,702	23,151
Subtotal Expenditures	227,585	227,059	230,930	258,475	284,538
Debt Service	4,094	13,525	4,344	3,335	3,142
Total Expenditures	**$ 231,679**	**$ 240,584**	**$ 235,274**	**$ 261,810**	**$ 287,680**

community development

Community Development provides long-range plans for the growth and development of the City and the preservation of its natural environment. The Department enhances the quality of existing neighborhoods and commercial areas through selected assistance in preservation and redevelopment, performs special studies, suggests changes in regulations, and reviews plans, zoning proposals, and other petitions. Petitions are presented to the Development Review Board, City Plan Board, Board of Adjustment, and Historic Preservation Board. The Department also reviews and suggests changes to the City's Comprehensive Plan, assists in the preservation of the City's historic districts, provides neighborhood planning services, and provides maps, graphics, and GIS work for the City.

Community Development is committed to providing housing assistance to low and moderate income families through state and federally funded programs. During 2001, the City received $1.5 million in Community Development Block Grant (CDBG) funding and $697,000 in HOME funds, both federal programs. The Department also received over $1 million of State Housing Initiatives Partnership (SHIP) funds. These sources were used to support a variety of housing, human services, economic development, and public facilities improvement projects in the community.

Community Development assists various local not-for-profit housing providers in their efforts to renovate and construct affordable homes for low-income families through land donations and technical assistance. The Department serves as a developer of new affordable housing with its Cedar Grove II project on Gainesville's eastside.

Community Development also administers the Community Redevelopment Agency (CRA). This year CRA expanded to include four districts, the new Eastside District, College Park/University Heights, Fifth Avenue/Pleasant Street, and the Downtown District (now expanded to include the Depot area, Porter's Neighborhood and Southeast Historic District). CRA promotes revitalization through activities and programs designed to enhance quality of life in these areas. Several major redevelopment and streetscape projects are underway through CRA funding and assistance. Included are new sidewalks, brick crosswalks, pedestrian lighting, benches, and other enhancements.

The Code Enforcement Division is responsible for enforcing compliance with the City's Code of Ordinances including the zoning code, minimum housing code, commercial buildings code and hazardous/perilous land ordinance, among others. This enforcement enhances the visual integrity of the City's corridors and neighborhoods, making them attractive and stable places for new investments.

54.5 BUDGETED POSITIONS
TOTAL EXPENSES $5,195,965

The Commerce Building, which will provide the new home for the Gainesville Area Chamber of Commerce and 60,000 square feet of office space, opened in February of 2002.

economic development

The City's Economic Development Department functions as a focal point of contact for business development within the City. The Department provides information to businesses and other organizations on a variety of issues related to doing business and developing property in Gainesville. The main goals of the Department are to increase the availability of jobs to City residents, to promote the expansion of existing businesses, to diversify the City's workforce, and to enhance the local revenue base through marketing and promotional activities.

2 BUDGETED POSITIONS
TOTAL EXPENSES $1,810,454

equal opportunity

THE EQUAL OPPORTUNITY DEPARTMENT works to create an atmosphere in the City, where the concepts of equal opportunity and diversity are an integral part of our culture. The Department is responsible for ensuring equal opportunity and access to City services, programs, activities, and employment for all qualified persons. This includes ensuring compliance with all local, state, and federal equal opportunity laws, investigation or resolution of internal City allegations of discrimination based on protected characteristics, acting as a referral source for citizens or employees regarding complaints of discrimination or harassment, and serving as liaison with the City's Human Rights Board.

Addressing the underutilization of women and minorities within the City's workforce is a focal point of the Department. An action-oriented Affirmative Action Plan, that sets specific goals and objectives, has an education component, and uses targeted recruitment and retention as the tool that provides the foundation to accomplish this goal. The Equal Opportunity Department is committed to identifying and implementing programs based on a realization that diversity at all levels of the organization is an asset. It is through strategies that cultivate our interconnected differences, and similarities that the Department attempts to bring about positive and proactive change within our workplace.

4 BUDGETED POSITIONS
TOTAL EXPENSES $293,424

Fire Safety clowns paint faces and deliver fire safety messages to Gainesville's children.

fire rescue

THE THEMES OF LEADERSHIP, TRAINING, professionalism, fire prevention, and technology were apparent in Gainesville's Fire Rescue Department throughout 2001. In addition, there were no fire deaths in Gainesville, and injuries and the total value of fire losses was lower than average among communities of the same size in Florida. To enhance leadership capabilities within the Department, classes were offered to firefighters to enable them to learn and practice the skills for the positions of company lieutenant and driver operator. Basic and advanced firefighting, and medical emergency skills were reviewed by all personnel through the use of computer aided instruction and classes taught at the GFR training facility.

Fire prevention in the community was the focus of the Fire Safety Management Division. The installation of free smoke detectors in the homes of needy families, inspections of high occupancy facilities and businesses to eliminate fire hazards, and the teaching of fire safety and the use of fire extinguishers to youth and adult groups were all included in the 2001 efforts. Significant progress was made during the year on the new Safety City, which will soon become a center for training children in all aspects of fire and accident prevention.

Several technological advances were made this year to assist our personnel in providing the best possible service. Examples of these include new portable radios with additional capabilities, thermal imaging devices to assist in locating persons trapped in buildings and heat sources in walls and ceilings, and mobile data terminals in all apparatus for enhanced communication and on-scene research.

Finally, following the tragic events in September, there was an outpouring of appreciation for the job done everyday by our firefighters. Fire Rescue personnel participated in several memorial services honoring those who lost their lives in the terrorist attacks. Letters from school children, handshakes and hugs from citizens, cookies delivered to fire stations, and other expressions of respect and thanks began September 12th and have not stopped.
Website: www.gfr.org

148.5 BUDGETED POSITIONS
TOTAL EXPENSES $10,848,579

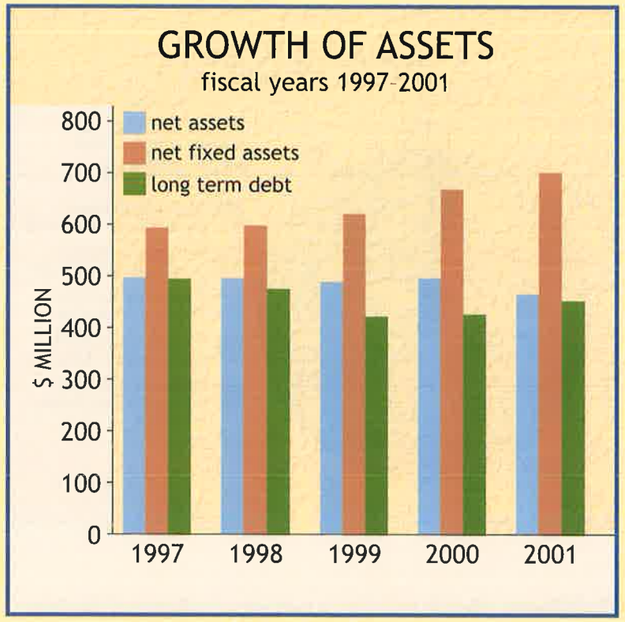
financial reporting

This financial summary and history is based upon a condensed view of the City's assets and liabilities for all funds and account groups at a specific point in time, September 30th, which is the end of the City's fiscal year.

Net Assets represents the resources the City has available to continue to provide services to the residents of Gainesville if there were no additional revenues or resources available.

Net Fixed Assets are the City's long-term investments in land, buildings, equipment, improvements other than buildings (such as swimming pools and parking lots), and construction in progress. The stated values represent the original cost less an amount for depreciation. These assets are not available to finance regular City operations.

Long Term Debt represents debt obligations of the City from long-term financing. The proceeds from these various debt issues were used to finance large projects such as building construction and renovations, major equipment purchases, and roadway reconstruction.



Condensed Balance Sheet

All fund Types and Account Groups as of September 30

[000's Omitted]

Fiscal Year	1997	1998	1999	2000	2001
Assets					
Cash and Investments	$ 440,996	$ 419,498	$ 434,828	$ 480,309	$ 454,195
Receivables, net	48,636	40,316	45,522	56,630	52,171
Inventories, at cost	9,951	12,096	18,823	9,449	11,281
Deferred and Prepaid Expenses	94,684	86,191	289,728	248,297	234,189
Subtotal Assets	594,267	558,101	788,901	794,685	751,836
Liabilities					
Payable and Accrued Libilities	75,348	48,044	63,946	71,224	55,982
Deferred Credits & Revenues	19,428	19,115	242,405	233,008	228,447
Subtotal Liabilities	94,776	67,159	306,351	304,232	284,429
Net Assets	$ 499,491	$ 490,942	$ 482,550	$ 490,453	$ 467,407
Net Fixed Assets	$ 588,329	$ 599,038	$ 623,950	$ 666,332	$ 700,608
Long Term Debt	$ 485,530	$ 474,359	$ 419,987	$ 425,274	$ 443,523

major initiatives

Judicial Complex and Parking Garage

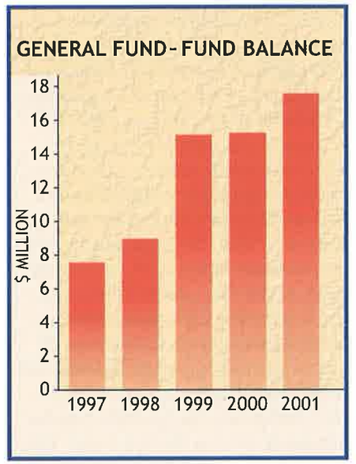
In a special referendum held on March 20, 2001, the County electorate approved the levy of a one-year, one-cent local government infrastructure surtax. Use of the surtax proceeds is restricted to construction of a criminal courthouse and related parking facilities. Pursuant to an interlocal agreement between Alachua County and the City, the County is to distribute $5.5 million of the surtax proceeds to the City. The City is obligated to construct a parking facility or facilities in close proximity to the criminal courthouse. The County retains the balance of the surtax for construction of the courthouse itself. In November of 2001, construction began on the 118,000 square foot, four-story courthouse, which will take up six blocks of land at the inter-section of South Main Street and SW 2nd Avenue. The anticipated completion date of the project is fall of 2003.

Construction of the five-story, 500 space parking garage is expected to begin in November of 2002. The facility, located across SW 2nd Avenue from the courthouse will provide parking for courthouse customers and will include a ground floor set aside for retail space. Construction of the garage is scheduled to be completed in August of 2003.

Architect's rendering of the City's new Downtown Southwest Quadrant Parking Facility that is being constructed in conjunction with the new Alachua County Criminal Courthouse.

Infrastructure Improvements

The City has applied for a $1.4 million federal grant to improve SW 2nd Avenue between the downtown area and the University of Florida. The project would consist of widening sidewalks, building landscape medians, providing pedestrian-scale lighting, and upgrading traffic signals.



Fund Balance represents multi-year accumulated surplus revenue. The City designates fund balance "reserves" for future anticipated needs. As shown by the graph, Fund Balance has remained at an acceptable level with an overall five-year increase of 36%. The fund balance of the General Fund at September 30, 2001 was $17.6 million, an increase of $2.3 million due to an operating surplus in fiscal 2001. General government revenues exceeded budgeted levels by approximately $1.4 million, while expenditures were approximately $2.4 million below budget.

General Fund Reservations of Fund Balance
As of September 30, 2001

Fund Balances	September 30
Reserved	
Mandated Reserve	$ 3,590,954
Capital Projects	2,011,370
Long-term Receivables	1,853,762
Deregulation Reserve	1,714,200
State Route 26/26A	1,250,000
Encumbrances	825,241
Downtown Parking	775,033
Communication Equipment LI/LO	658,000
Annexation	580,512
FCT Depot Stormwater Park	564,000
Combined Communication Center	250,000
Grant Matches	250,000
FFGFC Fiscal Year 2001	217,000
Cops Ahead Grant Match	153,521
Fire Salary Increase-Fiscal Year 2001	150,000
Inventories	118,927
Other Projects	516,867
Total Reserved	15,479,387
Undesignated	2,079,465
Total Fund Balances	**$ 17,558,852**

human resources

The Human Resources Department develops, implements, and monitors systems and programs to recruit, hire, motivate, train, and retain a highly qualified and diverse workforce. Services are provided to all Charter Officers and City departments within general government and Gainesville Regional Utilities as well as contractually to the Gainesville-Alachua County Regional Airport Authority.

The Human Resources Department acts as a consultant to departments and an advisor to management in the interpretation of personnel policies and procedures and labor agreements. The Department is involved in several areas related to creating a positive professional working environment for City employees. The Human Resources Department also provides career counseling and training to foster employment growth and development to all City employees.

21 BUDGETED POSITIONS
TOTAL EXPENSES $1,107,925

Applicants completing on-line applications in lobby of Human Resources Department.

police

The year 2001 was one of change and accomplishment for the Gainesville Police Department. With the transition to community Oriented Policing, which included the establishment of two districts in July 2000, the Department has been better able to serve the residents of Gainesville.

During 2001, North and South District personnel remained committed to crime prevention and education programs. As a result, ten new Neighborhood Crime Watch programs were established, and the North Main Street Business Owner's Association as well as the Southwest 13th Street Business Owner's Association were created to share crime prevention information among the business owners. In addition, the Districts were involved in two highly successful programs: Party Patrol, which is a grant-funded program whose goal is to identify and solve problems relating to loud parties, underage drinking, and excessive noise violations. Also, Operation ID, which provides crime prevention tips and property engraving to apartment residents.

Also during 2001, the Community Resource Division held two Citizen's Academies, a newly established program designed to provide residents with an in-depth look at how the Gainesville Police Department operates.

During the later part of 2001, the Management Analysis Bureau conducted the first two DataTrac sessions with the North and South District Commanders. DataTrac is a comprehensive management strategy that will enhance accountability by requiring commanders to be aware of crime and quality of life incidents within their area of command, and which fosters collaboration between commanders to address mutual issues of concern and management of resources. Throughout 2002, regularly scheduled DataTrac sessions will be held with operational and administrative commanders. These sessions are designed to ensure awareness, follow-up, and problem resolution.

In the coming year, the goal of the Gainesville Police Department is to continue to expand on the above noted programs, and to implement new ones designed to increase public awareness of crime prevention issues. These programs will enhance and further develop the partnership between Department members, and the community they serve. Website: www.gainesvillepd.org

334.5 BUDGETED POSITIONS
(Grant funded positions not included)
TOTAL EXPENSES $21,385,846

North District Commander Rick Hanna makes a presentation to GPD Chief Botsford and command staff during a DataTrac session.

public works

THE PUBLIC WORKS DEPARTMENT consists of six major work groups: Administration, Operations, Regional Transit System, Solid Waste, Stormwater Management Services, and Transportation Services.

The Department began work on the Corridors to Campus projects funded by the Campus Development Agreement with the University of Florida during fiscal year 2000. This is a $1 million program aimed at enhancing bicycle/pedestrian access to the University campus from the roadways surrounding the campus. Sidewalks and in-street colored bike lanes were added to the west 12th Street corridor to enhance its use as an alternative to west 13th Street for north south bicycle/pedestrian travel to the many off campus student housing areas. Design work is underway to enhance the primary route north of University Avenue and NW 17th Street. Work was completed on SW 2nd Avenue to enhance bicycle use through the intersection at SW 13th Street. Additional projects will be completed in 2002, 2003, and 2004.

The long awaited resurfacing of Depot Avenue west of Main Street was completed with the final course placed when SW 3rd Street was constructed in early 2001. Emphasis continues to be placed on neighborhoods livability and enhancing bicycle and pedestrian facilities. The Operations Division installed 10,400 linear feet of new sidewalks, 129 sidewalk ramps, replaced 8,500 linear feet of damaged sidewalks, resurfaced 9.5 miles of road, and installed 93 speed humps. The Department began construction on NW 45th Street and 19th Avenue, achieved 90% completion for the NW 29th Road and 19th Street, began the underground utility project for NW 17th Street, University to 3rd Avenue, and began construction for the Chamber of Commerce Building/City Hall streetscape.

The Transportation Services Division, working with the project architect and engineer, has completed preliminary plans for the Downtown Southwest Quadrant Parking Facility, scheduled to be built in 2003. This facility is located at SW 2nd Avenue and 1st Street, will have office/retail space on the first floor and 500 parking spaces. It will provide parking for the new County Criminal Courthouse, and other downtown businesses. The Bicycle Pedestrian Board completed the Bicycle master Plan. The Bicycle Master Plan is a prioritized list of improvements for on-road facilities, off-road trails, education programs, and bicycle supportive policies for Alachua County. The Metropolitan Transportation Planning Organization (MTPO) adopted the Plan on June 7, 2001.

The Solid Waste Division completed revisions to the Commercial Solid Waste Franchise Ordinance that will allow streamlined accounting of construction and demolition debris hauling activities within the City. The fourth annual "Clean Your Files Day" was conducted in addition to many other public awareness programs to encourage recycling of office paper and other recyclable materials.

137.75 BUDGETED POSITIONS
TOTAL EXPENSES $16,307,362

This roundabout located at NE 8th Avenue slows traffic approaching the intersection, reduces serious impact accidents, and improves traffic flow through the intersection.

regional transit

The Regional Transit System (RTS) has provided public transit services throughout Gainesville and unincorporated areas of Alachua County for 27 years. Evidence of RTS's overall success is record ridership of 6.3 million for fiscal year 2001. RTS continued to respond to the ridership demands in areas predominately consisting of high density off-campus student residential housing. Student ridership increased to 4,521,599. Continuation of a prepaid, unlimited, bus pass program for University of Florida faculty and staff added 84,333 riders bringing total UF ridership to 4,605,932. City and County employees have also participated on the employee bus pass program, with a total of 16,308 passenger trips in fiscal year 2001. RTS emphasized serving the ADA Paratransit riders of the community by continuing a free fare for all ADA eligible riders on the fixed route system. RTS also received 23 new lift equipped buses in August 2001. RTS remains committed to the continued growth of the system through the provision of reliable, efficient, and convenient transit service to its customers. Website – www.go-rts.com

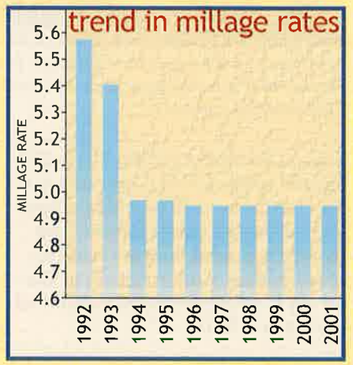
177 BUDGETED POSITIONS
TOTAL EXPENSES $9,790,448

financial condition & reporting

economic outlook

THE ECONOMIC LANDSCAPE IN GAINESVILLE continues to be dominated by the government sector. Statistics compiled by the Bureau of Economic and Business Research at the University of Florida indicates that federal, state or local government provides one of every three jobs in Gainesville. This reliance on jobs from other than the private sector tends to modify Gainesville's reaction to external economic stimuli, such that the area's economy tends to grow less rapidly than others during boom periods and suffer less during economic declines. The City's unemployment rate remains low at 2.4% and enrollment at the University of Florida, the engine for the area's economy, continues to grow. Because of an economic slowdown in Florida and resulting budget cuts imposed on the University, Gainesville may be impacted but, at this juncture, there is no way to predict to what extent.

The recent growth in Gainesville's downtown area continued over the past year. Union Street Station, a multi-level development housing restaurants and retail spaces on its ground floor and residential units above, opened its doors in 2001 and has played an integral role in stimulating interest in the downtown area. The first phase of the Commerce Building project, which will provide the new home for the Gainesville Area Chamber of Commerce and 60,000 square feet of office space, is nearing completion. The second phase of this project, scheduled to begin in 2002, consists of approximately 46 condominiums. Finally, a multi-million dollar upgrade was completed in 2001 on the Kelly Power Plant located in the downtown area.



On October 1st of each year, the City Commission sets the Property Tax (millage) rates. One mill represents $1 of tax charged per $1,000 of assessed value. Millage rates are levied based on debt service and operating needs. The current property tax millage rate of 4.9416 represents the fourteenth consecutive year in which the City's millage rate has either remained constant or decreased.

Property Tax Revenues represent 18% of the City's total general fund revenues. Although the tax rate has decreased from 10 years ago, property tax revenues have increased 25%. This is primarily due to the increase in taxable values of property located in the city limits as determined by the County Property Appraiser, and annexation of urban fringe areas.

major initiatives

for the year

IN THE SPRING OF 2001, the Technology Enterprise Center of Gainesville/Alachua County, also referred to as GTEC, was completed. The facility, located in an enterprise zone, will focus on high technology and light assembly start-up companies with potential for high growth and high wage job creation. Upon opening, the City had pre-leased 65 percent of the 30,000 square foot building to Cenetec, LLC, which will serve as the anchor tenant for the facility. During the year, the City also entered into a public/private partnership agreement with the Alliance for Economic Development to operate and manage the facility. This agreement will strengthen the Center's connection to the community, as business incubation becomes a powerful strategy for economic development within Gainesville and Alachua County.

for the future

Development of SW 2nd Avenue Corridor
Over the course of the next few years, the City of Gainesville and Alachua County will be undertaking projects that will significantly change the face of SW 2nd Avenue and create an attractive corridor connecting downtown Gainesville with the University of Florida.