

**LEGISLATIVE FILE #170902**

**From:** [Michael Selvester](#)  
**To:** [Baxley, Robin L.](#)  
**Subject:** UAB governance subcommittee - model ordinance  
**Date:** Wednesday, March 07, 2018 10:27:24 AM  
**Attachments:** [2nd DRAFT - City Code - Utility Advisory Board.docx](#)

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Hi Robin,

Can you please add an agenda item related to the new UAB ordinance attached? The ordinance and this email should be attached as backup. We will need to vote on a recommended composition of the board, i.e. whether membership should be expanded to include representatives of the county and school board, and whether those should be voting members. We may also vote to recommend the ordinance for adoption by the commission, though members may want more time to consider it before voting.

Attached is the new model ordinance for the UAB. After several meetings with Commissioners Ward and Budd, our subcommittee has come close to consensus on the future of the board and how it can best serve the city. This new ordinance places an emphasis on long-term planning and recognizes the UAB's ability to be a central authority for charting the future of GRU - how it relates to the city commission, general government, and other community stakeholders including county government, business interests, and UF. This planning emphasis is best explained by reference to the new chief duties of the UAB:

1. Developing a cohesive Utility Policy for the city of Gainesville that will serve as a guiding document for the city commission and others making decisions for the utility. Using a triple-bottom-line approach of equity, economy, and environment, the Utility Policy will:
  - o offer a comprehensive assessment of the current state of GRU, including its strengths and weaknesses as an enterprise and as a branch of city government;
  - o plan for how GRU can continue to fulfill its core mission of delivering safe, reliable, cost-effective, and environmentally responsible utility service;
  - o clearly define GRU's role as a branch of city government, and set appropriate parameters for how it can support city initiatives that extend beyond conventional utility service including affordable housing, transportation, economic development, etc.
2. Proactive budget planning and ongoing fiscal oversight:
  - o the UAB will study and recommend future budget items that support the vision of the Utility Policy, including rate structures that will return appropriate revenues to GRU and treats different ratepayers fairly;
  - o pay special attention to ongoing capital and O&M projects in excess of one million dollars;
  - o receive quarterly reports from staff comparing budget estimates to actuals, and forward such to the city commission with the UAB's observations and recommendations.
3. Establishing clear goals and priorities in an annual Work Plan
  - o this is the opportunity for individual members to put their stamp on the UAB by establishing goals and priorities that support the overall vision of the Utility Policy;

- items of particular interest to members such as electric vehicles, or structural items such as expanding the service territory and offering additional services, can be adopted in the Work Plan and studied in depth by the UAB throughout the year.