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8/27/02

submitted  
C. meeting

# Gainesville Police Department

Inter-Office Communication

Chief of Police Norman B. Botsford

To: Wayne Bowers  
City Manager

Date: 08-21-02

From: Norman B. Botsford  
Chief of Police



Subj: Funding for Alachua Regional Juvenile Assessment Center

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Attached is a report completed by members of my staff outlining issues related to the Alachua Regional Juvenile Assessment Center (JAC) request for funding in FY 03. The in-depth report provides an overview of the JAC, proposed budgets for both the security (funded by local agencies) and the assessment (state-funded) portions of the JAC operation, work schedules, breakdowns of JAC usage by GPD and other agencies, proposed fee schedule, summary of the benefits of the JAC, an analysis of the cost benefits of the JAC and finally, options to reduce the cost of the JAC.

# Analysis of the Gainesville Police Department's Participation in the Alachua Regional Juvenile Assessment Center

## I. Overview

The City of Gainesville and the Gainesville Police Department were participants in the planning for the Alachua Regional Juvenile Assessment Center (JAC), which started in 1995. In January 1997, the JAC began serving clients on a limited basis: 8:00 a. m. through 7:00 p.m., Monday through Friday. During the first six months, the Alachua County Board of Commissioners and the State Attorney's Office provided funding for the security officers. Several grants (Byrne and OJJDP) were secured by both the Alachua County Sheriff's Department and the City of Gainesville to provide funding for security officers of the JAC on a twenty-four hour, seven days a week schedule to serve Alachua county and the eleven surrounding counties.

Since July 1, 2001, when the funding from the aforementioned grants expired, the security operations of the JAC have been funded through contributions from most, but not all, of the participating agencies. In September 2001, the City of Gainesville provided approximately \$64,000 for the funding of the security operations in FY 02. In addition, the City Commission authorized an additional \$8,000 for the period of July through September of the current fiscal year. Finally, in July during the City's budget process, JAC staff made a request for approximately \$80,000 to \$90,000 for JAC security funding in FY 03. JAC staff are in hopes that by the end of FY 03 they will have an ordinance providing \$3.00 for every civil traffic citation, which will provide funding for security operations in the future.

Currently, the JAC provides both a security component (funded by participants) and an screening and evaluation component (funded by the State of Florida). Without additional participant funding, the JAC will be forced to either curtail hours or cease security operations, forcing sworn officers to significantly increase the amount of time they devote to handling and processing juvenile cases.

## II. Proposed Budget

### A. State Budget (funded through Department of Juvenile Justice)- Attachment 1

For the upcoming fiscal year (03), the JAC is projected to receive \$307,954 in state funding for the screening and assessment portion of the JAC operations. The bulk of the funds (\$242,172) will cover the cost of salaries for the JAC Director, Program Ass't, and five (5) Screening JPO's. The remainder of the funds will be used for operating expenses and a 10% administrative fee (indirect cost).

### B. Local Budget (funded by local participants) - Attachment 2

For the upcoming fiscal year (03), the JAC is proposing a \$198,104 budget for the security portion of the JAC operations. JAC staff is currently meeting with participants in the twelve (12) county area to obtain funding commitments. Funding would provide one (1) full time Senior Security Officer, four full time(4) Security Officers, and two (2) part-time Security Officers. Total proposed budget for salaries and benefits is \$175,594. The remaining funds will be used for operating expenses and a 10% administrative fee.

### C. Funding Commitments

While several of the smaller participants have committed to providing funds for the JAC operations in FY 03, the Alachua County Sheriff's Office (second largest user) has not yet made a commitment to fund the JAC in FY 03.

### **III. Fee Schedule - Attachment 3**

Due to complaints from the outlying counties concerning having to pay the same rate for a lower level of service, the JAC is proposing a four level fee assessment schedule for services in the upcoming year. The fee schedule and description are attached; however, in summary, the four levels and associated cost per juvenile are:

- Level 1 Pre-Screening - \$10.00
- Level 2 On-Site Processing - Other than Alachua County - \$50.00
- Level 3 Drop-Off Alachua County - \$90.00
- Level 4 Booking - \$10.00

As proposed, the Gainesville Police Department receives Level 3 and 4 services. Based on a projection of 900 juveniles being dropped off by members of our agency, the Gainesville Police Department can expect to provide \$90,000 to the JAC for security services in FY 03.

### **IV. Breakdown of JAC Usage - Attachment 4**

For the period January 1, 2002 through June 30, 2002, the Gainesville Police Department delivered 423 juveniles to the JAC for processing. This accounted for 35% of the JAC usage, slightly ahead of ASO's 31.5%. However, since the Gainesville Police Department receives a higher level of service than ASO and the outlying counties (JAC handles our booking), the cost for services will be higher (45.4%) than a flat 35% of the security budget (\$69,336). According to JAC representatives, the reason for the higher percentage is the fact that the Gainesville Police Department is the only agency that receives Level 3 and Level 4 services.

### **V. Work Schedules - Attachment 5 and 6**

Attachment 5 - July and August Case Manager's work schedule.

Attachment 6 - June through August Security Officer's work schedule.

### **VI. JAC Benefits to GPD**

- Any juvenile arrested for a delinquent act can be dropped off at the JAC.
- Once the officer has completed his/her paperwork s/he is out of the JAC, usually within five (5) minutes, as opposed to an average of four hours w/o JAC services.
- JAC staff contact parents, photograph and fingerprint, and handle all booking procedures.
- On-site booking and drop-off drastically reduces the time an officer has to spend with juveniles, freeing them to respond to calls for service or other proactive activities.

## VII. Cost Benefit to the Gainesville Police Department

Based on projections provided by JAC staff, The Gainesville Police Department will drop off an estimated nine hundred (900) juveniles during FY 03. While the time an officer is required to spend processing a juvenile (either booking or waiting for parents to pick up) ranges from two (2) to six (6) hours, the average is about three and a half (3.5) hours.

Using the average hourly rate, with fringe, of an officer (\$22.50) multiplied by the hours saved (3,150 hours) by utilizing the JAC's services, the Gainesville Police Department realizes a soft dollar savings of \$70,875.

The important issue to the Gainesville Police Department is the 3,150 hours gained by utilizing the JAC services. This significant time savings frees the officers to respond to calls for service, proactive enforcement, or other far more vital activities related to community oriented policing.

## VIII. Options for JAC Coverage

Options 1 and 2 are predicated on the Alachua County Sheriff's Office and the other participants funding their portion of the JAC security budget.

### A. GPD usage by hour - Attachment 7

During the period of January through June 2002, on average, members of the Gainesville Police Department transported .47 juveniles to the JAC between the hours of 12:00 a.m. and 8:00 a.m. (eighty-six (86) total juveniles). Peak time was 12:00 a.m. to 1:00 a.m. with an average of four (4) per month, down to an average of one (1) per month for the period 4:00 a.m. to 8:00 a.m.

During the six-month period, Gainesville Police officers saved an estimated three hundred and one (301) hours by processing juveniles through the JAC between the hours of 12:00 a.m. and 8:00 a.m.

### B. Option #1 - No change

The City Commission fund the JAC's current request to continue twenty-four hour a day coverage. This would be ideal; however, it will require approximately \$90,000 in additional funds. In addition, if the JAC's \$3.00 ordinance passes, this would be the final year for participant funding of the JAC security detail.

### C. Option # 2 - Eliminate the 12:00 a.m. to 8:00 a.m. shift at the JAC

Reviewing the JAC schedule for 12:00 a.m. to 8:00 a.m., it appears that if the shift was eliminated, the JAC could reduce their staffing by one full time and one part time security position. This would result in a \$47,567 decrease in the JAC security budget. Assuming that the City Commission agrees that the City is responsible for 45.4% of the JAC budget, this would reduce our obligation down to \$68,405.

### D. Option #3 - Discontinue funding of the JAC

Elimination of JAC funding will place the responsibility of processing, booking, and waiting to release the juvenile to a parent/guardian back on the police officer. In effect, the average time for a call involving a juvenile will increase from a few minutes to approximately three and a half (3.5) hours. In addition, if the other participants fund their portion of the security budget, it will cause significant conflict between the involved parties.

ALACHUA COUNTY JUVENILE ASSESSMENT CENTER SERVICES

PROJECT BUDGET SUMMARY

FY 2002 - 2003

1	2	3
	BUDGET - CURRENT	
COST ELEMENTS	PROPOSED CONTRACT ESTIMATE-TOTAL COST	REFERENCE
MATERIAL	\$ 30,805	
DIRECT LABOR	\$ 242,172	
INDIRECT COSTS EXPENSES	\$ 27,999	
OTHER DIRECT COSTS	\$ 6,978	
PROFIT OR FEE	N/A	
TOTAL PRICE	\$ 307,954	



ALACHUA COUNTY JUVENILE ASSESSMENT CENTER SERVICES

DIRECT LABOR

FISCAL YEAR 2002-2003

1 No.	2 Position Name	3 Monthly Salary	4 Fringe benefits						9 Total	10 Twelve Months	11 % of On Contract	12 Total	13 Basis for Salary Reason
			Retire.	FICA	Health Ins.	Dental Ins.	Other	Total					
1	JAC Director	3,008	301	\$ 230	180	20	61	792	\$ 45,600	100%	45,600	Regional Survey	
1	Screening JPO	2,392	239	\$ 183	180	20	41	663	\$ 36,660	100%	36,660	Regional Survey	
4	Screening JPO	2,104	210	\$ 161	180	20	41	612	\$ 130,368	100%	130,368	Regional Survey	
1	Program Assistant	1,888	189	\$ 144	180	20	41	574	\$ 29,544	100%	29,544	Regional Survey	
7.0	TOTALS	\$ 9,392	\$ 939	\$ 718	\$ 720	\$ 80	\$ 184	\$ 2,641	\$ 242,172	\$	\$ 242,172		

ALACHUA COUNTY JUVENILE ASSESSMENT CENTER SERVICES

INDIRECT COSTS  
FISCAL YEAR 2002 - 2003

INDIRECT COST/ EXPENSE CATEGORY	RATE (2)	TYPES OF COSTS INCLUDED IN THIS INDIRECT COST CATEGORY (3)	EXPLAIN RATE (4)	BASIS FOR RATE REASONABLE (5)
(1)				
General & Administrative	10%	Administrative salaries, fringe benefits, accounting & legal fees, checking account fees, mortgage interest, telephone & utilities in the administrative offices, equipment rental, transportation and travel, office supplies, payroll processing fees, fire/theft and general liability insurance coverage. These are all costs associated with administration.	The indirect rate is calculated by dividing administrative expenses by total operating expenses. Operating expenses include personnel, consultants, subcontracted services, direct expenses, and operating capital outlay, but do not include programmatic expenses that do not result in actual costs to HSA, such as In-Kind services.	Each year the indirect rate is calculated based on the process in column four (4) to determine the reasonableness of the rate. The indirect rate is compared to other similar agencies for reasonableness. Total DJJ prog service costs as of 6/30/00 were \$553,640 and allocated General & Administrative costs were \$55,364 for an eleven percentage admin rate.



**ALACHUA COUNTY JUVENILE ASSESSMENT CENTER SERVICES**

**OTHER COSTS  
FISCAL YEAR 2002 - 2003**

<b>CATEGORY</b>	<b>TOTAL COST</b>	<b>BASIS FOR PRICING</b>
<b>(1)</b>	<b>(2)</b>	<b>(3)</b>
Postage	\$225	1 & 1/2 letters for each client
Transportation	\$645	215 miles/mnth, .25 cents x 52 wk
Maintenance	\$5,108	Historical Data
Recruiting	\$1,000	\$250/ad, total of 4 ads
<b>TOTAL OTHER COSTS</b>	<b>\$6,978</b>	

**Budget  
For Security Officers  
At the  
Alachua Regional Juvenile Assessment Center**

*24 hour coverage 7 days a week*

1 FTE Sr. Security Officer	\$12.00/hour x 2080 hrs	\$ 24,960
4 FTE Security Officers	\$11.00/hour x 2080 hrs	\$ 91,520
2 PT Security Officer	\$11.00/hour x 1040 hrs	\$ 22,880

**Total Salary** **\$139,360**

Fringe Benefits at 26%: Health insurance, life insurance, FICA, retirement, long-term disability and Employee Assistance Program (EAP)

**Total Fringe Benefits** **\$36,234**

Materials include snacks for youth (juice and crackers) and uniforms for security officers

**Total Materials** **\$ 2,500**

Training and Travel

**Total Training and Travel** **\$ 2,000**

Administrative Fee of 10% includes administrative salaries, fringe benefits, accounting and legal fees, checking account fees, mortgage interest, telephone, utilities in the administrative offices, equipment rental, transportation and travel, office supplies, payroll processing fees, fire/theft and general liability insurance coverage. These are all costs associated with administration.

**Total Administrative Fee** **\$ 18,010**

**Grand Total** **\$198,104**

**ALACHUA REGIONAL JUVENILE ASSESSMENT CENTER**  
**Fee Assessment for JAC Services**

**Categories of Services:**

**Pre-Screening:** Telephone contact only with LEO

- Information gathered regarding youth and charges
- Determination made of eligibility for detention
- Authorization to release or hold for Home Detention screening by local JPO

*Fee = \$10.00 per juvenile*

**On-Site Processing – Other Than Alachua County:**

- Youth searched
- Property taken and inventoried
- Youth monitored, behavior controlled
- Secure escort to Juvenile Detention Center

*Fee = \$50.00 per juvenile*

**Drop-Off – Alachua County Agencies:**

- Youth Searched
- Property taken and inventoried
- Youth monitored, behavior controlled
- If detained, secure escort to JDC
- If released, behavior monitored for up to 6 hours until parent/responsible adult arrives

*Fee = \$90.00 per juvenile*

**Booking :**

- Youth photographed and fingerprinted
- Paperwork copied and forwarded to PD

*Fee = additional \$10.00 per juvenile*

## Semi-Annual Use of JAC

<u>Agencies</u> <u>by</u> <u>County</u>	<u>Number</u> <u>of</u> <u>Juveniles</u> <u>Referred</u>	<u>Percentage</u> <u>of use by</u> <u>Agency and</u> <u>County</u>
<b><u>Alachua County</u></b>		
Alachua Sheriffs Office	382	31.5%
Gainesville, Police Department	423	35.0%
Alachua Police Department	12	1.0%
High Springs Police Department	0	0.0%
University of Florida Police Department	2	0.2%
Waldo Police Department	0	0.0%
Alachua County Court	23	2.0%
<b>Total</b>	<b>842</b>	<b>69.7%</b>
<b><u>Baker County</u></b>		
Baker Sheriffs Office	15	1.2%
Baker County Court	0	0.0%
<b>Total</b>	<b>15</b>	<b>1.2%</b>
<b><u>Bradford County</u></b>		
Bradford Sheriffs Office	7	0.6%
Starke Police Department	9	0.7%
Bradford County Court	0	0.0%
<b>Total</b>	<b>16</b>	<b>1.3%</b>
<b><u>Columbia County</u></b>		
Columbia Sheriffs Office	61	5.0%
Lake City Police Department	47	4.0%
Columbia County Court	1	0.0%
<b>Total</b>	<b>109</b>	<b>9.0%</b>
<b><u>Dixie County</u></b>		
Dixie Sheriffs Office	14	1.2%
Cross City Police Department	3	0.2%
Dixie County Court	0	0.0%
<b>Total</b>	<b>17</b>	<b>1.4%</b>
<b><u>Gilchrist County</u></b>		
Gilchrist Sheriffs Office	6	0.5%
Trenton Police Department	1	0.0%
Gilchrist County Court	2	0.2%
<b>Total</b>	<b>9</b>	<b>0.7%</b>

Hamilton County

Hamilton County Sheriffs Office	7	0.6%
Jasper Police Department	2	0.2%
White Springs Police Department	2	0.2%
Hamilton County Court	0	0.0%
<b>Total</b>	<b>11</b>	<b>1.0%</b>

Lafayette County

Lafayette Sheriffs Department	0	0.0%
Lafayette County Court	0	0.0%
<b>Total</b>	<b>0</b>	<b>0.0%</b>

Levy County

Levy Sheriffs Office	37	3.1%
Williston Police Department	7	0.6%
Chiefland Police Department	1	0.0%
Inglis Police Department	1	0.0%
Levy County Court	8	0.7%
<b>Total</b>	<b>54</b>	<b>4.4%</b>

Putnam County

Putnam Sheriffs Office	49	4.0%
Palatka Police Department	17	1.4%
Welaka Police Department	0	0.0%
Crescent City Police Department	11	1.0%
Interlachen Police Department	0	0.0%
Putnam County Court	0	0.0%
<b>Total</b>	<b>77</b>	<b>6.4%</b>

Suwannee County

Suwannee Sheriffs Office	27	2.3%
Live Oak Police Department	20	1.6%
Suwannee County Court	0	0.0%
<b>Total</b>	<b>47</b>	<b>3.9%</b>

Union County

Union Sheriffs Office	10	1.0%
Union County Court	0	0.0%
<b>Total</b>	<b>10</b>	<b>1.0%</b>

State Law Enforcement Agencies

	6	0.0%
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Total Juveniles Referred Jan-June 2002

	1213	100%
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*Paid by State*

## JAC Schedule – Case Managers August 2002

Sun	Mon	Tues	Wed	Thurs	Fri	Sat
				1 7a-5p Zeeshan 4p-12a Carlos 9p-7a Kandra	2 7a-5p Zeeshan 2p-12a Carlos 9p-7a Kandra	3 7a-5p Zeeshan 3p-9p Carlos 9p-7a Kandra
4 7a-5p Tammy 2p-12a Zeeshan 12a-7a Zeeshan O/C	5 7a-5p Tammy 2p-12a Kandra 12a-7a Kandra O/C	6 7a-5p Tammy 4p-12a Carlos 12a-7a Carlos O/C	7 7a-5p Tammy 4p-12Mid Carlos 12a-7a Tammy O/C	8 7a-5p Zeeshan 4p-12Mid Carlos 9p-7a Kandra	9 7a-5p Zeeshan 2p-12Mid Carlos 9p-7a Kandra	10 7a-5p Zeeshan 3p-9p Carlos 9p-7a Kandra
11 7a-5p Tammy 2p-12a Zeeshan 12a-7a Zeeshan O/C	12 7a-5p Tammy 2p-12a Kandra 12a-7a Kandra O/C	13 7a-5p Tammy 4p-12Mid Carlos 12a-7a Carlos O/C	14 7a-5p Tammy 4p-12Mid Carlos 12a-7a Carlos O/C	15 7a-4p Tammy O/C 4p-12Mid Carlos 9p-7a Kandra	16 7a-2p Tammy O/C 2p-12Mid Carlos 9p-7a Kandra	17 7a-3p Tammy O/C 3p-9p Carlos 9p-7a Kandra
18 7a-5p Tammy 5p-9a David O/C 9p-7a David	19 7a-5p Tammy 2p-12a Kandra 9p-7a David	20 7a-5p Tammy 4p-12Mid Carlos 9p-7a David	21 7a-5p Tammy 4p-12Mid Carlos 9p-7a David	22 7a-5p Zeeshan 4p-12Mid Carlos 9p-7a Kandra	23 7a-5p Zeeshan 2p-12Mid Carlos 9p-7a Kandra	24 7a-5p Zeeshan 3p-9p Carlos 9p-7a Kandra
25 7a-5p Tammy 2p-12Mid Zeeshan 9p-7a David	26 7a-5p Tammy 2p-12a Kandra 9p-7a David	27 7a-5p Tammy 4p-12a Carlos 9p-7a David	28 7a-5p Tammy 4p-12Mid Carlos 9p-7a David	29 7a-5p Zeeshan 4p-12Mid Carlos 9p-7a Kandra	30 7a-5p Zeeshan 2p-12Mid Carlos 9p-7a Kandra	31 7a-5p Zeeshan 3p-9p Carlos 9p-7a Kandra



## JAC Schedule – Case Managers July 2002

Sun	Mon	Tues	Wed	Thurs	Fri	Sat
	1 7a-5p Tammy 5p-9p Tammy O/C 9p-7a David	2 7a-5p Tammy 4p-12Mid Carlos 9p-7a David	3 7a-5p Tammy 5p-9p Tammy O/C 9p-7a David	4 HOLIDAY 7a-3p Zeeshan O/C 3p-11p Tammy O/C 11p-7a David O/C	5 7a-5p Zeeshan 5p-9p Zeeshan O/C 9p-7a David O/C	6 7a-5p Zeeshan 5p-9p Zeeshan O/C 9p-7a David O/C
7 7a-5p Tammy 2p-12a Zeeshan 9p-7a David	8 7a-5p Tammy 5p-9p Tammy O/C 9p-7a David	9 7a-5p Tammy 5p-9p Tammy O/C 9p-7a David	10 7a-5p Tammy 4p-12Mid Carlos 9p-7a David	11 7a-5p Zeeshan 4p-12Mid Carlos 12a-7a Zeeshan O/C	12 7a-5p Zeeshan 2p-12Mid Carlos 12a-7a David O/C	13 7a-5p Zeeshan 3p-9p Carlos 9p-7a Carlos O/C
14 7a-5p Zeeshan 5p-9p Zeeshan O/C 9p-7a David	15 7a-5p Tammy 5p-9p Tammy O/C 9p-7a David	16 7a-5p Tammy 4p-12Mid Carlos 9p-7a David	17 7a-5p Tammy 4p-12Mid Carlos 9p-7a David	18 7a-5p Zeeshan 4p-12Mid Carlos 12a-7a Zeeshan O/C	19 7a-5p Zeeshan 2p-12Mid Carlos 12a-7a Carlos O/C	20 7a-5p Zeeshan 3p-9p Carlos 9p-7a Tammy O/C
21 7a-5p Tammy 2p-12a Zeeshan 9p-7a David	22 7a-5p Tammy 5p-9p Tammy O/C 9p-7a David	23 7a-5p Tammy 4p-12Mid Carlos 9p-7a David	24 7a-5p Tammy 4p-12Mid Carlos 9p-7a David	25 7a-5p Zeeshan 4p-12Mid Carlos 12a-7a Zeeshan O/C	26 7a-5p Zeeshan 2p-12Mid Carlos 12a-7a Carlos O/C	27 7a-5p Zeeshan 3p-9p Carlos 9p-7a Zeeshan O/C
28 7a-5p Tammy 2p-12Mid Zeeshan 9p-7a David	29 7a-5p Tammy 5p-9p Tammy O/C 9p-7a David	30 7a-5p Tammy 4p-12a Carlos 9p-7a David	31 7a-5p Tammy 4p-12Mid Carlos 9p-7a David			



## JAC Schedule – Security June 2002

Sun	Mon	Tues	Wed	Thurs	Fri	Sat
30 8a-6p James 4p-12a Traylor 12a-8a Simmons						1 8a-4p Parker  4p-8a Bryant
2 8a-4p Parker 4p-12Mid Traylor 12a-8a Simmons	3 8a-4p Parker 4p-12Mid Traylor 12a-8a Simmons	4 8a-4p Parker 4p-6p Traylor 6p-12a Bryant 12a-8a Simmons	5 8a-4p Parker 4p-12Mid Traylor 12a-8a Simmons	6 8a-4p Parker 4p-12Mid Traylor 12a-8a Simmons	7 8a-6p Parker 6p-4a Bryant 10p-8a Henderson	8 8a-4p Parker  4p-8a Bryant
9 8a-6p James 4p-12a Traylor 12a-8a Simmons	10 8a-4p Parker 4p-12a Traylor 12a-8a Simmons	11 8a-4p Parker 4p-12a Traylor 12a-8a Simmons	12 8a-4p Parker 4p-12a Traylor 12a-8a Simmons	13 8a-4p Parker 4p-12a Traylor 12a-8a Simmons	14 8a-4p Parker 2p-10p LoBianco 10p-8a Bryant 12a-8a Henderson	15 8a-4p Parker 2p-10p LoBianco 8p-8a Bryant
16 8a-6p James 4p-12a Traylor 12a-8a Simmons	17 8a-4p LoBianco 4p-12a Traylor 12a-8a Simmons	18 8a-4p Parker 4p-12a Traylor 12a-8a Simmons	19 8a-6p Parker 4p-12a Traylor 12a-8a Simmons	20 8a-6p Parker 4p-12a Traylor 12a-8a Simmons	21 8a-6p Parker 2p-12a LoBianco 10p-8a Bryant	22 8a-4p Simmons 2p-12a LoBianco 8p-8a Bryant 12a-8a Henderson
23 7a-5p James 4p-12a Traylor 11p-7a Simmons	24 7a-5p LoBianco 4p-12a Traylor 11p-7a Simmons	25 7a-5p Parker 4p-12a Traylor 9p-7a LoBianco	26 7a-5p Parker 4p-12a Traylor 12a-7a Bryant	27 7a-5p Parker 4p-12a Traylor 12a-7a Bryant	28 7a-5p Parker 2p-12a LoBianco 10p-8a Bryant	29 7a-5p Parker 2p-12a LoBianco 8p-8a Bryant





## JAC Schedule – Security August 2002

Sun	Mon	Tues	Wed	Thurs	Fri	Sat
				1 7a-5p Sterling 12p-10p Parker 4p-12a Traylor 11p-7a Simmons	2 7a-5p Sterling 2p-12a LoBianco 10p-8a Henderson 10p-8a Bryant	3 7a-5p Sterling 2p-12a LoBianco 10p-8a Henderson 10p-8a Bryant
4 7a-5p Parker 4p-12a Traylor 11p-7a Simmons	5 7a-5p LoBianco 4p-12a Traylor 6p-12a James 11p-7a Simmons	6 7a-5p LoBianco 12p-10p Parker 4p-12a Traylor 11p-7a Simmons	7 7a-5p Sterling 12p-10p Parker 4p-12a Traylor 11p-7a Simmons	8 7a-5p Sterling 12p-10a Parker 4p-12a Traylor 12a-7a Bryant	9 7a-5p Sterling 2p-12a LoBianco 6p-12a James 12a-8a Bryant	10 7a-5p Sterling 2p-12a LoBianco 12a-8a Bryant
11 7a-5p Parker 4p-12a Traylor 11p-7a Bryant	12 7a-5p LoBianco 4p-12a Traylor 6p-12a James 12a-7a Bryant	13 7a-5p LoBianco 12p-10p Parker 4p-12a Traylor 11p-7a Simmons	14 7a-5p Sterling 3p-11p Parker 4p-12a Traylor 11p-7a Simmons	15 7a-5p Sterling 2p-10p Parker 4p-12a Traylor 11p-7a Simmons	16 7a-5p Sterling 2p-12a LoBianco 10p-8a Bryant 10p-8a Henderson	17 7a-5p Sterling 2p-12a LoBianco 6p-12a James 8p-8a Bryant
18 8a-4p Parker 4p-12a Traylor 11p-7a Simmons	19 7a-5p LoBianco 3p-11p Parker 4p-12a Traylor 11p-7a Simmons	20 7a-5p LoBianco 2p-10p Parker 4p-12a Traylor 11p-7a Simmons	21 7a-5p Sterling 3p-11p Parker 4p-12a Traylor 11p-7a Simmons	22 7a-5p Sterling 2p-10p Parker 4p-12a Traylor 11p-7a Simmons	23 7a-5p Sterling 2p-12a LoBianco 10p-8a Bryant 12a-8a Henderson	24 7a-5p Sterling 2p-12a LoBianco 8p-8a Bryant 12a-8a Henderson
25 8a-4p Parker 4p-12a Traylor 11p-7a Simmons	26 7a-5p LoBianco 3p-11p Parker 4p-12a Traylor 11p-7a Simmons	27 7a-5p LoBianco 2p-10p Parker 4p-12a Traylor 11p-7a Simmons	28 7a-5p Sterling 3p-11p Parker 4p-12a Traylor 11p-7a Simmons	29 7a-5p Sterling 2p-10p Parker 4p-12a Traylor 11p-7a Simmons	30 7a-5p Sterling 2p-12a LoBianco 6p-12a James 10p-8a Bryant	31 7a-5p Sterling 2p-12a LoBianco 8p-8a Bryant

## GPD Totals by Hour for January - June

12am-1am	25
1am-2am	12
2am-3am	13
3am-4am	12
4am-5am	7
5am-6am	6
6am-7am	5
7am-8am	6
8am-9am	7
9am-10am	4
10am-11am	15
11am-12pm	15
12pm-1pm	20
1pm-2pm	31
2pm-3pm	14
3pm-4pm	23
4pm-5pm	23
5pm-6pm	35
6pm-7pm	37
7pm-8pm	27
8pm-9pm	28
9pm-10pm	27
10pm-11pm	16
11pm-12am	15