**Community Redevelopment Agency Meeting** 

Redevelopment of 1712 & 1714 Hawthorne Road October 9, 2008



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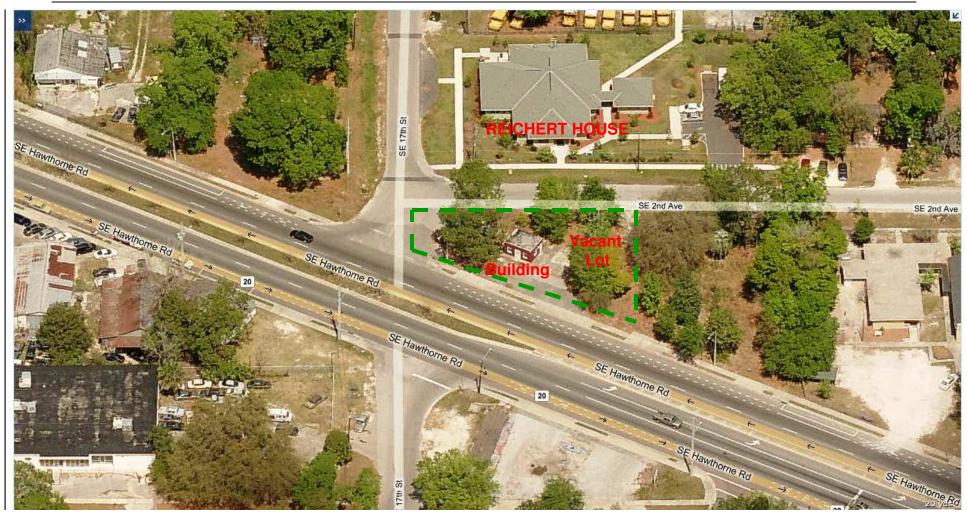


# Background

- Hawthorne Road has been identified as having potential for commercial, office, and mixed use
- At the April 21, 2008 meeting, the CRA approved the purchase of two lots (1712 and 1714 SE Hawthorne Road → "Site") to be redeveloped to encourage commercial and economic development in the SEGRI area
  On June 9, 2008 the properties were purchased for \$60,000 plus closing costs
- DAG Architects, the AIA 2007 Firm of the Year for the state of Florida, was hired to work with CRA staff to develop deliverables with the assumption of a small dining establishment:
  - Conceptual Site Plan
  - Renderings
  - Interior Building Layout
- Eastside Advisory Board has provided feedback and approved the concept of a small restaurant diner
- Staff has completed a high-level financial feasibility assessment and determined that project is financially feasible for the Eastside Redevelopment Area



#### The Site – Aerial View



#### SITE

Currently zoned MU-1 (Mixed-use low intensity) which can include multiple uses, such as neighborhood shopping centers, eating places, apparel and accessory stores.



### The Site – Existing Building



# The Site – Vacant Lot



### **Redevelopment Objectives for Site**

- Guiding Principles
  - Be consistent with the goals and objectives of the Eastside Redevelopment and SEGRI Plans
  - Attract experienced business owners with proven track records or a startup with a <u>viable</u> business idea
- Objectives
  - Create a visually appealing site and serve as catalyst for commercial development along Hawthorne Road Corridor
  - Bring a use to the Eastside that does not currently exist
  - Lease (or sell) the building to a small business



#### Site Potential – Conceptual Site Plan



#### Site Potential – East View



### **Site Potential – West View**

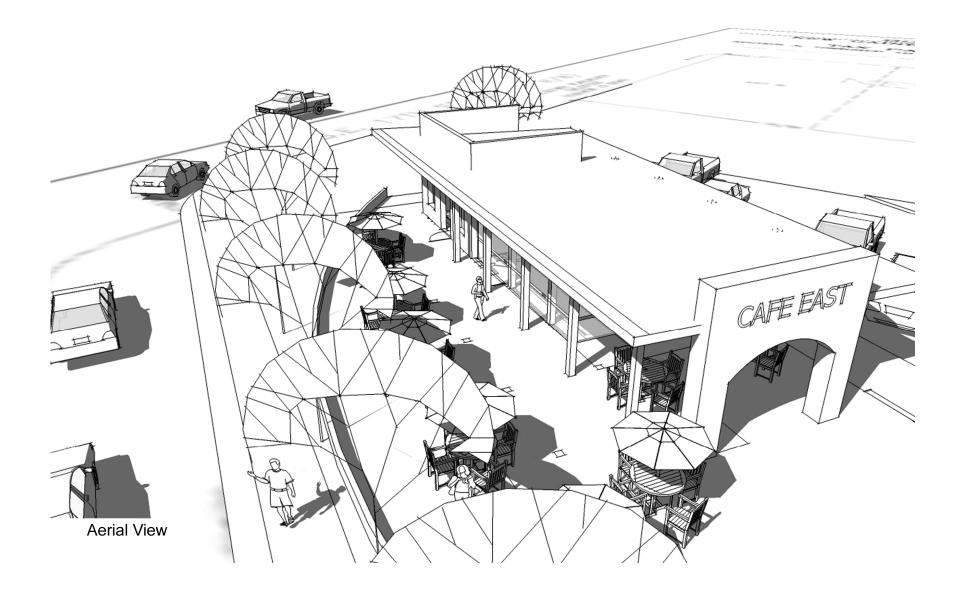


# Site Potential – Entry View

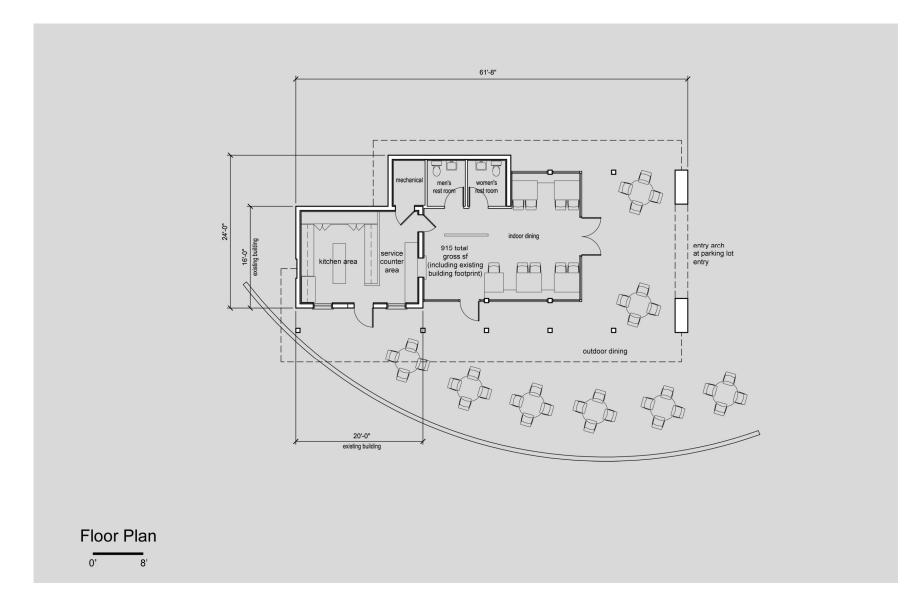




#### **Site Potential – Aerial View**



# **Site Potential – Building Interior**



### **Redevelopment Approach**

#### • Development will occur in two parallel tracks

- Site Development
- Business Development/Recruitment

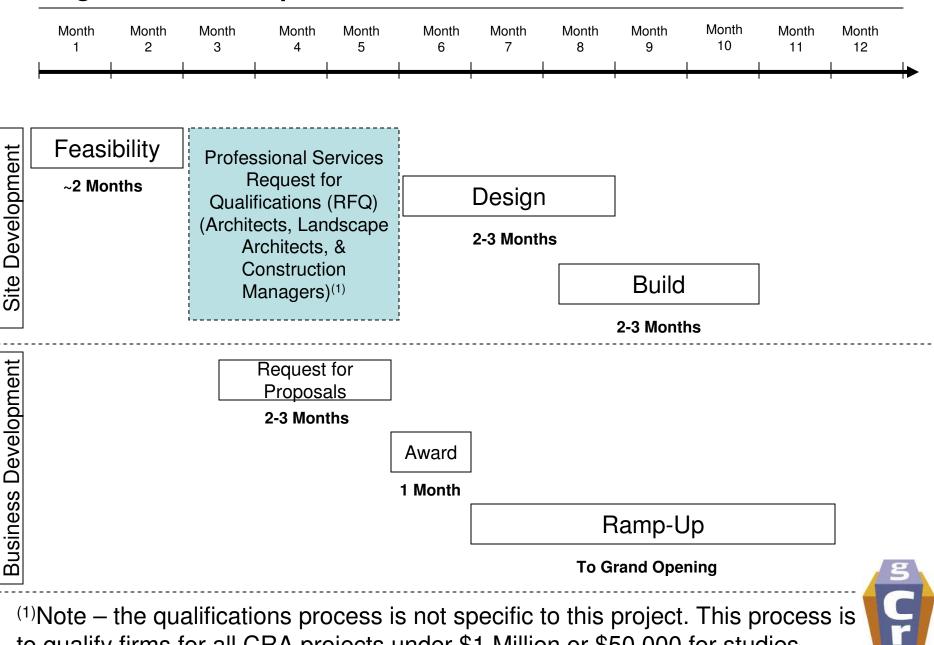
#### Site Development

- Phase 1 Feasibility Assessment
  - CRA staff performs financial analysis, including development costs, commercial proforma, and cashflow analysis to understand financial feasibility of project
  - Also includes financing and debt structure, if required, and assumptions
- Phase 2 Design
  - Procure architectural and engineering services to design detailed site and construction plans
- Phase 3 Build
  - Formal process to select a Construction Manager to provide construction management services and oversee actual construction

#### Business Development/Recruitment

- Phase 1 Request for Proposals
  - Develop, finalize, and issue RFP
  - Includes marketing and directly soliciting targeted businesses for expansion
- Phase 2 Selection/Award
  - Review of proposals, short-list oral presentations, and awarding of project
- Phase 3 Ramp-Up/Build
  - Selected business will focus on the pre-opening activities and work with CRA staff to have input into a limited set of design elements, primarily the building's interior





**High-Level Development Timeline** 

<sup>(1)</sup>Note – the qualifications process is not specific to this project. This process is to qualify firms for all CRA projects under \$1 Million or \$50,000 for studies.

# **General Scope for Request for Proposals**

- Desired Uses
  - Sit-down dining / restaurant establishment
  - Other uses may be considered, however the use should be consistent with the uses outlined in the proposed Southeast Gainesville Renaissance Initiative (SEGRI) Special Area overlay
- Interested parties should provide information indicating that they will be able to operate their proposed business as a tenant in the building:
  - Description of the proposed business
  - Hours of operation
  - Types of products sold/services offered
  - Estimated price points for said products/services
  - Target clientele
  - Character and ambiance of the proposed business
- The respondent must provide:
  - Detailed proforma indicating the anticipated sources and uses of funding for the project
  - A 3-year operating pro formas with forecasted revenues, expenses, and financing costs
  - For an existing business, financial statements for the previous 3 years are also required
- The CRA will serve as developer for the project, including design and construction of the site and expansion of the existing building. Architectural renderings of the proposed project and a conceptual site



# **Preliminary Financial Analysis**

#### Estimated Project/Development Costs\*

Uses of Cash		Sources of Cash	
Land (Purchased already)	\$61k	Equity – Land	\$61k
Construction – Soft Costs	\$35k	FY09 Approved Eastside Project Funding	\$228k
Construction – Hard Costs	\$221k	Debt/Add'l Financing	\$49k
Contingency	\$21k		
Total Uses of Cash	\$338k	Total Sources of Cash	\$338k

\*Estimates will be refined once Architect and Construction Management firms are hired

#### Key Operating Assumptions

Item	Assumption	Comment	
Rent Rate	\$16 sqft or \$1,220 month	Assumes \$16/sqft is full-market rate and based on final deal structure, tenant would ramp-up to full market rate within 2-4 years.	
Lease Type	Triple Net	Assumes tenant is responsible for rent, taxes, insurance, and maintenance	
OPEX	\$733/year	Reserves to do building maintenance	1
Vacancy Rate	8.33%	Equals one month per year	

Net Operating Income	Steady State	
Gross Rents	\$ 14,640	
Less: Vacancy	\$ (1,220)	
Less: OPEX	\$ (733)	
Net Operating Income	\$ 12,687	



# Recommendation

- Hear presentation from staff
- Approve the concept of a small restaurant or diner for this site
- Approve general scope of RFP to attract a business as presented

