

January 31, 2017



# Five Year Forecast FY 2018-2022



## City of Gainesville

**Section 1**   Presentation

**Section 2**   Five Year Forecast

**Section 3**   Detailed Projections



**Office of the City Manager**  
 PO Box 490, Station 6  
 Gainesville, FL 32627  
 (352) 334-5010  
 (352) 334-3119 (fax)  
[www.cityofgainesville.org](http://www.cityofgainesville.org)

January 31, 2017

Honorable Mayor and City Commissioners:

Development of a multi-year financial forecast is essential to maintaining the City's long-term fiscal health. The five year forecast is intended to:

- Identify resources expected to be available for new initiatives supporting the strategic framework.
- Spot unfavorable financial trends early enough to provide management and policy makers the opportunity to make necessary adjustments to avoid fiscal distress.
- Highlight significant assumptions, uncertainties and risks in the forecast period.
- Begin the two year budget process with an overview of the City's revenues and expenditures.

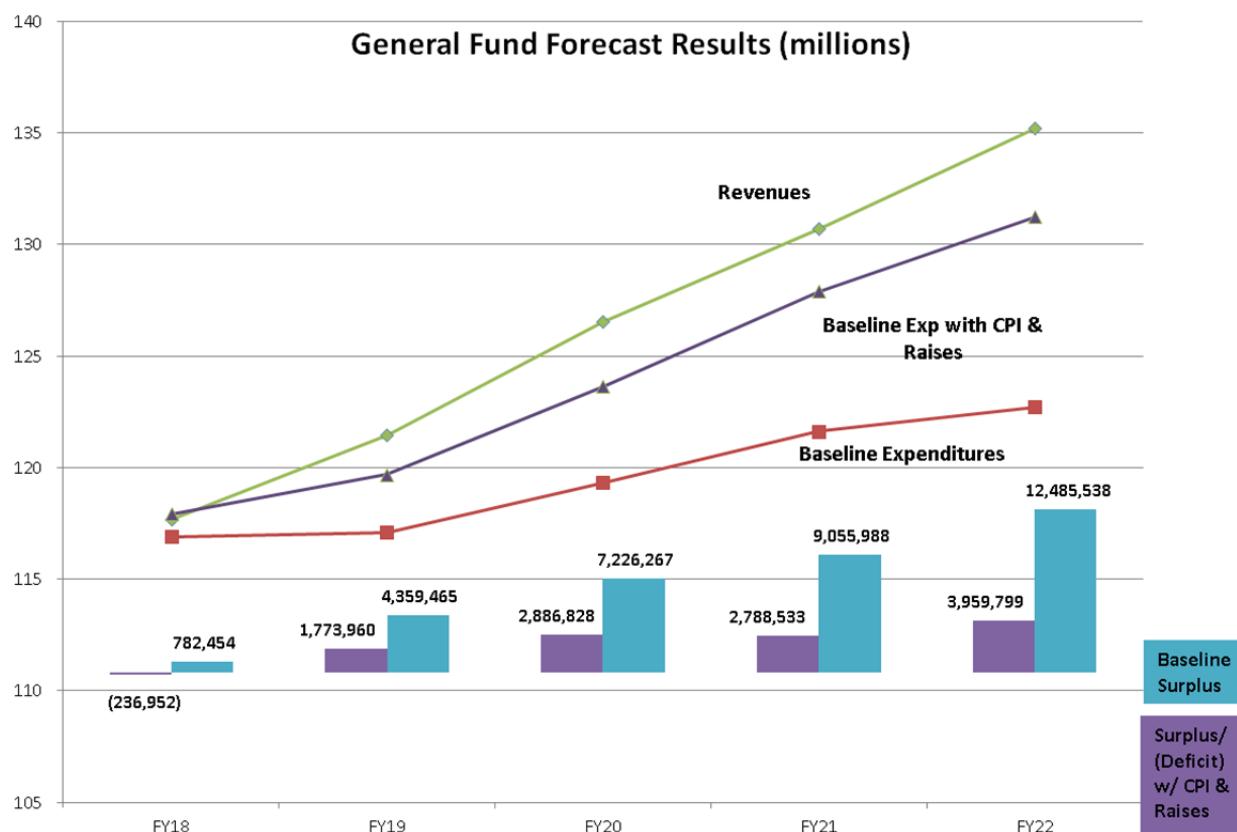
This forecast was produced by applying the best information available on revenues and expenditures at the time of its preparation, including analysis of historical trends and discussions with department heads regarding the administration of their programs over the forecast period.

At the core of the projections is a set of assumptions that are detailed in the individual revenues and expenditures section of this document, but are generally set at a level to maintain existing operations, including meeting any previously approved contractual obligations.

The forecast is also used on a more immediate basis to serve as the skeleton for the baseline budget for the General Fund for the upcoming FY18 Budget and FY19 Plan. This provides the City Commission and management a preliminary view of the status-quo state of revenues and expenditures and the resulting baseline surplus or deficit that will guide the discussion and decisions for the preparation of the budget.

For this forecast period there are multiple unsettled issues which increase the degree of uncertainty. These will be detailed throughout this document but the most significant include:

- Revenue associated with the Fire Services Assistance Agreement with Alachua County
- Renegotiation of the GRU Transfer agreement
- Renegotiation or expiration of the shared services agreement for IT with GRU
- Impact of Gas Tax interlocal agreement renegotiation or termination
- Potential for phase out of CRA tax increment payments



The most recently adopted budget for FY17 was designed to focus on “fixing our house” with major investments in our people, infrastructure, and technology.

The FY18 – FY22 projections indicate that based on the assumptions utilized to construct this forecast, revenue rate increases or reductions to existing program costs may be required to provide the resources to make any substantial investments in employee compensation or new programs supporting the City’s strategic framework and related big ideas.

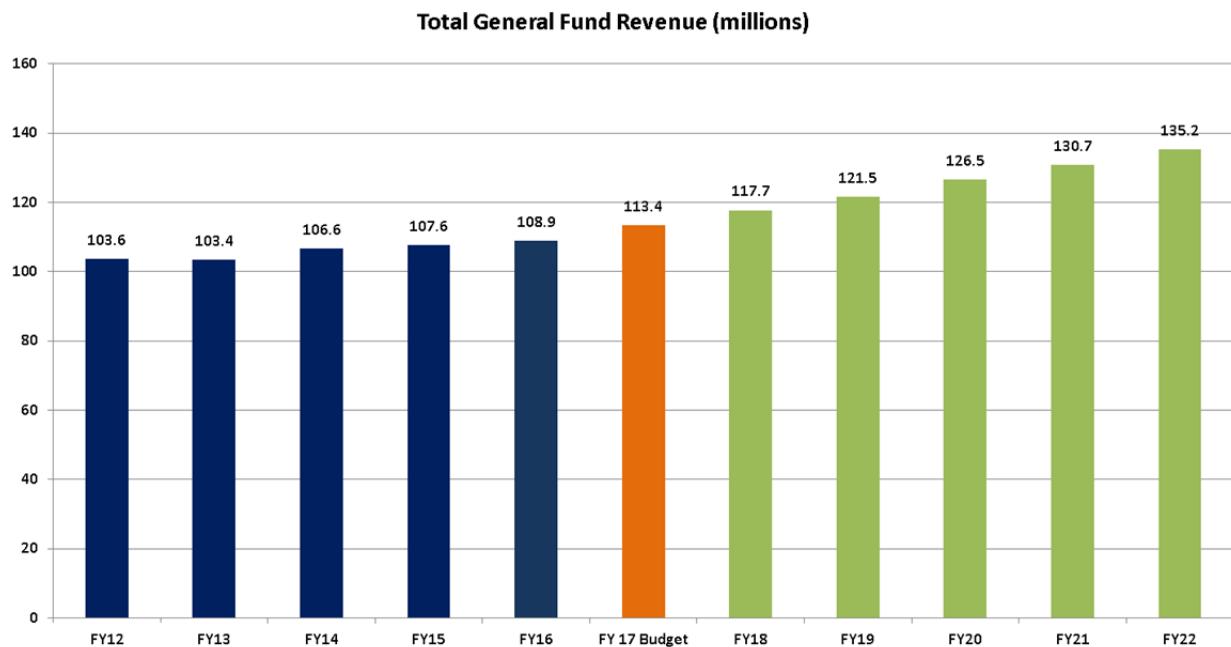
The City has exciting things on the horizon, requiring us to challenge staff, management and our citizens to continue to find resources to invest in our people, projects, infrastructure, and buildings. With the passage of the Wild Spaces/Public Places sales tax, we’ll create unprecedented improvements and expansions to our recreational, arts, and cultural amenities. We will continue strengthening our relationship with the University of Florida as we partner to transform our organization and the City with a focus on enhancing the citizen experience. This forecast marks the beginning to the discussions and work necessary to help us attain our aspirations.

Respectfully submitted,

Anthony Lyons  
City Manager

## GENERAL FUND REVENUES

After a period of revenue stabilization, General Fund revenues are projected to return to an expected growth rate of three to four percent through the forecast period.

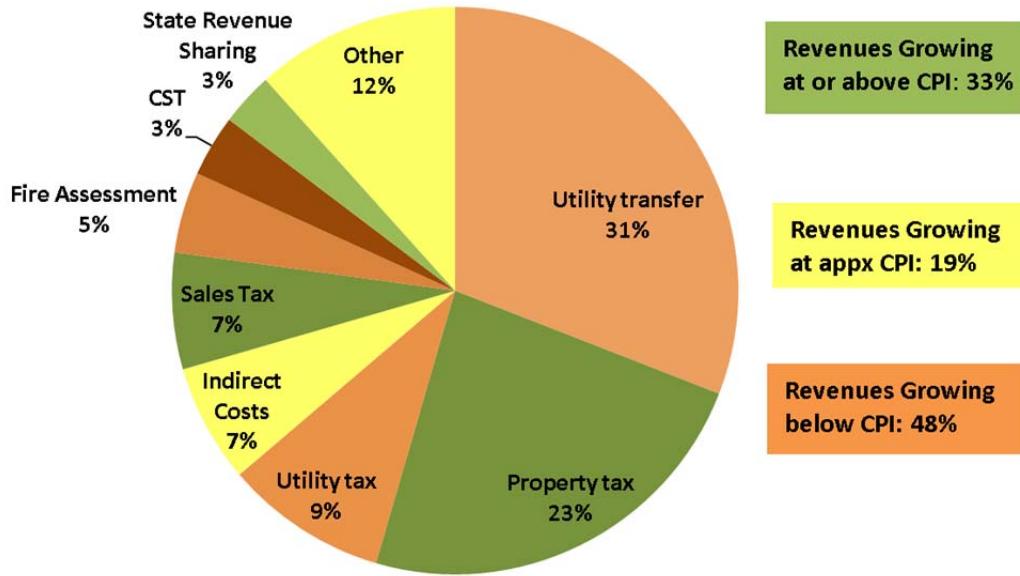


Four revenue sources have traditionally made up approximately 75% of total General Fund revenues:

- Utility transfer
- Property tax
- Utility tax
- Intergovernmental revenues (half cent sales tax and state revenue sharing)

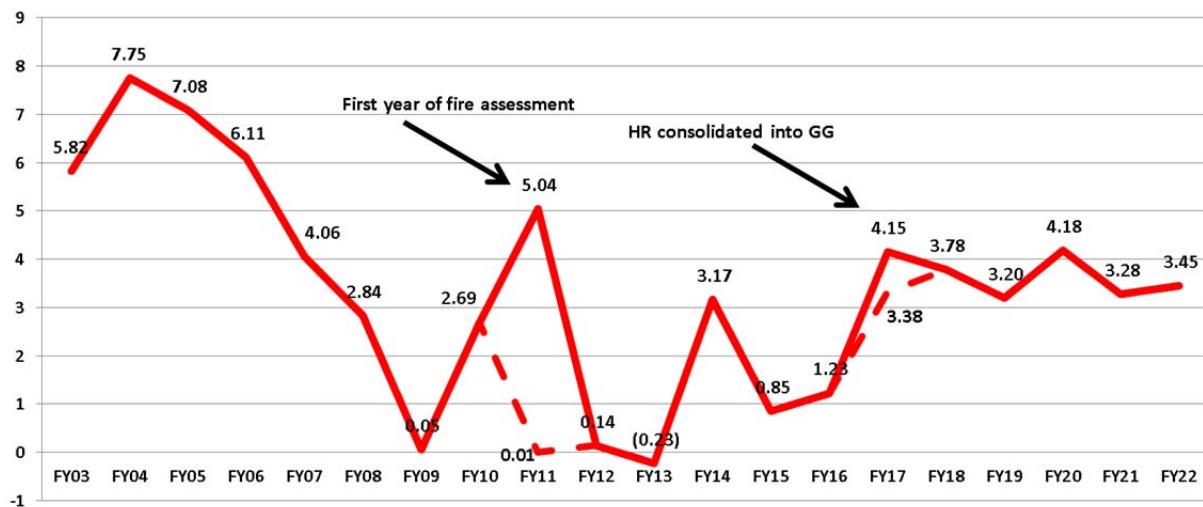
The largest of these four major revenue sources, the utility transfer, has declined over the last five years and has growth restricted to 1.5%, well below forecast CPI, in the current agreement. This provides a headwind against the more robust growth forecast in our property tax and intergovernmental revenue sources, limiting the overall growth of revenues for the City's General Fund as a whole.

## Revenue By Type



A look at the overall growth rate of General Fund revenues provides some perspective on the growth rates before and during the recession and reinforces the fact that those revenues have subsequently stabilized and are returning to a modest growth rate. The dashed lines represent the growth rate controlling for anomalies.

**General Fund Revenue Annual % Growth**



Following is a detailed analysis of the trends from the past five years and the outlook for General Fund revenues over the forecast period of FY18– FY22.

### Utility Transfer

The Utility Transfer is intended to serve as a proxy for what GRU would pay if it were an investor owned utility including property tax, franchise fees and return on investment to the City taxpayers who own the utility.

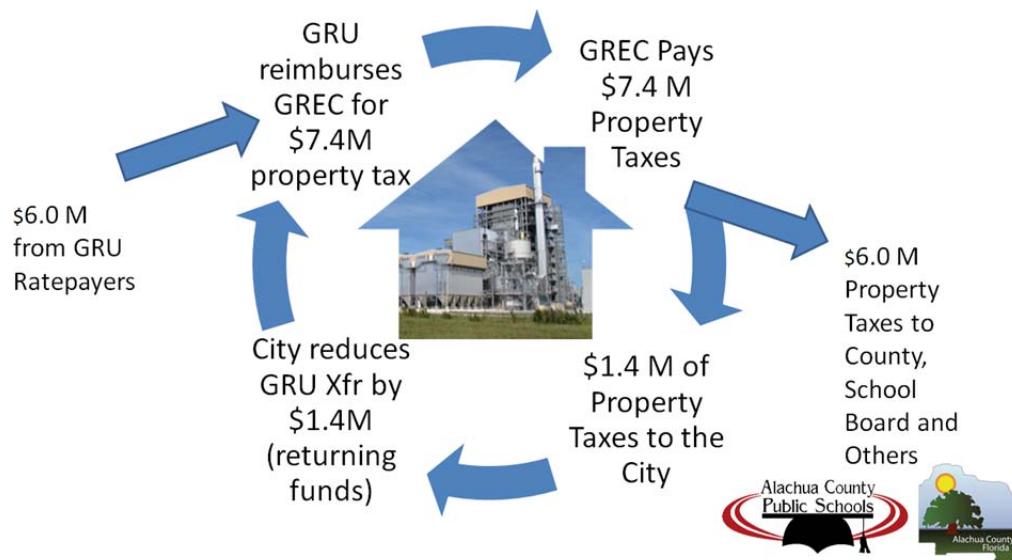
The Utility Transfer is the General Fund's single largest revenue source, although its reduction in FY15 and subsequent growth at only 1.5% has resulted in its share of General Fund revenues reducing from 35% of total revenues in past years to 31% of total revenues in FY18.

From the 1980's to FY10 the transfer formula was based on a percentage of gross revenue for the Water, Wastewater, Gas and GRUCom systems. The Electric System's transfer grew by a flat 3% as long as there was positive growth in the three year rolling average of retail kilowatt hours delivered.

In response to flattening electric sales and the economic downturn, GRU and General Government staff negotiated a four year term of fixed dollar transfer amounts, approved by the City Commission, which covered the period FY11 – FY14, providing budgetary certainty to both General Government and GRU during difficult financial times and allowing flexibility to GRU to allocate the transfer among systems.

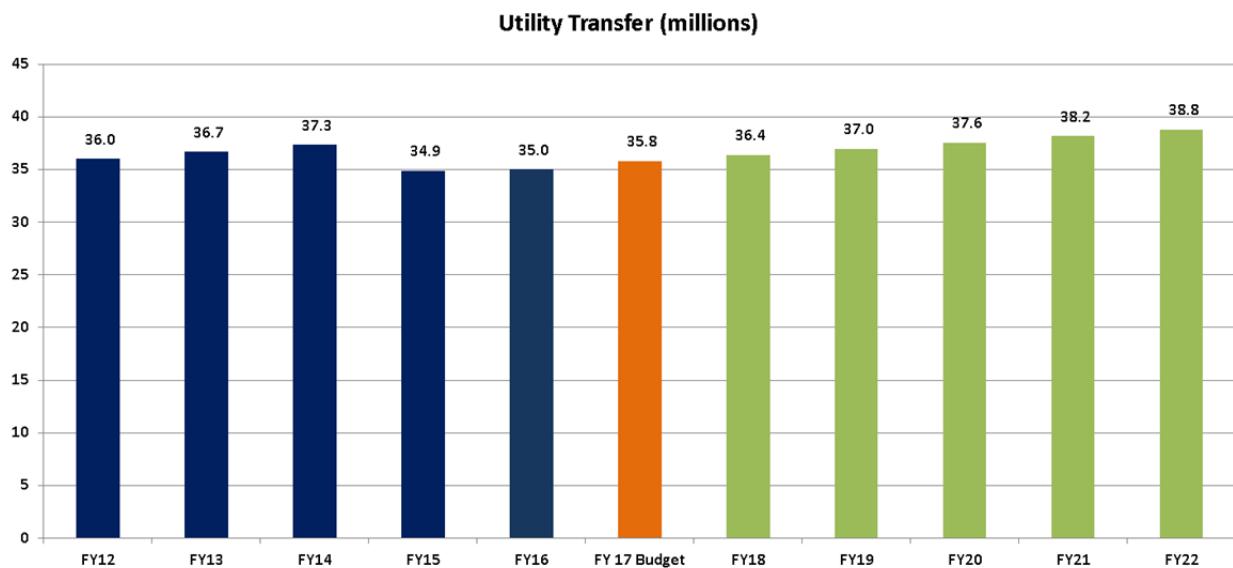
A new agreement was negotiated and approved for FY15 – FY19 to assist in providing rate relief to GRU customers while maintaining a level of predictability for both GRU and General Government. Some key factors in the current agreement are:

- Approximately \$2.8 million reduction from the FY14 budgeted amount to the FY15 transfer, including a reduction related to the City's share of the property tax paid on the GREC facility.
- Growth of 1.5% per year.
- Flexibility to GRU on system allocation of transfer amount.



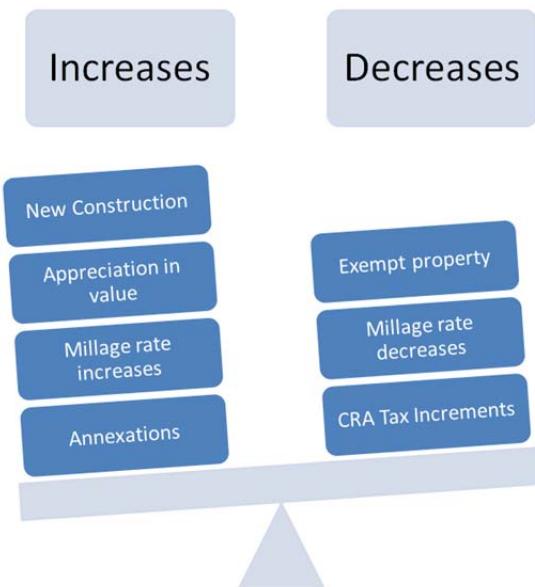
### Forecast

Based on this fixed agreement, the FY18 and FY19 portions of the five year Utility Transfer projection are set in the current agreement, unless otherwise directed by the City Commission. The FY20 through FY22 projections assume continuation of the existing agreement. However, it is important to understand that this 1.5% growth rate is below projected CPI and will impact General Government's ability to expand services or invest in employee compensation or major projects.

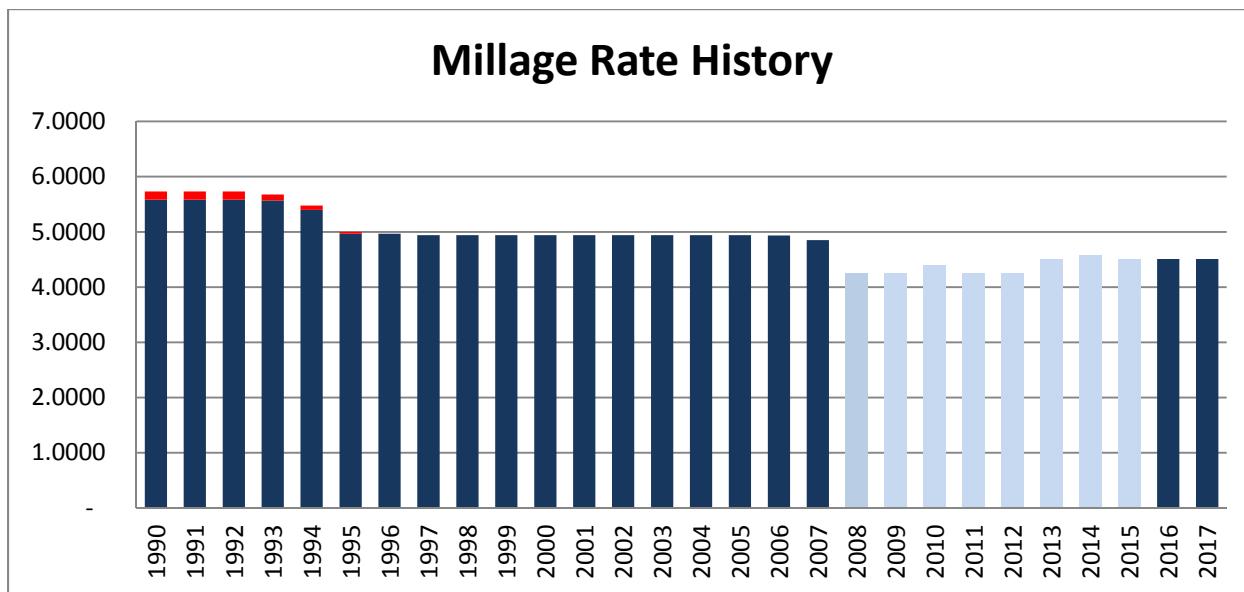


### Property Tax

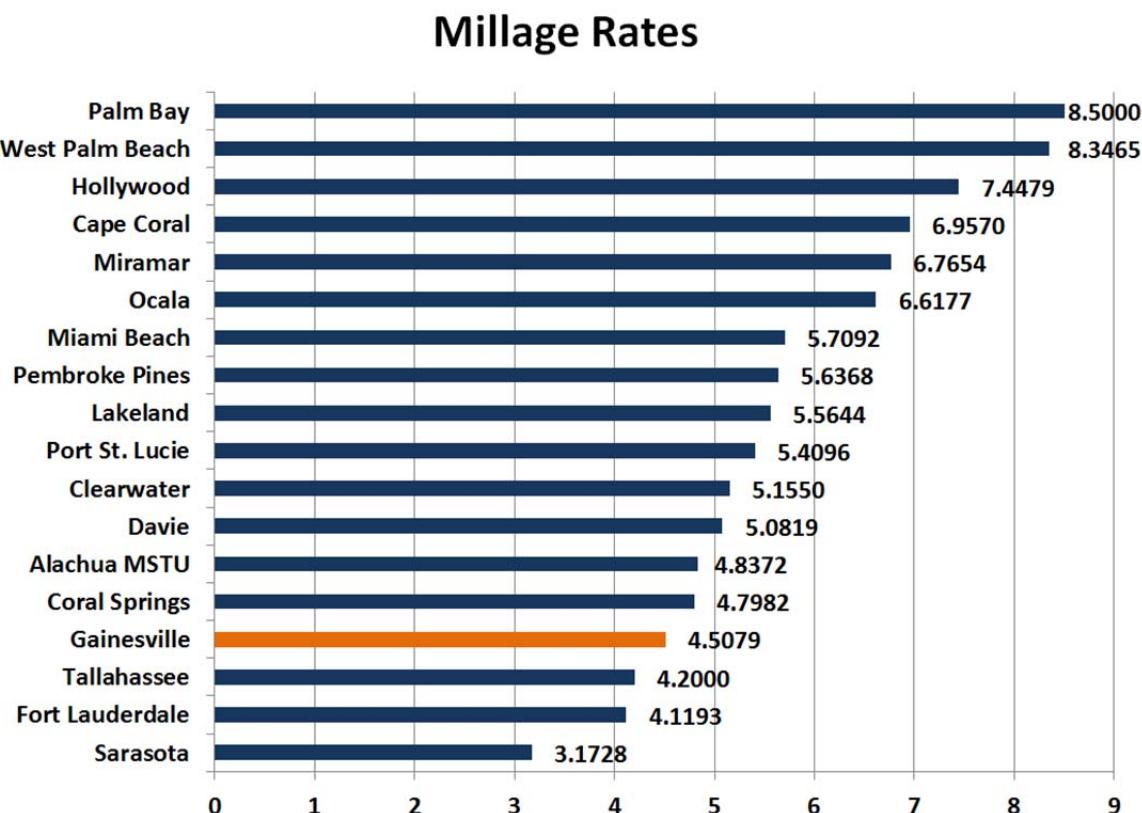
Property tax revenue is affected by property valuations, new construction, annexations, exemptions and millage rates.



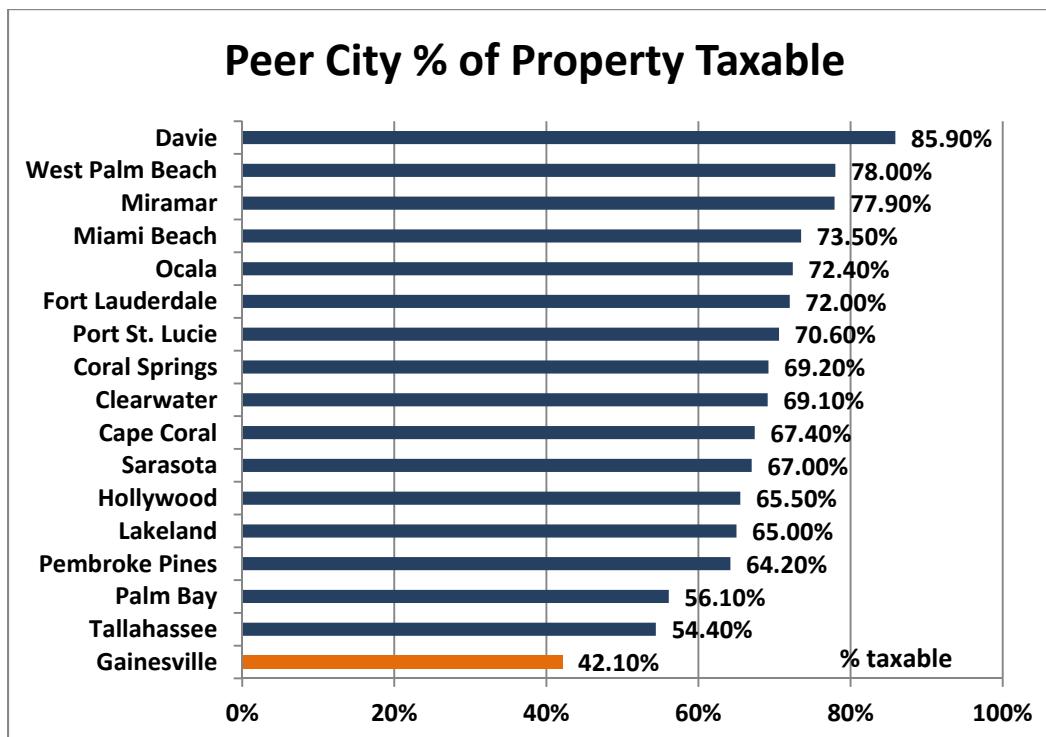
After more than a decade of flat millage rates, the period from FY08-FY15 included millage rates that were at or below the statutorily defined rolled back rate, representing the rate which generates the same amount of tax revenue on properties from the prior year, excluding new construction.



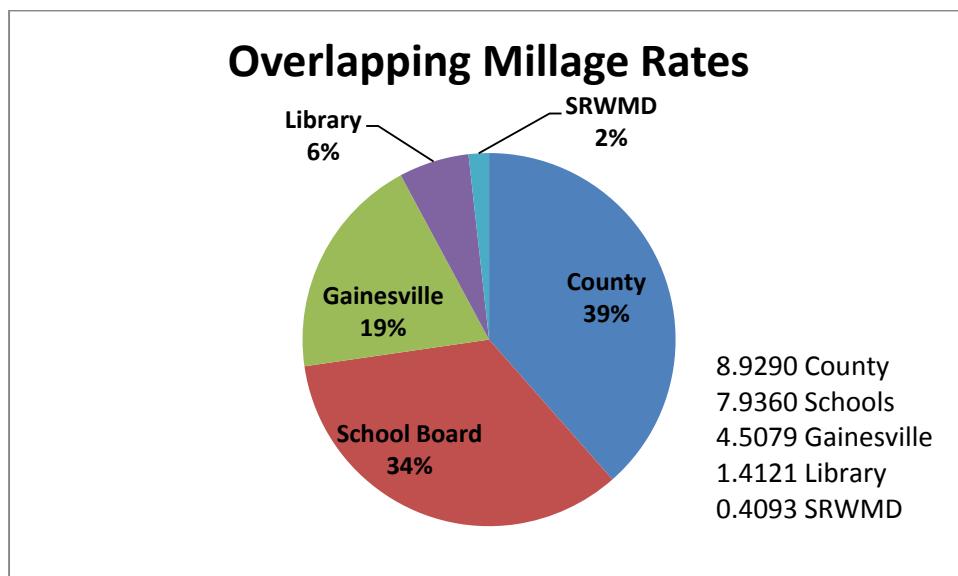
Gainesville's 2016 millage rate was the fourth lowest among our Florida peers.



Additionally, due in large part to the high level of properties within the corporate limits owned by governmental, educational and non-profit entities, our percentage of property on the tax roll of 42.10% is far lower than any other Florida city.



It is frequently quoted that Alachua County is one of the most heavily taxed counties in Florida. However, looking a little deeper into the overlapping rates reveals that the City of Gainesville, with a millage rate of 4.5079, constitutes 19% of Alachua County's total rate.



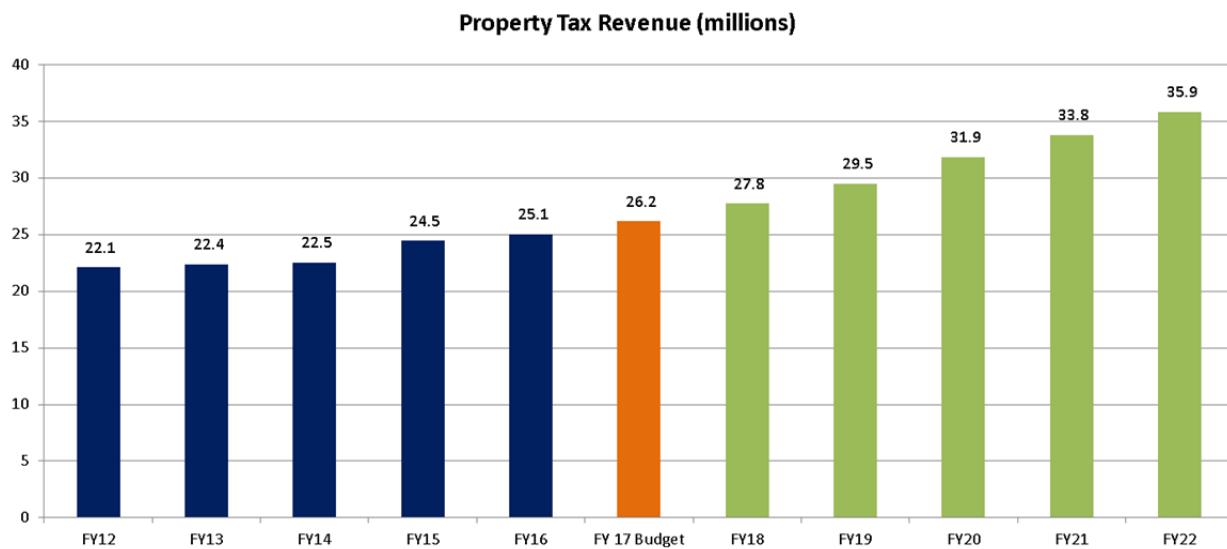
### Forecast

The State of Florida's December 2016 report from the Ad Valorem Estimating Conference projects that Alachua County's tax base will grow over the next five years at the following rates:

	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>
Growth	6.0%	6.3%	8.0%	6.2%	6.0%
Millage Rate	4.5079	4.5079	4.5079	4.5079	4.5079

This growth includes a factor for new construction. Because of the difficulty in predicting the timing and valuation of major new construction projects staff does not attempt to adjust the forecast for the future taxes expected to be generated by large developments that are in progress but are not yet on the tax roll.

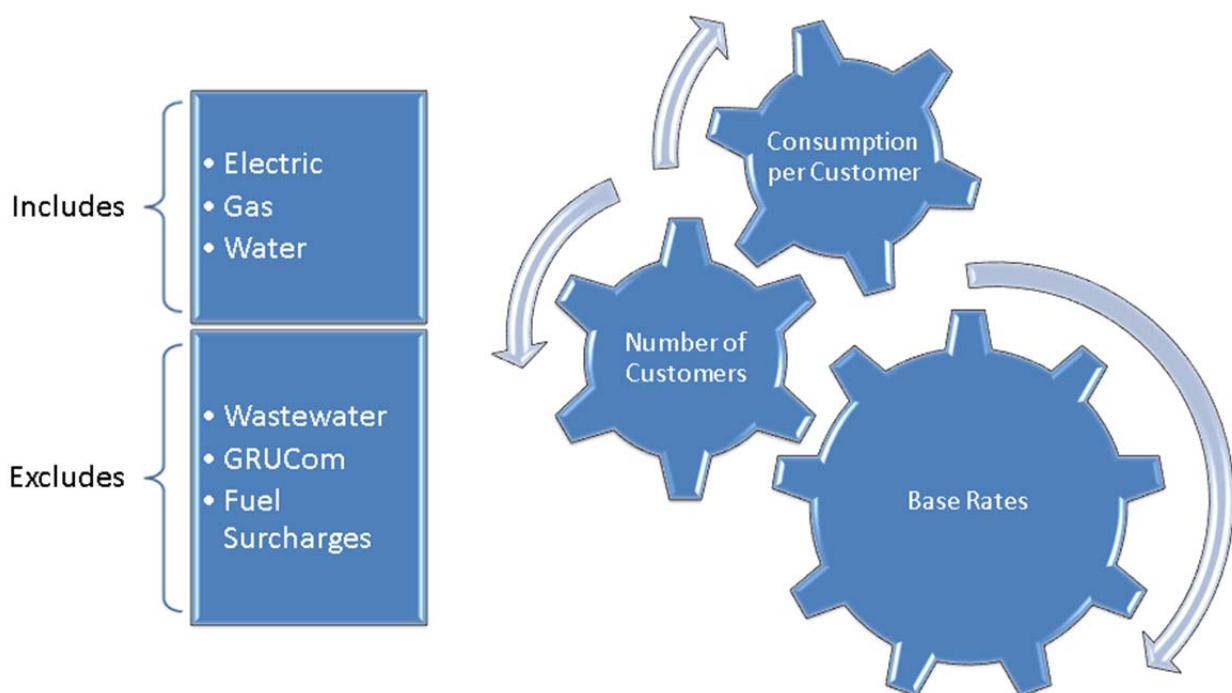
For the five year forecast period, we are assuming that the millage rate will remain constant at its current rate of 4.5079 mills. Applying this rate results in the following property tax revenue projections for FY18 – FY22:



## Utility Tax

Utility tax revenues are generated through taxes levied on electric, water, and natural gas utility customers who reside within the City's corporate limits. This tax is charged only on base rates, not fuel adjustment charges.

Utility tax revenues are a function of three variables; number of customers, consumption per customer, and base rates using GRU's projection for residential customers per system through the forecast period. Changes in any of those variables will have a significant impact on the actual utility tax revenues generated.

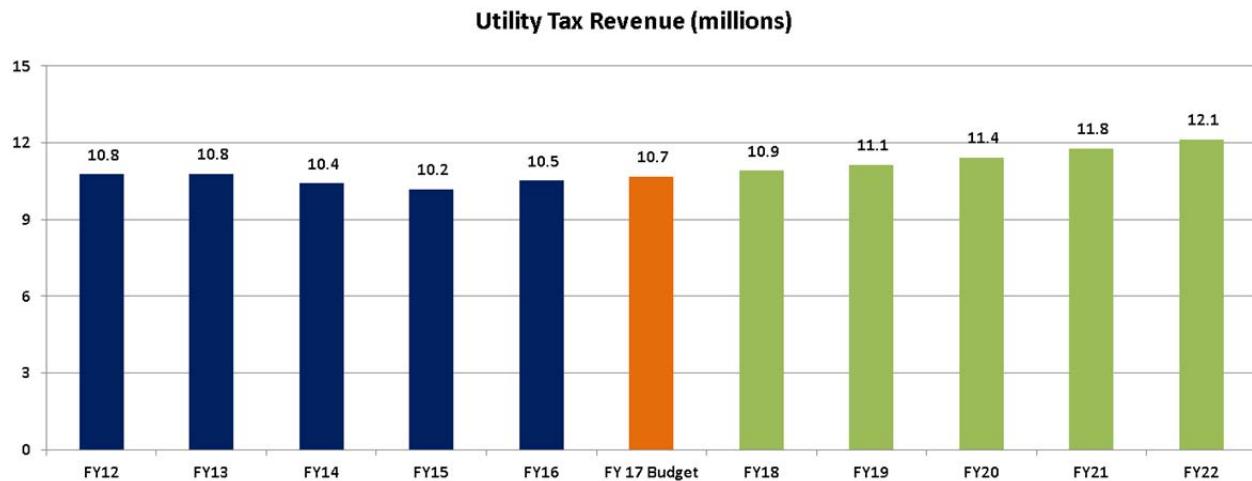


## Forecast

Staff has assumed nominal total consumption changes for the forecast. GRU staff provided the following anticipated base rate changes:

System	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Electric	2%	2%	2%	3%	3%
Gas	3%	3%	5%	5%	5%
Water	3%	3%	3%	4%	4%

Applying these base rate changes to the projected customer base produces the following estimates for utility tax revenues for the forecast period FY18 – FY22:



### Indirect Cost Revenue

Several General Fund departments provide shared services to other City funds including GRU, RTS, Solid Waste, Stormwater, Building Codes, etc along with the Community Redevelopment Agency. Some examples of services provided include facilities maintenance, custodial, human resources, payroll, purchasing, budget, legal, audit, Equal Opportunity and management.

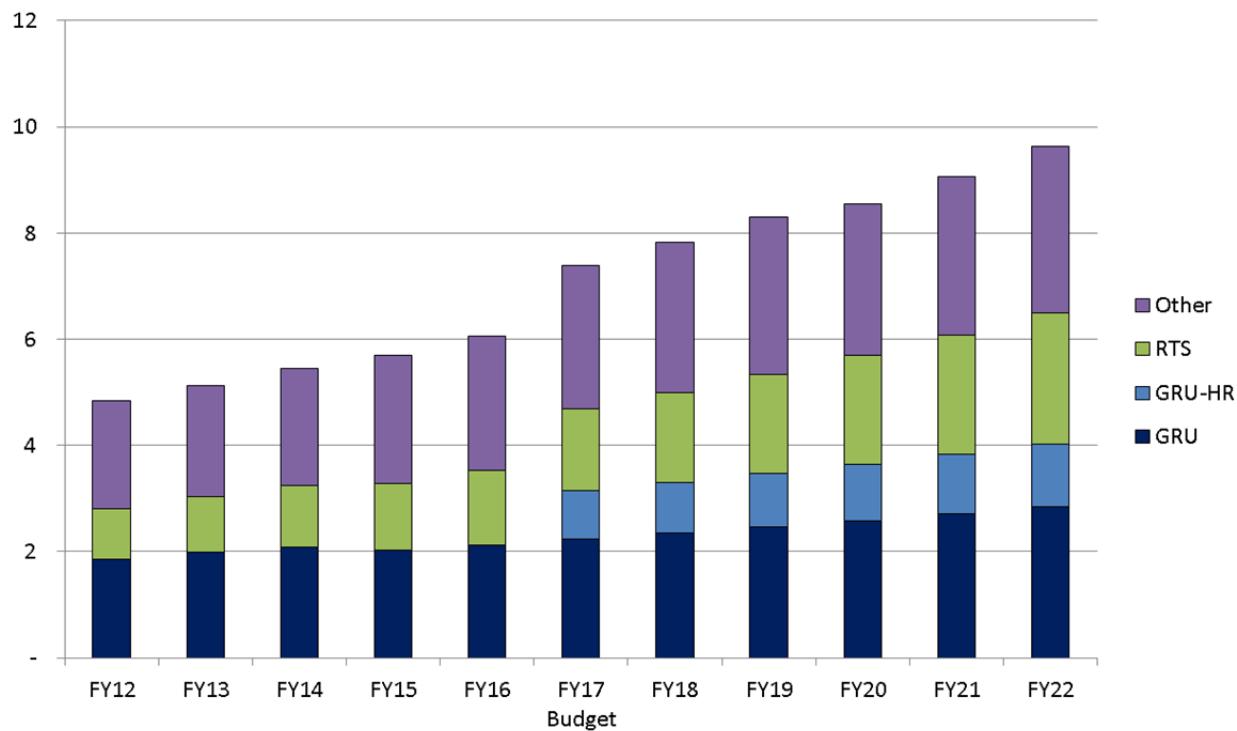
The full cost of providing those services is borne by the General Fund and a share of those costs is recovered from the funds receiving the services through the application of the indirect cost methodology. Each year, a third party collects information on the cost of providing services and the service level allocation (square footage, number of employees, level of effort, etc) and prepares a report which allocates those shared costs across the City's funds.

The significant increase in FY17 is due to a reorganization moving the full operations of the Human Resources department into the General Fund (previously it was split funded between the General Fund and GRU).

### Forecast

The forecast assumes that no additional reorganizations to central services between the General Fund and GRU occur and that IT services remain with GRU.

### Indirect Cost Revenue (millions)



### Intergovernmental Revenues (Half Cent Sales Tax & State Revenue Sharing)

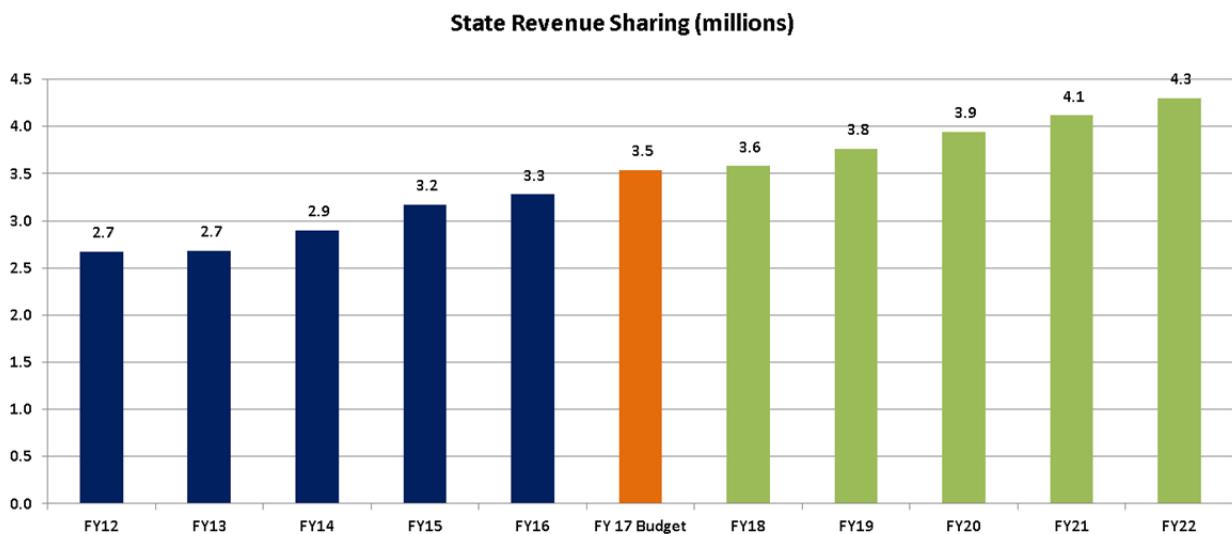
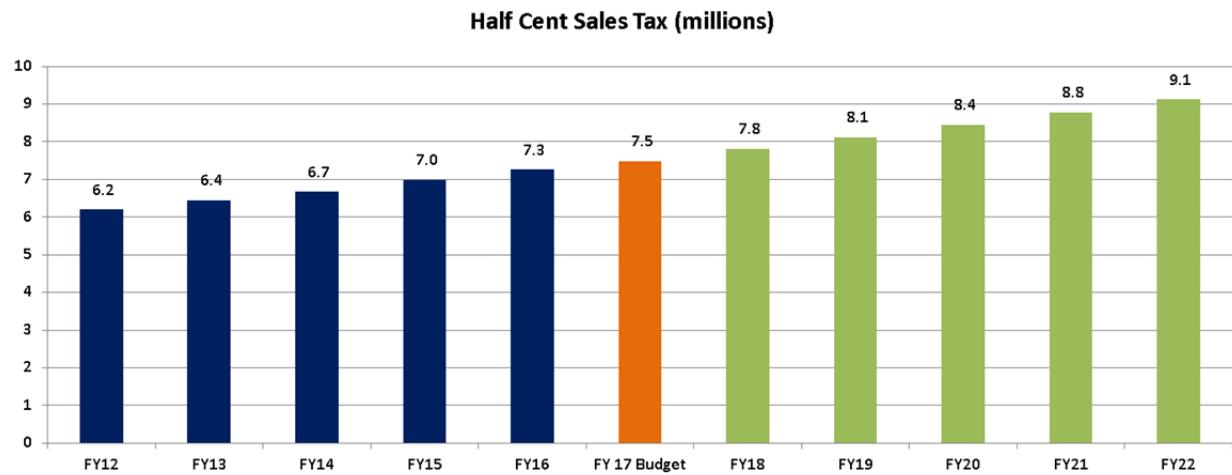
These revenue sources are collected by the state based on sales in Alachua County and state-wide, respectively, and are remitted to the City using formulas that include population as a major factor. Total sales, price changes and population changes all impact these revenues.

### Forecast

Staff's intergovernmental revenue forecast is based on the following combination of State of Florida CPI and population growth estimates:

FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
4.20%	4.01%	4.01%	3.99%	3.90%

This results in the following revenue projections over the forecast period:



### **Communications Services Tax**

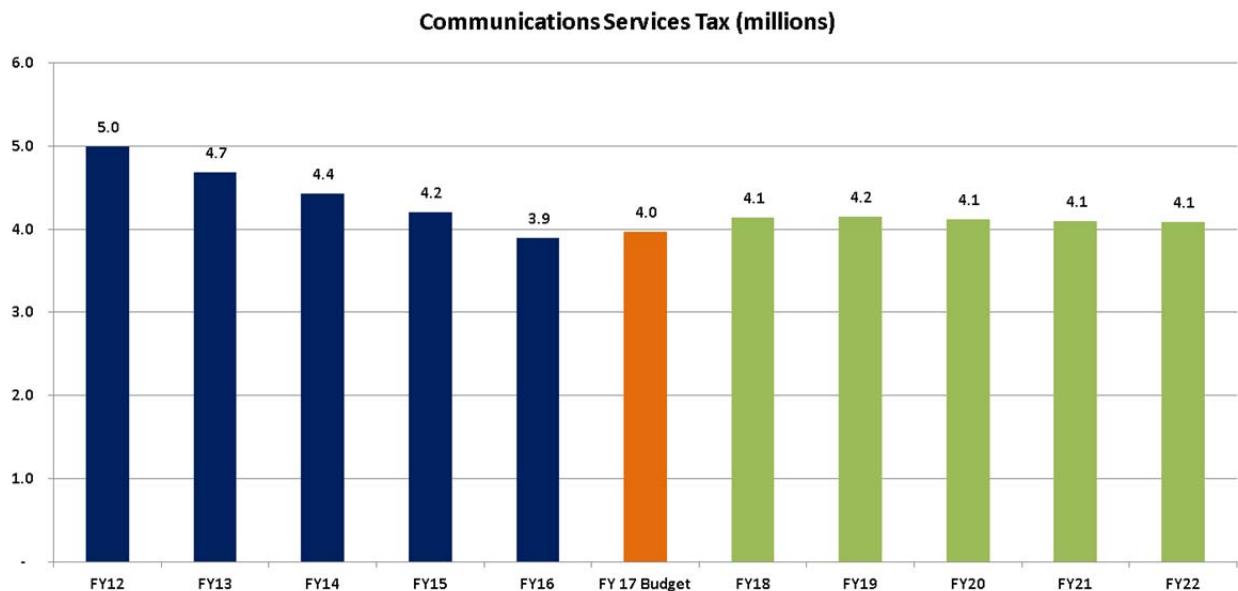
This revenue source is one of the General Fund's least predictable revenue streams. The use of land lines is diminishing, alternatives to traditional cable providers are becoming more popular and there are continual legislative challenges to change exemptions or rates charged. In addition, as a university city, students' billing addresses (which is where the revenue flows) may be the home address of the students rather than their local addresses.

#### Forecast

The State of Florida's December 2016 Revenue Estimating Conference projections for this revenue are:

FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
4.34%	0.19%	-0.69%	-0.57%	-0.29%

Which results in the following forecast:



### **Fire Assessment**

The implementation of the Fire Assessment in FY11 broadened the base of those who pay to provide the resources to cover the cost of City service delivery.

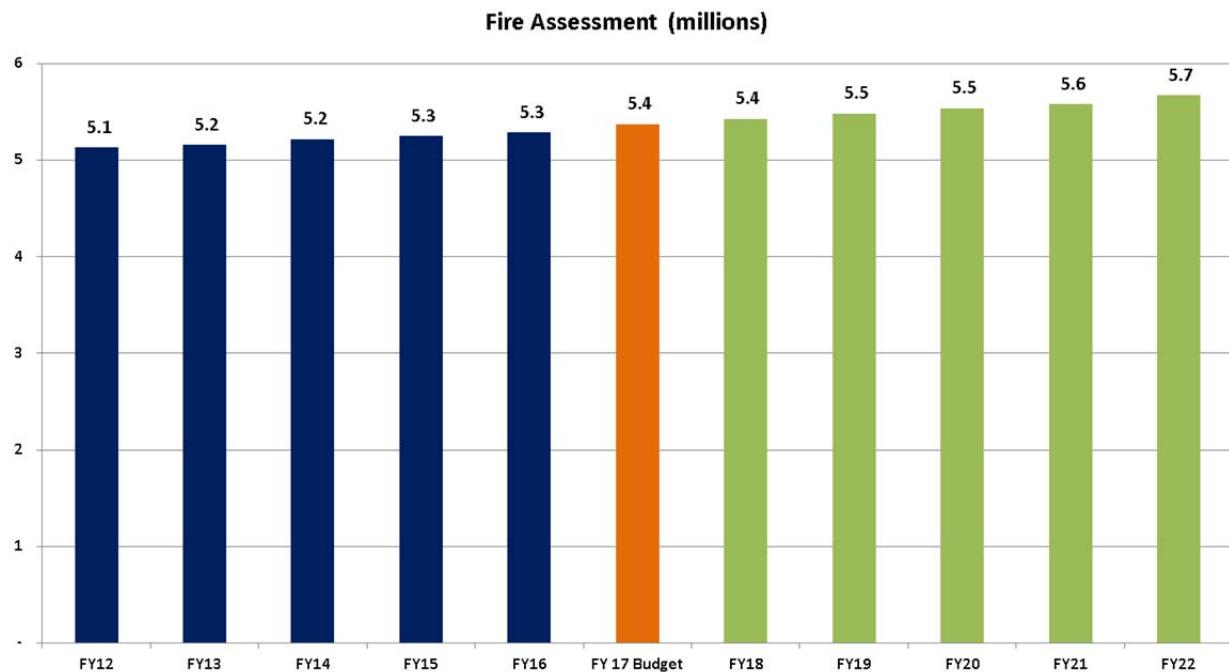
The assessment is based on a charge of \$78 per factored fire protection unit, a rate that was intended to cover 50% of the allowable costs of providing fire protection services and which has not been increased during the subsequent years. Fire protection units are developed based on a combination of the usage and the square footage of the structure.

### **Forecast**

Staff is projecting that this \$78 rate will remain in place throughout the forecast period, and is estimating growth based on the State's population growth projections for Alachua County.

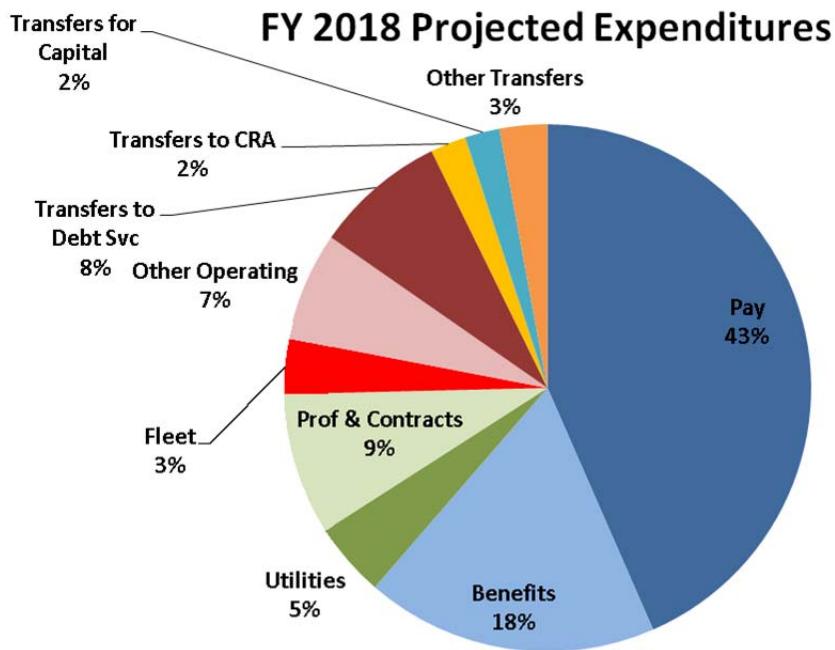
FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
0.99%	0.98%	0.97%	0.81%	1.63%

Based on this, the fire assessment revenue projection for FY18 – FY22 is as follows:



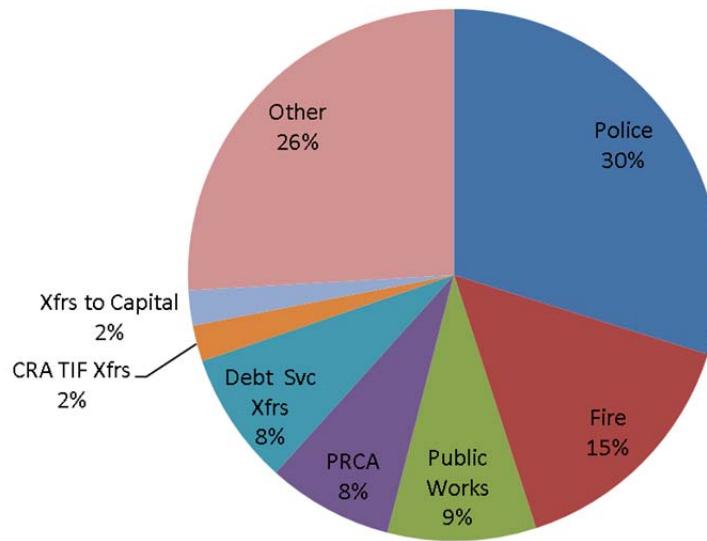
### GENERAL FUND EXPENDITURES

General Fund expenditures are dominated by the cost of salaries and benefits.

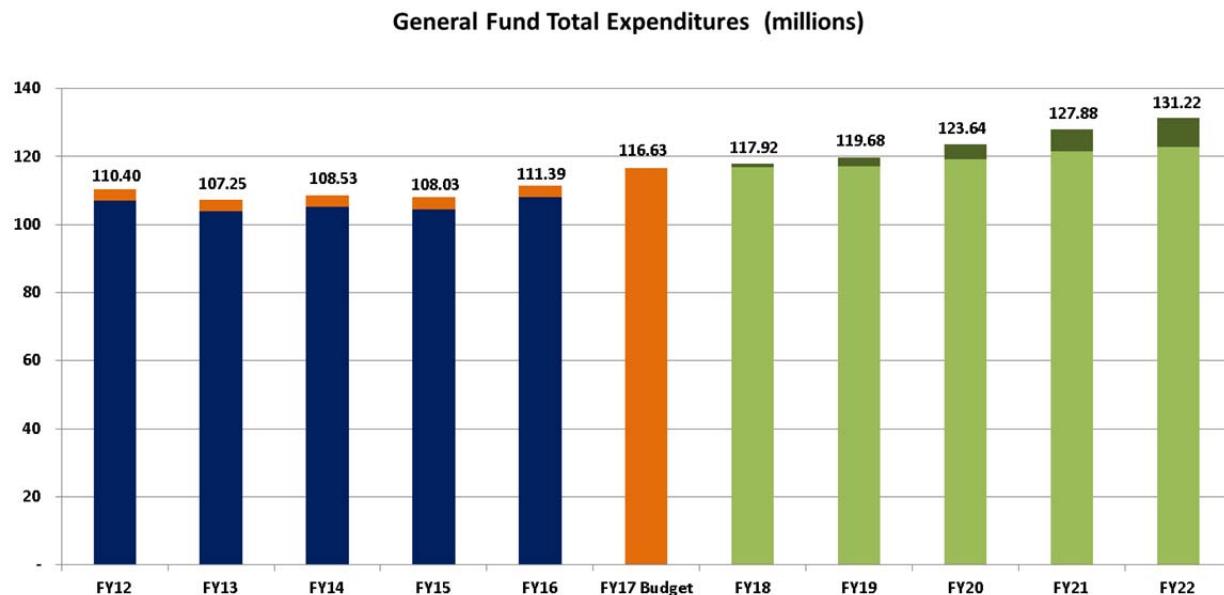


Looking at it from a different focus shows that the majority of the General Fund's expenditures are in our four largest citizen focused departments and our mandatory transfers to CRA and debt service.

### FY 2018 Projected Expenditures



The graph below shows total General Fund expenditure trends and projections. For FY12 through FY16, the blue bar represents actual expenditures and the orange shows the total amount budgeted. For FY18 through FY22, the light green bar represents forecast expenditures without raises or CPI adjustments while the dark green shows the cumulative impact of applying raises and CPI adjustments.



Following is a detailed analysis of the major General Fund expenditure categories. All graphs follow the same methodology as explained above.

### Personal Services

About 61% of total General Fund expenditures are composed of salaries and benefits, so personnel services assumptions have a major impact on the forecast. The key areas contributing to changes in these costs are:

- **Number of employees (FTE or full time equivalents)**

The total number of employees in the General Fund declined by more than fifty FTEs during the recession due to attrition, reclassifications, reorganizations and layoffs. This led to the “fixing our house” initiative that was the driving message behind the FY17 budget.

As this forecast is intended to provide a baseline starting point for the FY18 & FY19 budget, the only additions to staffing included are those required to comply with existing agreements to take over the cost of operating and maintaining Bo Diddley Plaza from the CRA.

- **Employee compensation (raises, pay study, living wage changes)**

The forecast takes two separate looks at employee compensation, one of which presents a baseline with no raises other than those already ratified, and the other which includes raises through the forecast period at projected CPI.

However, this forecast does not include any impact of future changes to the living wage or the implementation of any future pay study or raises beyond projected CPI. The last pay study was implemented over a decade ago.

- **Benefits (primarily pension and health insurance rates)**

Several years ago, the City undertook a full examination and renegotiation of the pension benefits offered to mitigate the rate of increase in the required contributions. While these changes resulted in savings compared to what the rates would have been otherwise, we are still experiencing rate increases. Pension rates are calculated by an independent actuary and are very sensitive to assumption changes. On the positive side, the plans have experienced multi-year returns exceeding the assumed earnings rate. This was offset by the following actuarial and experience changes:

- Required adoption of an updated mortality table
- Six year plan to reduce the earnings assumption from 8.5% in FY14 to 7.9% in FY20
- Reduced experience in salary growth

The City's self-insured health insurance plan has been adversely impacted by the increased cost of health care over the last decade along with the City's growing retiree population when compared to active employees. A proposed one-time infusion of funds in FY17 is one option that would allow the City to limit the growth in the premium to ten percent annually during the forecast period.

### Forecast

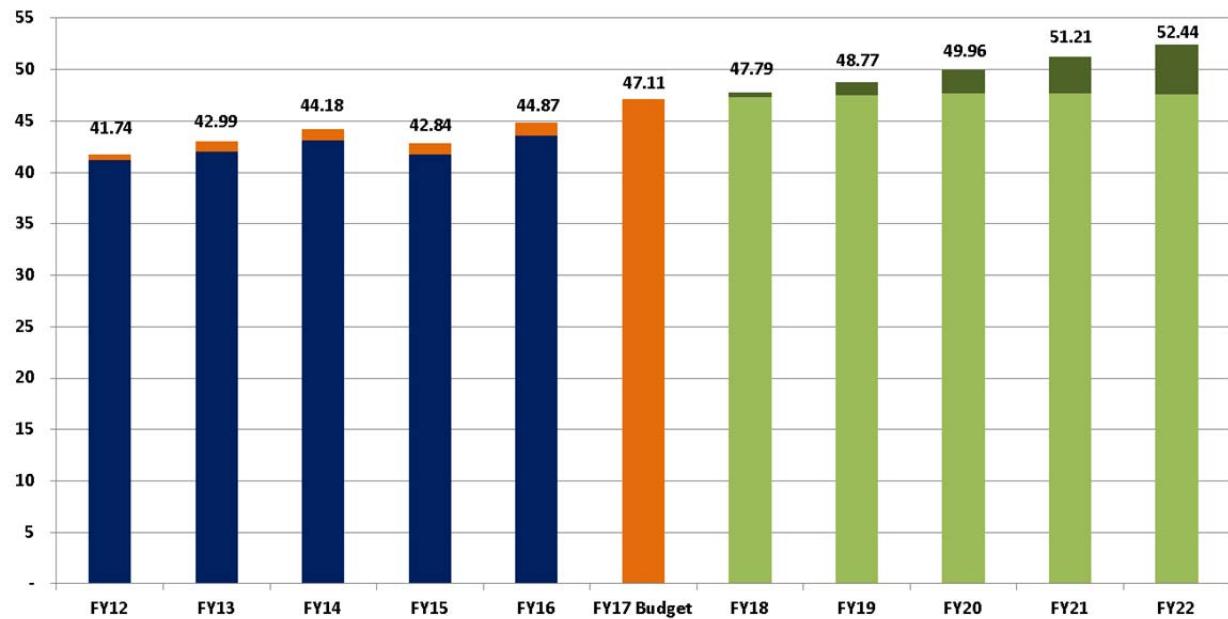
The personal services forecast for the next five years was calculated using two sets of assumptions:

	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
<b>Baseline no raises</b>	0.000%	0.000%	0.000%	0.000%	0.000%
<b>Baseline with raises</b>	2.456%	2.498%	2.178%	2.043%	2.443%

Direct salaries and wages represents just the base pay for City regular and temporary employees and excludes special pay, overtime and benefits. Without raises, this portion of personal services would remain flat during the forecast period as shown in the light green bars. The dark green bars indicate the cumulative impact of raises during the period.

Added personnel due to expanded services or new initiatives, additional raises or implementation of a pay study or additional increases to the living wage rate would also increase these amounts in the future (but are not included in this forecast).

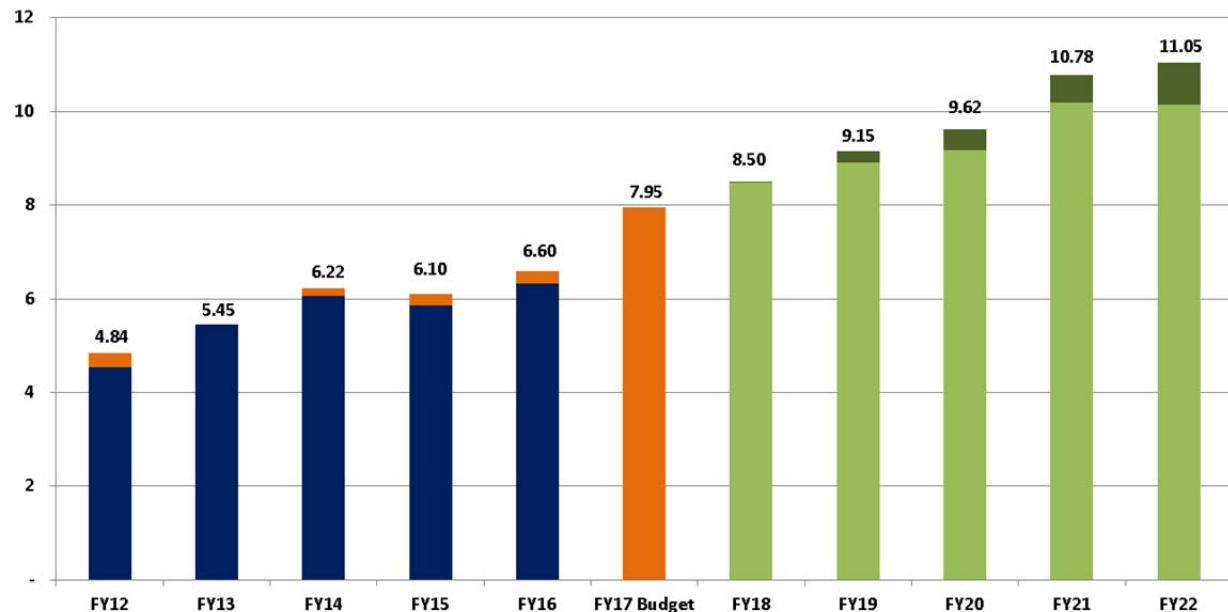
### Direct Salaries & Wages (millions)



Pension expenditure projections are impacted by number of employees, pay rates, legislative changes, actual earnings and experience (such as turnover and overtime) and actuarial assumptions. The rates are particularly difficult to project at this time as we are transitioning to a different actuary and implementing a new mortality table and will not have the results of the new valuation until the spring.

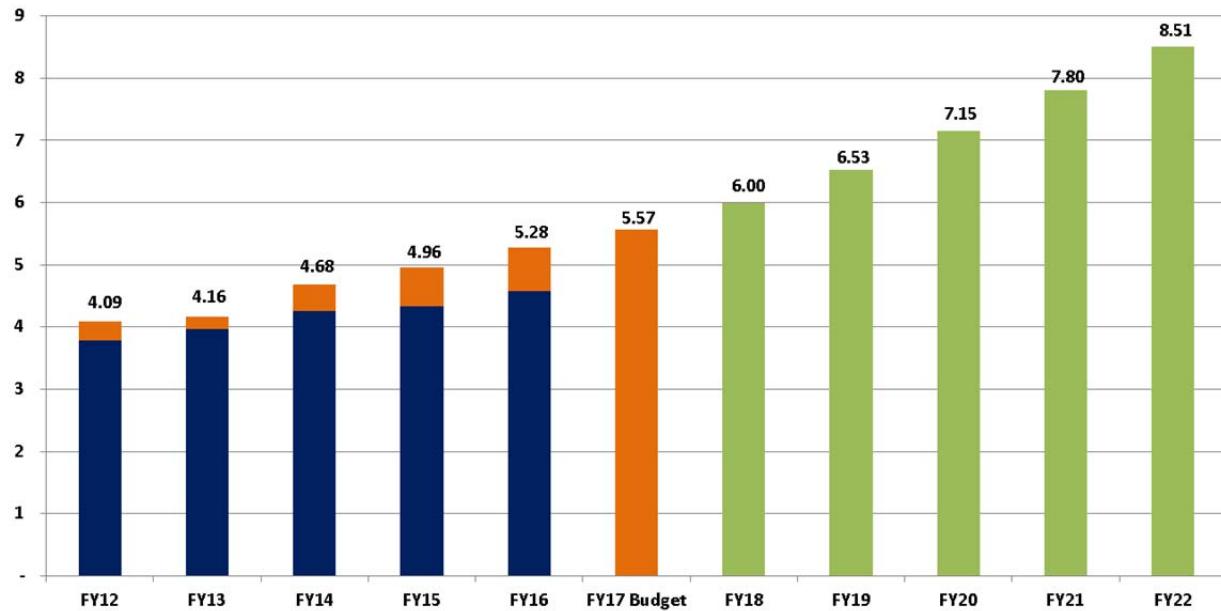
These rates also include the assumption that no changes to pension benefits are negotiated during the forecast period.

### Pension Expenditure (millions)



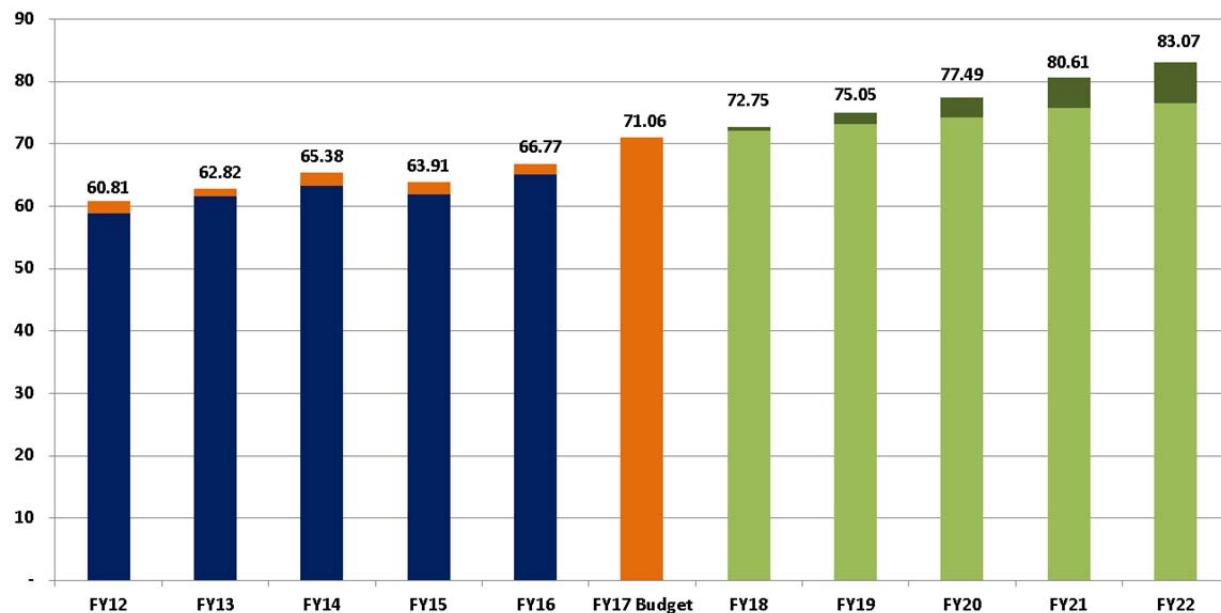
The City has implemented incremental changes to the health insurance benefit in recent years including adding a prescription drug deductible and increasing the plan deductible and maximum out of pocket levels. Despite those changes and premium increases applied, the plan is projected to require 10% premium increases annually throughout the forecast period.

**Health Insurance Expenditure (millions)**



The forecast of total personal services during the forecast period is :

**General Fund Personal Services (millions)**



### Operating Expenditures

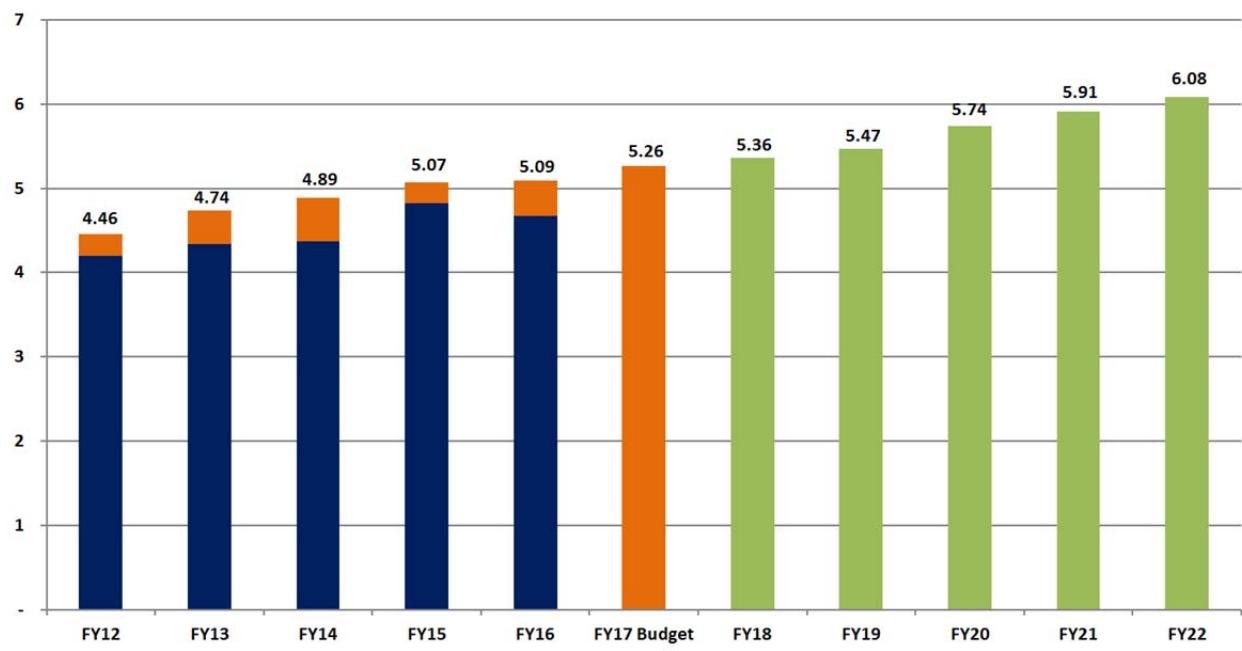
Operating expenditures represent about 24% of total General Fund expenditures. The largest category is professional services and contracts, closely followed by utilities expense. Fleet, fuel and materials & supplies are the other significant expenditures in this area. For all categories except utilities, fuel and fleet, these expenditures were forecast both with and without the impact of projected CPI increases. No increments or increases to service levels were included in the forecast, except for those related to the existing agreement to take over operations of Forest Park from Alachua County.

#### Forecast

Through a continued effort to implement energy efficiencies, both utility and fuel consumption have been held flat over the last decade and are forecast to remain flat through the future. The increases included in the forecast are based on rate and price changes. For utilities, those rates were provided by GRU staff.

System	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Electric	2%	2%	2%	3%	3%
Gas	3%	3%	5%	5%	5%
Water/WW	3%	3%	3%	3%	3%

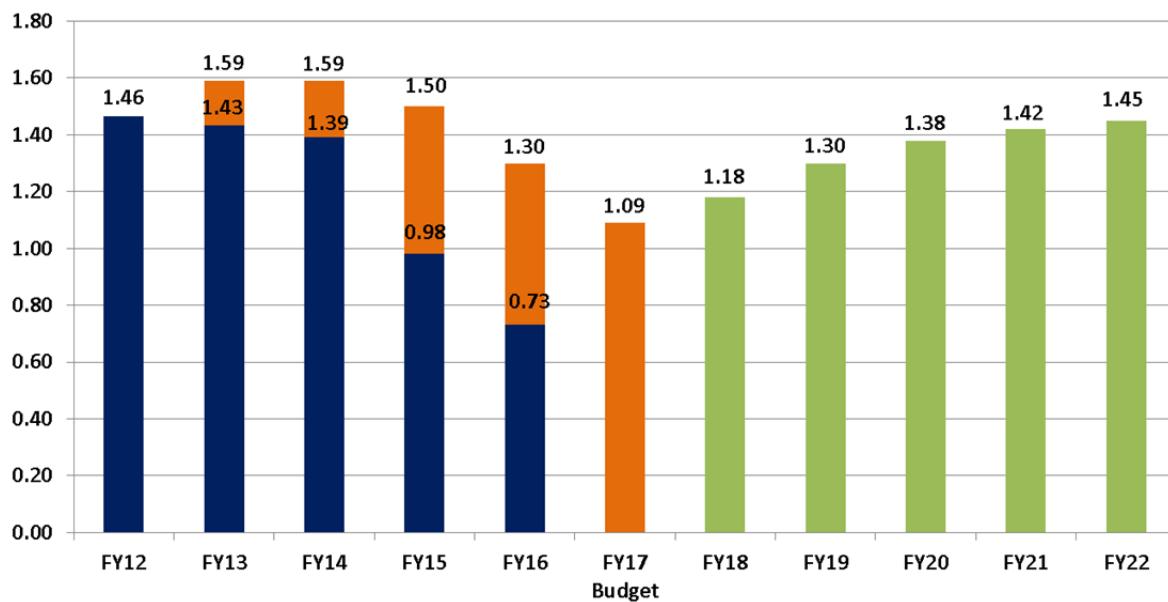
**Utilities Expenditures (millions)**



For fuel costs, the price increases were provided by the US Department of Energy outlook.

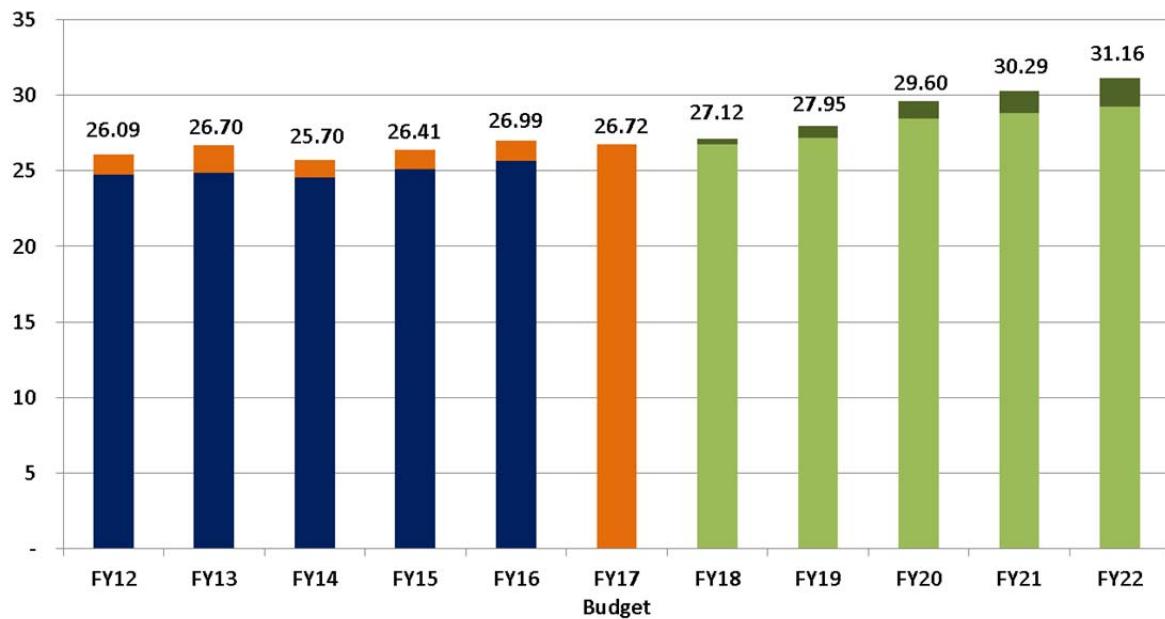
FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
7.98%	11.04%	5.56%	3.52%	2.08%

### Fuel Expenditures (millions)



Following is a summary of the General Fund operating expenditures forecast. The light green bars represent the projected costs without CPI applied while the dark green bars incorporate the cumulative impact of CPI increases.

### Operating Expenditures (millions)



### Non-Operating Expenditures

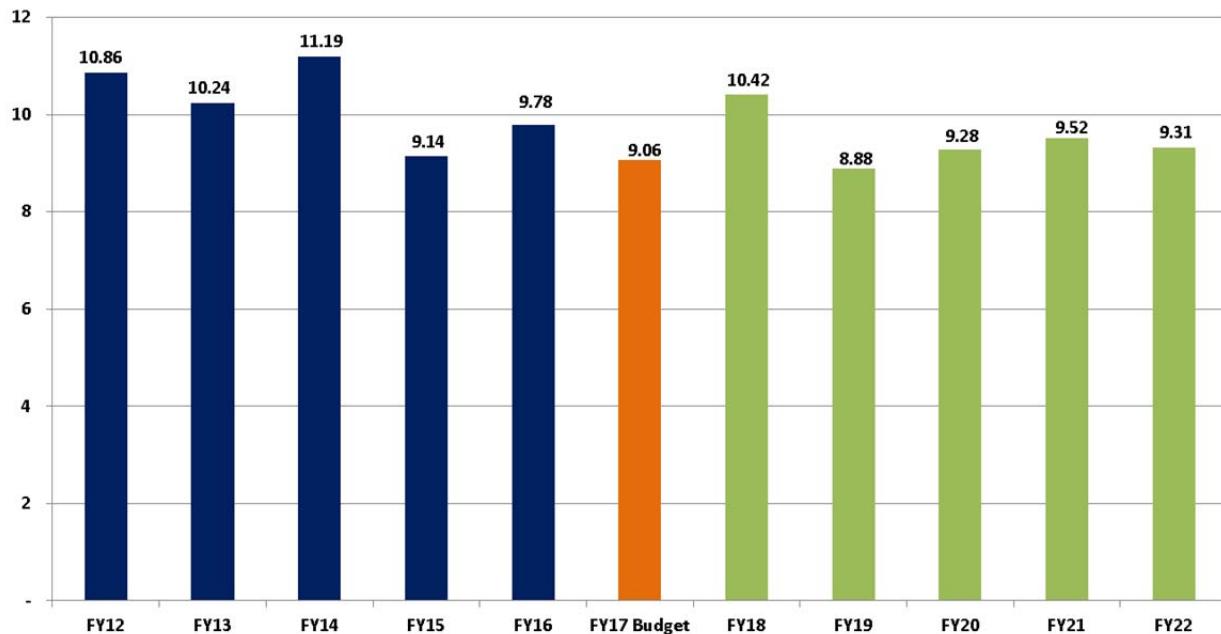
Non-operating expenditures represent 15% of total General Fund expenditures. The existing debt service is the largest portion of this category and is a fixed cost. Transfers to the Tax Increment Funds (CRA) are based on valuation growth and a formula adopted by the City Commission.

#### Forecast

**Transfers for debt service** The City's debt service profile is dominated by the 2003 Pension Obligation Bonds (POBs). These were issued to fund the unfunded actuarial liability of the pension plans at the date of the issuance of the bonds. The repayment schedule of the bonds is set to approximate the amortization of that liability and for the police and fire plan has several years where the principal peaks and then drops significantly. FY 2018 is a peak year for that obligation and the graph below shows the scheduled drop of \$1.5 million in debt service in FY2019.

The forecast includes the debt service on all existing and planned debt including the issuance approved in the current year budget, but includes no new debt issuances during the forecast period.

**Transfers for Debt Service (millions)**

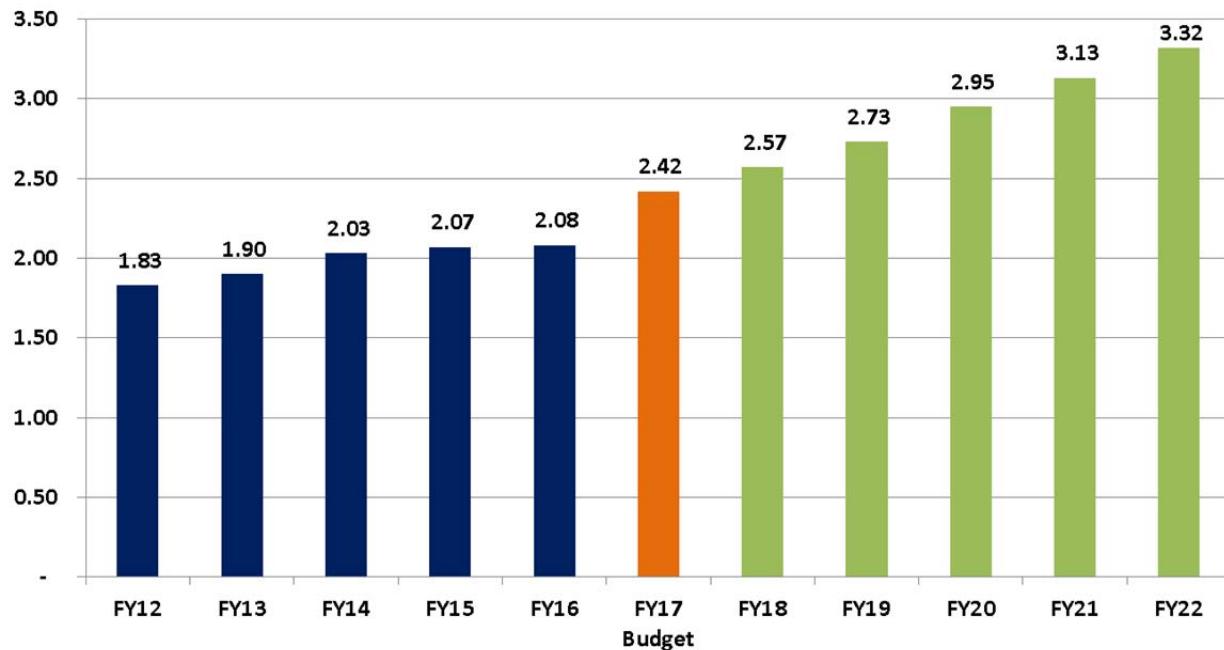


**Transfers to Tax Increment Funds:** This expenditure is calculated by determining the growth in property value within specified geographic tax increment districts over and above the property value in existence at the time each tax increment district was created. Therefore the change in this expense is subject to some of the same economic effects as the broader City property tax revenue source.

The forecast applies the same taxable base growth assumptions to the tax increment districts as were applied to the City property tax revenue and assumes the 95% share and current millage rate remains constant.

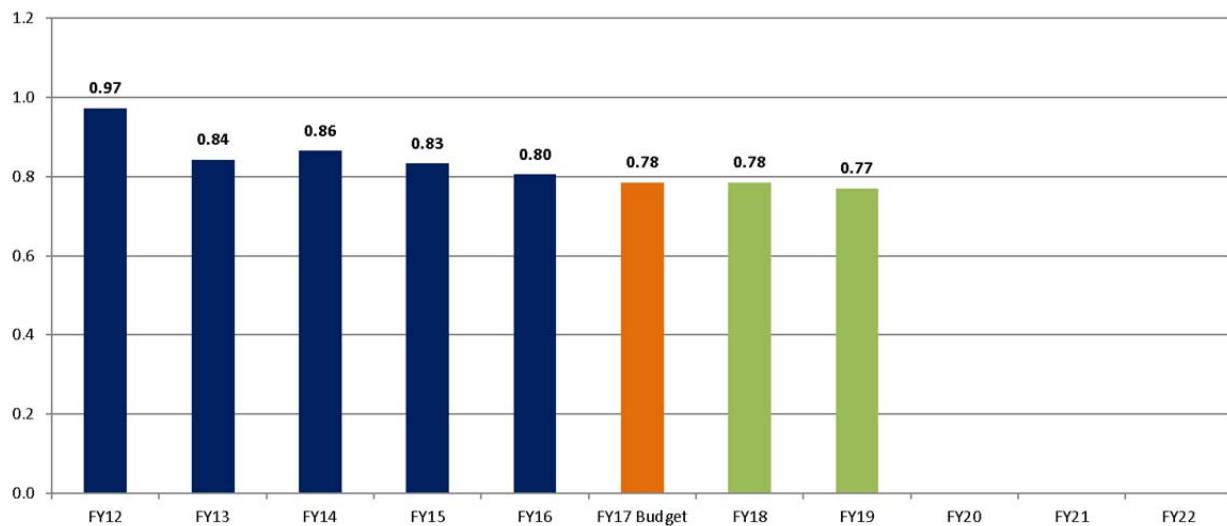
In addition, the forecast does not include any assumption of the phase out or elimination of any existing tax increment district or the establishment of any new tax increment districts.

### Transfers to CRA TIF Funds (millions)



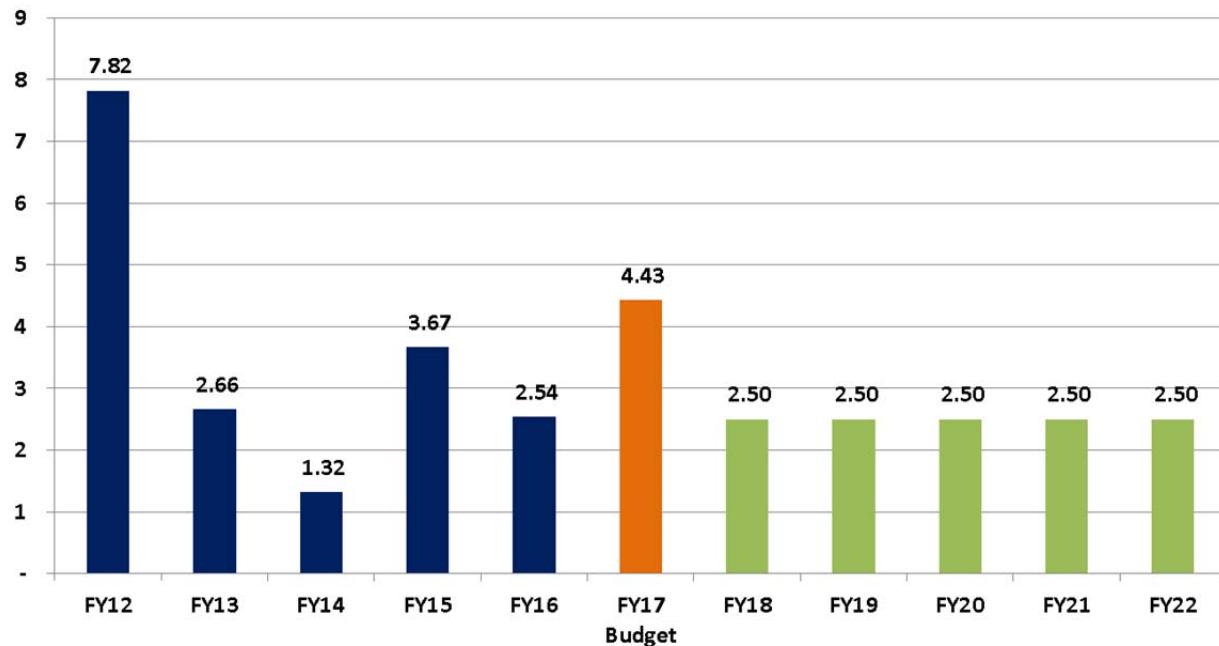
**Transfers to Ironwood:** The elimination of this transfer in FY 2020 represents the completion of the City's plan to transition Ironwood Golf Course from an enterprise fund to a program within the General Fund's Parks, Recreation, & Cultural Affairs Department over a ten year period. This transfer represents an amount to offset the Ironwood net loss each year and an incremental \$300,000 in order to amortize the Ironwood cash deficit.

### General Fund Transfers to Ironwood (millions)



**Transfers to Capital:** Beginning in FY15, the City created three new capital funds for equipment replacement, facilities maintenance and road resurfacing. These funds represent a first step towards consistent funding for these recurring capital projects. The baseline forecast includes transfers at the current level for those funds and no additional projects funded from General Fund sources.

### Transfers for Capital Projects (millions)



### UNCERTAINTIES AND POTENTIALLY ADVERSE TRENDS

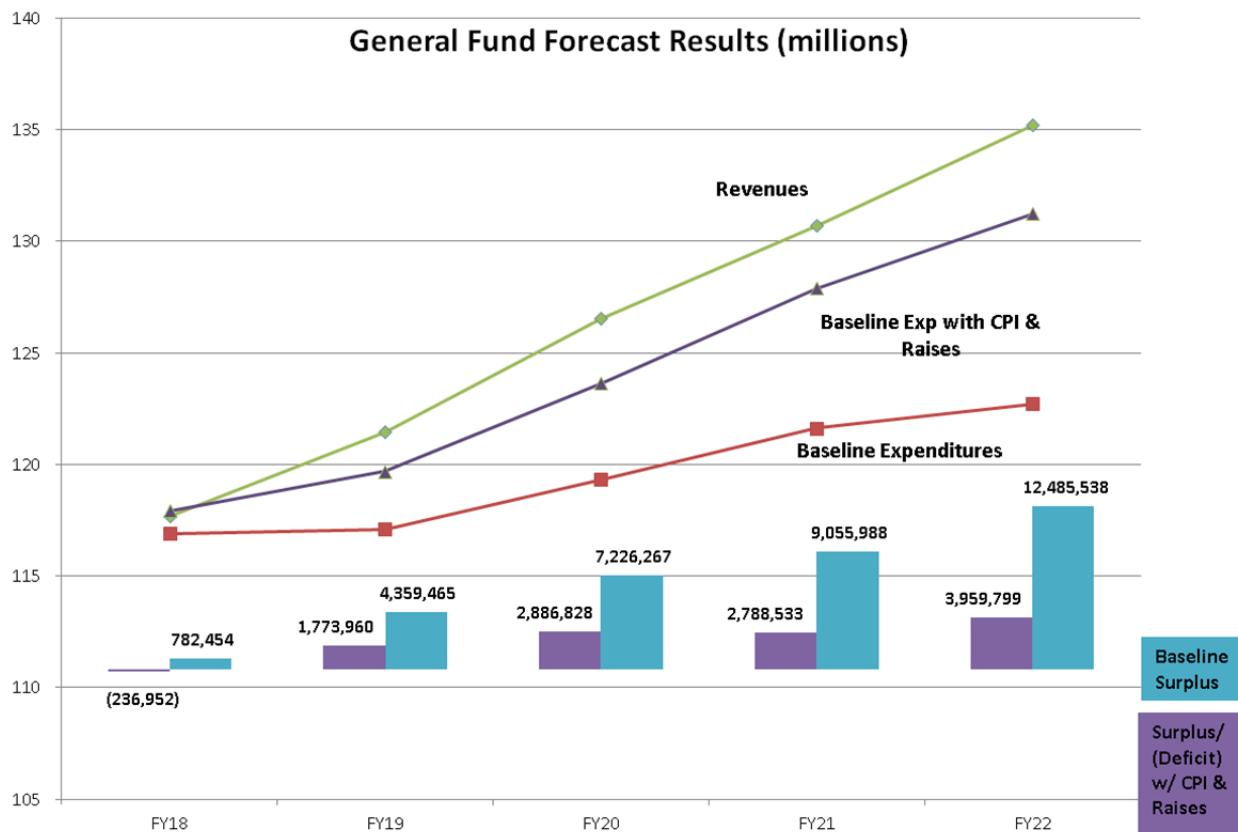
The forecast highlights two potentially adverse trends. The first is that four of our major revenues have growth rates well below projected levels of CPI. Those include the General Fund Transfer, Utility Tax, Communication Services Tax and the Fire Assessment. The second is that both health insurance and pension contributions are forecast to increase at rates significantly above projected CPI.

This forecast was generated during a period of heightened uncertainty in the City's partnerships. It includes status quo revenues and expenditures under agreements that will either expire during the forecast period and/or are currently being debated such as the Fire Services Assistance Agreement, gas tax revenues, CRA payment rates, the utility transfer, and the agreement with GRU for providing IT services and streetlight services.

Any changes to millage rates, fire assessment rates, wages, living wage, total compensation analysis implementation, fuel prices or utility prices or the split between utility base rates and fuel adjustment will have significant impacts on the results of the forecast.

## GENERAL FUND FORECAST RESULTS

Overlaying the revenue and expenditure projections (with and without CPI and raises) produces the following forecast results:



### General Fund - Fund Balance

The level of undesignated fund balance in the General Fund is an important factor when considering the impact of the forecast. The current policy requires the maintenance of ten percent of budgeted revenues in undesignated fund balance in the General Fund. The chart below shows that just over \$4 million is projected to be excess undesignated fund balance at the beginning of FY18.

<b>General Fund Reserves</b>		<b>% of Budgeted Revenue</b>
	<b>Amount</b>	
Total fund balance at 9/30/16	22,840,440	
Nonspendable inventories	(54,848)	
Long term receivables (CRA notes and Lifequest loans)	(2,183,650)	
Assigned encumberances outstanding	(321,550)	
Assigned for FY17 budget use	(3,230,236)	
Unassigned fund balance at 9/30/16	17,050,156	
Unassigned fund balance at 9/30/16	17,050,156	15.04%
Policy requirement for unassigned fund balance at 9/30/16	11,339,825	10.00%
Unassigned fund balance above policy requirement at 9/30/16	5,710,331	5.04%
Unassigned fund balance at 9/30/16	17,050,156	
Lot 10 Net (1.9M less 760k)	(1,140,000)	
Projected unassigned fund balance at 9/30/17	15,910,156	13.50%
Policy requirement for unassigned fund balance at 9/30/17	11,780,981	10.00%
Projected amount over FY17 fund balance policy requirement	4,129,176	3.50%

#### On the Horizon

This baseline forecast does not include the cost of implementation of the forthcoming big ideas and new initiatives to support the recently adopted strategic framework which challenges the City to:

- Support a strong economy,
- Foster greater equity,
- Plan for a better future, and
- Be a community model.

The results above show the expected surpluses available for investments in new services, staff and infrastructure. Beyond that level, the City may need to consider methods to free up existing and/or generate increased resources.

This concludes the analysis of the General Fund, looking at the past five years and forecasting the next five year period. The next section of the report will review the City's Enterprise Funds.

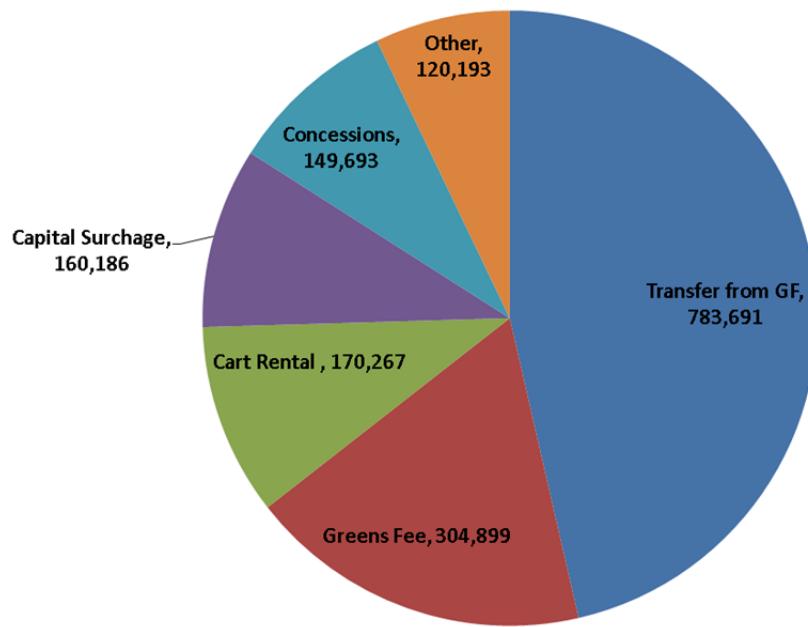
## ENTERPRISE FUNDS

### IRONWOOD GOLF COURSE

In 2009 the City Commission evaluated a number of alternatives for the future of Ironwood Golf Course and determined that it would be in the City's best interest to maintain ownership of the property, continue to operate the property as a golf course, and transition the course from an enterprise fund to a program within the Parks, Recreation, and Cultural Affairs recreation programs in the General Fund. That plan is expected to be fully implemented in FY20 when this fund will close and the operations will be reported in the General Fund.

Ironwood's revenues are detailed below. The transfer from the General Fund includes a portion intended to cover the fund's debt service and indirect costs, the fund's operating losses and to continue to amortize \$300,000 of the cash deficit that was built up almost a decade ago.

**Composition of FY18 Ironwood Revenues**



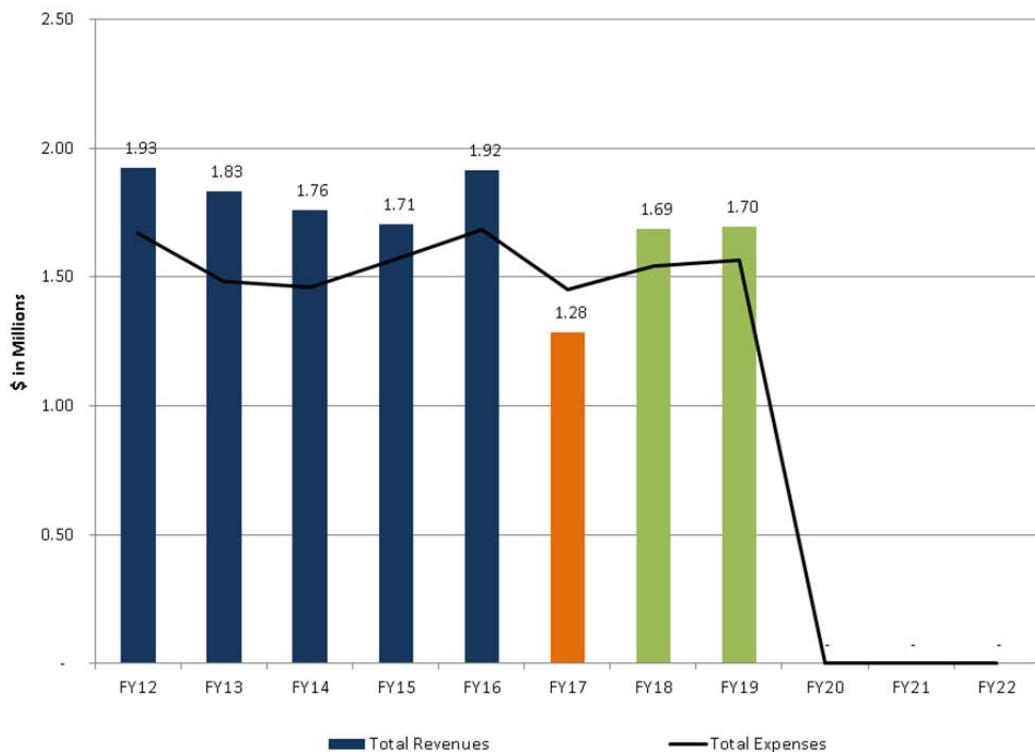
The majority of the expenses in Ironwood are from the greens maintenance contract which accounts for about two thirds of total fund operating costs.

### Ironwood Fund Forecast

	FY18	FY19	FY20	FY21	FY22
<b>REVENUE</b>					
Greens Fees & Capital Surcharge	465,084	476,335	-	-	-
Other Operating Revenue	440,153	451,115	-	-	-
Transfer from General Fund	783,691	768,707	-	-	-
<b>Total Revenue</b>	<b>1,688,928</b>	<b>1,696,157</b>	-	-	-
<b>EXPENSE</b>					
Personal Services	290,707	293,707	-	-	-
Operating Expense	1,049,286	1,063,906	-	-	-
Non-Operating Expense	204,106	209,474	-	-	-
<b>Total Expense</b>	<b>1,544,099</b>	<b>1,567,087</b>	-	-	-

The loss below in FY17 is due to the planned course closure for course maintenance. The transfer levels from the General Fund are expected to completely eliminate the cash deficit by the end of FY19.

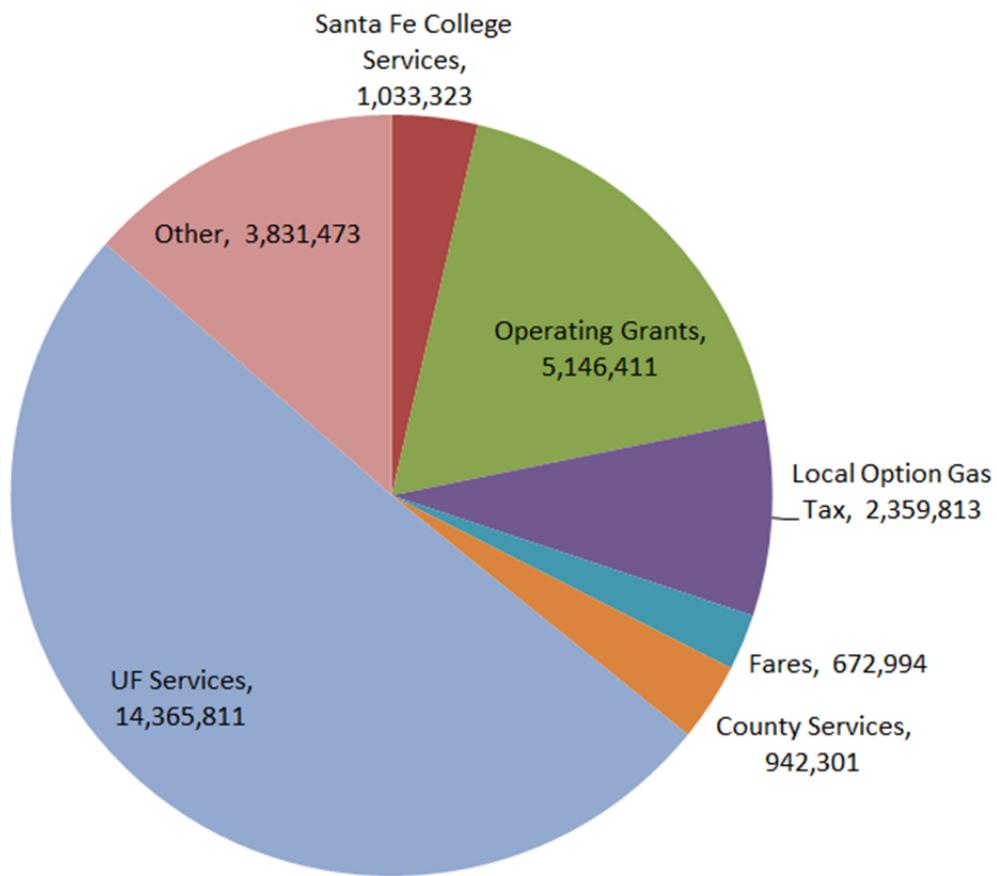
### Ironwood Fund Revenues and Expenses



### REGIONAL TRANSIT SYSTEM

RTS operations are dominated by the relationship with the University of Florida. As the chart below demonstrates, approximately half of RTS' operating revenues are related to services provided to the University of Florida. Contracts with Santa Fe College and Alachua County are also important components. It is worth noting that fares compose the smallest category of transit revenues.

### Composition of FY18 RTS Revenue



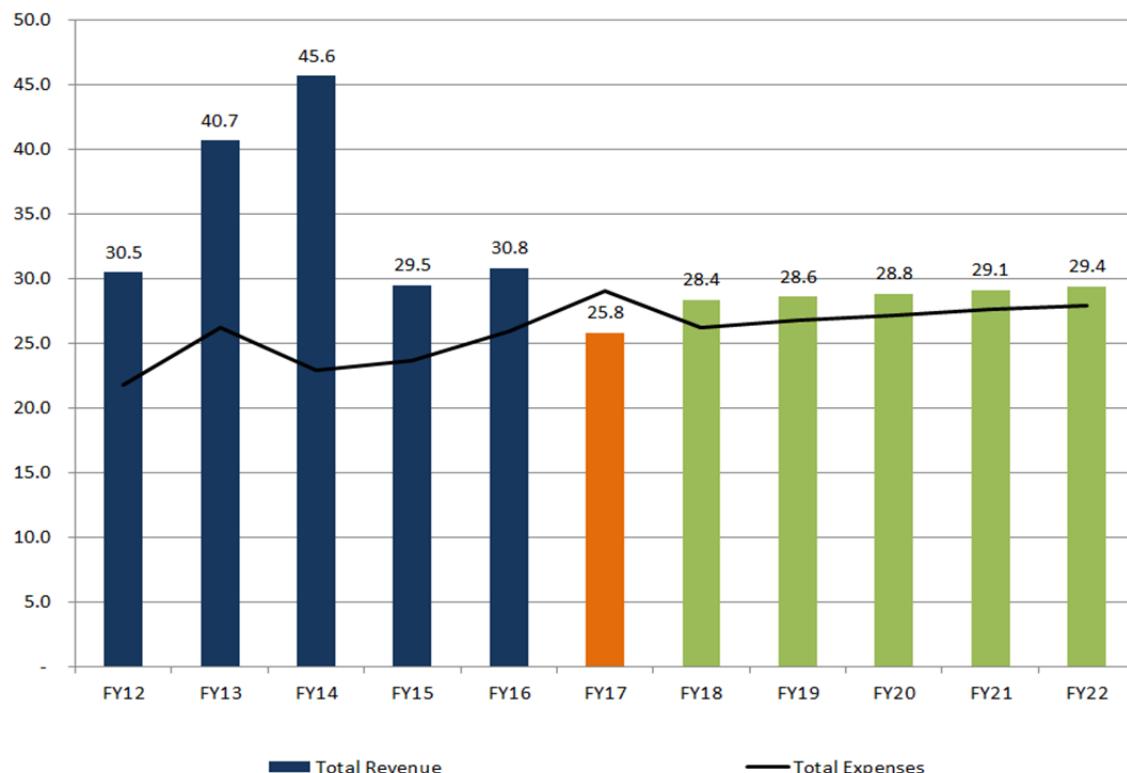
On the expense side, approximately 60% of RTS operating expense is related to personal services. Reduced fuel prices have had a significant positive impact on this fund over the last few years.

### RTS Fund Forecast

<b>REVENUE</b>	<b>FY18</b>	<b>FY19</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>
Santa Fe College Services	1,033,323	1,046,842	1,060,742	1,078,378	1,093,912
Operating Grants	5,146,411	5,146,411	5,146,411	5,146,411	5,146,411
Local Option Gas Tax	2,359,813	2,388,802	2,415,111	2,439,208	2,461,399
Fares	672,994	672,994	672,994	672,994	672,994
County Services	942,301	954,702	967,452	983,628	997,876
UF Services	14,365,811	14,545,728	14,730,708	14,965,395	15,172,122
Other	3,831,473	3,831,473	3,831,473	3,831,473	3,831,473
<b>Total Revenue</b>	<b>28,352,126</b>	<b>28,586,953</b>	<b>28,824,892</b>	<b>29,117,485</b>	<b>29,376,187</b>
<b>EXPENSE</b>					
Personal Services	15,741,655	15,949,149	16,162,481	16,433,138	16,671,551
Fuel	2,539,314	2,819,621	2,976,327	3,081,167	3,145,174
Other Contractual Services	2,273,550	2,273,550	2,273,550	2,273,550	2,273,550
Other Expense	5,664,180	5,711,548	5,757,043	5,801,908	5,814,792
<b>Total Expense</b>	<b>26,218,699</b>	<b>26,753,867</b>	<b>27,169,402</b>	<b>27,589,762</b>	<b>27,905,067</b>

The majority of the funding for capital comes through grants from the Federal Transportation Administration (FTA). The most significant capital project recently completed was the construction of the Operations and Maintenance Facility which is evident in the elevated revenues seen in FY13 and FY14 below.

### RTS Revenues and Expenses



## SOLID WASTE

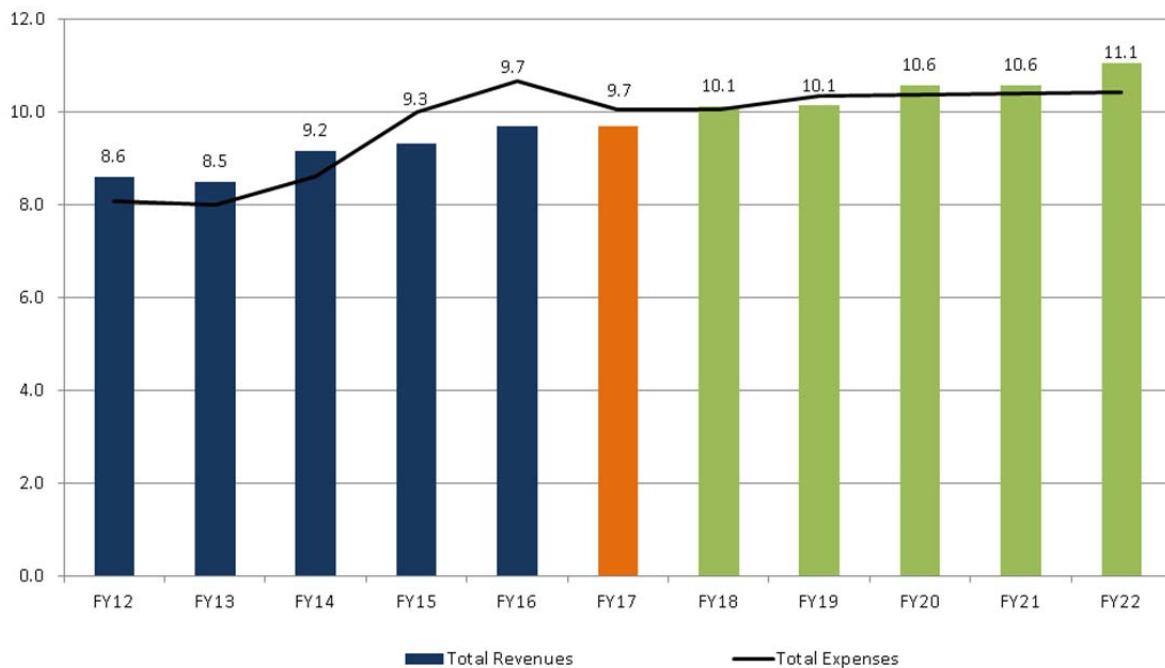
Solid waste collection fees are included in the City's policy of increasing fees by 5% every other year; therefore, rates in this forecast period will increase in FY18, FY20 and FY22.

Historically, the Solid Waste Fund has transferred \$600,000 for roadway maintenance costs generated by garbage collection vehicles on City streets. This figure was increased to \$1.7 million. It will be critical to continue to monitor the health of this fund to ensure rates recover full costs.

**Solid Waste Fund Forecast**

<b>REVENUES</b>	<b>FY18</b>	<b>FY19</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>
Franchise Fees	1,078,747	1,079,179	1,079,610	1,080,042	1,080,474
Collection Fees	8,788,159	8,793,431	9,238,643	9,244,186	9,712,219
Other	262,100	262,100	262,100	262,100	262,100
<b>Total Revenues</b>	<b>10,129,006</b>	<b>10,134,710</b>	<b>10,580,353</b>	<b>10,586,328</b>	<b>11,054,794</b>
<b>EXPENSES</b>					
Personal Services	1,024,702	1,040,920	1,054,669	1,071,380	1,086,241
Tipping/Dumping and Collection Fees	6,038,695	6,313,189	6,316,071	6,318,956	6,321,841
Other Operating Expenses	3,003,531	3,005,822	3,007,634	3,009,188	3,010,751
<b>Total Expenses</b>	<b>10,066,928</b>	<b>10,359,931</b>	<b>10,378,374</b>	<b>10,399,523</b>	<b>10,418,834</b>

**Solid Waste Fund  
Revenues and Expenses**

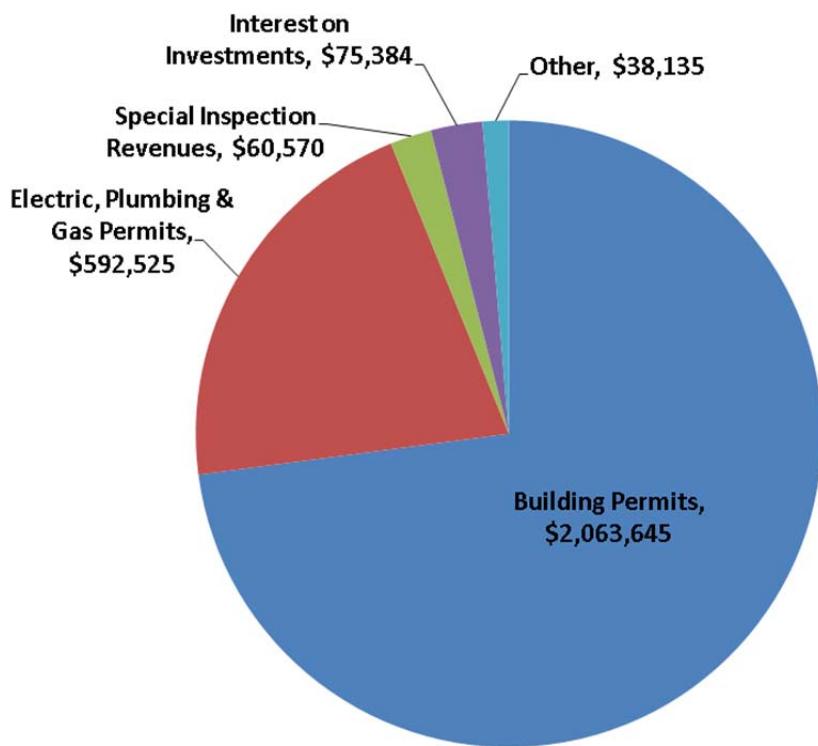


### FLORIDA BUILDING CODE ENFORCEMENT FUND

This fund accounts for the operations of the City's building, permitting and inspection program. Florida statutes require that these revenues be expended only on the cost of providing the related building inspection services.

The majority of the revenues in this fund are building permits and other related construction permits. These projections are based on the current fee schedule which is expected to be revised in the near future.

#### Composition of FY18 Florida Building Code Fund Revenues

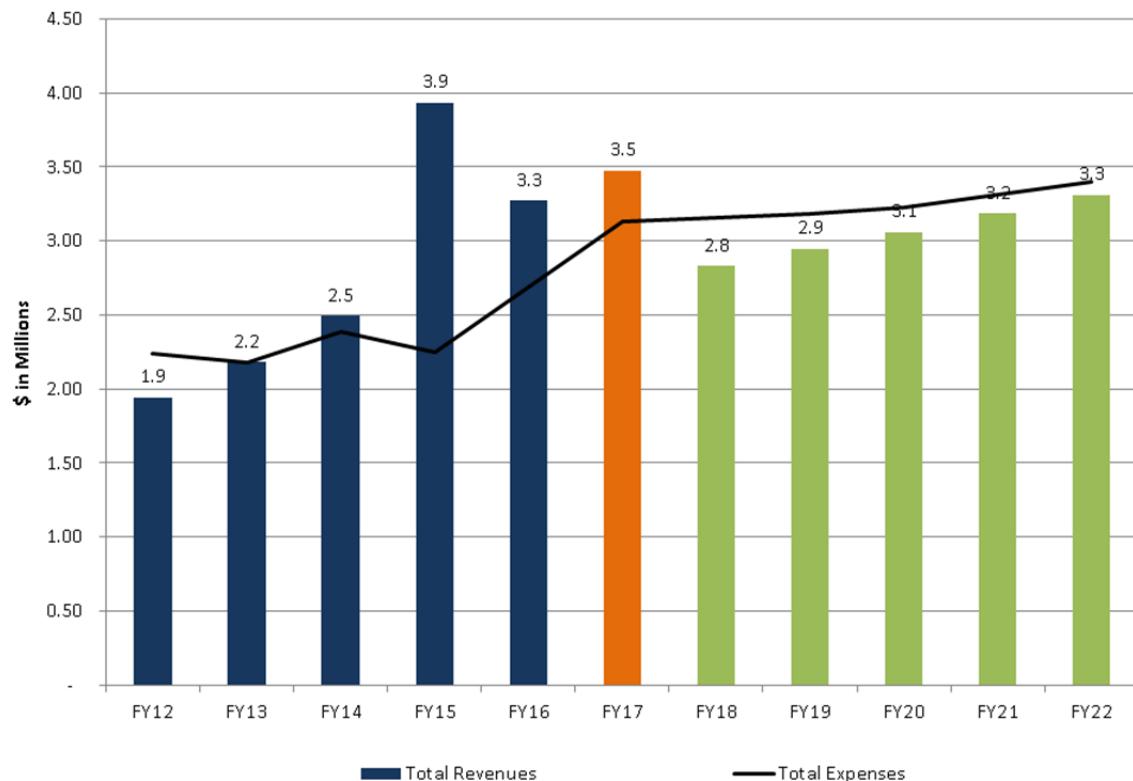


### Florida Building Code Enforcement Fund Forecast

	FY18	FY19	FY20	FY21	FY22
<b>REVENUE</b>					
Building Permits	2,063,645	2,146,191	2,232,039	2,321,320	2,414,173
Electric, Plumbing & Gas Permits	592,525	616,226	640,875	666,510	693,171
Other Revenue	174,088	181,052	188,294	195,826	203,659
<b>Total Revenue</b>	<b>2,830,259</b>	<b>2,943,469</b>	<b>3,061,208</b>	<b>3,183,656</b>	<b>3,311,002</b>
<b>EXPENSE</b>					
Personal Services	2,281,855	2,315,513	2,346,770	2,424,565	2,514,587
Operating Expense	812,919	806,960	808,719	818,927	810,595
Non-Operating Expense	58,547	62,389	66,384	70,613	75,049
<b>Total Expense</b>	<b>3,153,321</b>	<b>3,184,862</b>	<b>3,221,873</b>	<b>3,314,105</b>	<b>3,400,231</b>

The revenues in this fund are very sensitive to local economic conditions. This fund has received higher than usual revenues in the last several years which has increased fund balance. The nature of this operation is that funds are recognized in advance of the cost of providing the inspection services, sometimes by several years. The forecast below assumes that new permit revenue moderates and shows a gradual spend down of accumulated fund balance.

### Florida Building Code Enforcement Fund Revenues and Expenses



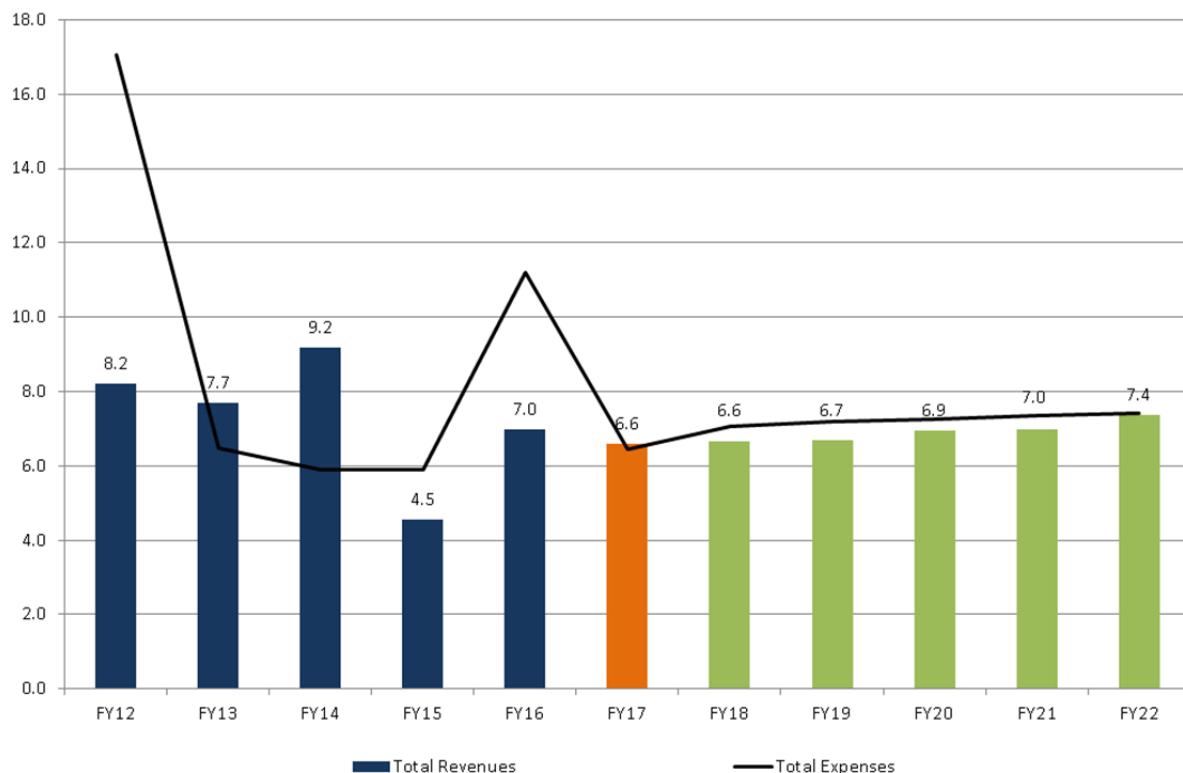
### **STORMWATER MANAGEMENT UTILITY FUND (SMUF)**

The objective of the stormwater program is to improve Gainesville's water quality. In order to achieve this, staff performs maintenance of basins and ditches and also maintains the stormwater system. Entities are billed based on their factor of Equivalent Residential Units (ERU). These rates are typically increased by 5% in even years (FY18, FY20 and FY22).

#### Stormwater Utility Fund Forecast

<b>REVENUES</b>	<b>FY18</b>	<b>FY19</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>
SMUF Fees	6,606,898	6,646,539	6,913,855	6,955,338	7,344,837
Other Revenue	36,000	36,000	36,000	36,000	36,000
<b>Total Revenue</b>	<b>6,642,898</b>	<b>6,682,539</b>	<b>6,949,855</b>	<b>6,991,338</b>	<b>7,380,837</b>
<b>EXPENSES</b>					
Personal Services	3,813,519	3,867,374	3,916,583	4,004,370	4,058,761
Operating Expenses	3,250,160	3,306,989	3,326,074	3,345,267	3,357,968
<b>Total Operating Expenses</b>	<b>7,063,679</b>	<b>7,174,363</b>	<b>7,242,657</b>	<b>7,349,638</b>	<b>7,416,729</b>

#### **Stormwater Management Utility Fund (SMUF) Revenues and Expenses**



## GENERAL FUND TREND

## 5 YR PROJECTION BY REVENUE SOURCE CODE

All Departments		FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Adopted	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
<b>Taxes:</b>												
0001	Current Taxes-Real Property	22,120,462	22,407,757	22,530,748	24,472,496	25,069,762	26,188,944	27,760,281	29,509,178	31,869,913	33,845,847	35,876,598
0201	Local Option Gas Tax	783,087	719,682	749,745	821,193	934,459	974,989	990,784	1,005,745	1,019,322	1,031,758	1,043,210
0300	Hazmat Gross Receipts Tax	258,740	160,772	155,686	173,229	111,667	155,014	155,014	155,014	155,014	155,014	155,014
<b>Utility Tax</b>												
0601	Utility Tax-Electric	8,336,629	8,406,996	7,982,965	7,597,176	7,788,443	7,922,738	8,081,193	8,242,817	8,407,673	8,659,903	8,919,700
0603	Utility Tax-Univ of Fl Housing	17,965	16,349	16,359	-	54,758	14,414	14,557	14,699	14,842	14,962	15,206
0604	Utility Tax-Univ of Fl Phy Plt	65,395	73,153	87,332	95,337	94,349	79,638	80,426	81,215	82,002	82,667	84,014
0607	Utility Tax-Water	1,563,034	1,530,622	1,552,771	1,617,002	1,725,982	1,748,541	1,800,997	1,855,027	1,910,678	1,967,998	2,027,038
0608	Utility Tax-Gas	657,137	672,180	687,479	778,137	777,023	824,403	849,135	874,609	918,340	964,257	1,012,469
0610	Utility Tax-Fuel Oil	248	258	244	5	-	-	-	-	-	-	-
0611	Utility Tax-Propane Gas	128,002	80,874	85,549	84,559	74,597	78,794	78,794	78,794	78,794	78,794	78,794
<b>Subtotal Utility Tax</b>		<b>10,768,410</b>	<b>10,780,430</b>	<b>10,412,699</b>	<b>10,172,216</b>	<b>10,515,151</b>	<b>10,668,528</b>	<b>10,905,102</b>	<b>11,147,161</b>	<b>11,412,329</b>	<b>11,768,581</b>	<b>12,137,222</b>
0630	Communications Svc Tax	4,987,133	4,676,956	4,431,329	4,199,316	3,894,908	3,970,053	4,142,353	4,150,224	4,121,587	4,098,094	4,086,210
1001	Business Tax	781,000	715,867	722,870	720,292	764,876	753,719	761,181	768,640	776,096	782,383	795,135
1101	Occupational Tax-Ez Zn 1	110,512	193,728	192,943	181,076	136,963	70,841	71,542	72,243	72,944	73,535	74,734
1151	Occupation Tax Ez Crd Zn 1	(54,415)	(96,351)	(95,019)	(89,261)	(68,004)	-	-	-	-	-	-
3201	Payments in Lieu of Taxes-GHA	46,072	35,454	40,226	32,435	39,078	-	-	-	-	-	-
5602	Utility Tax Late Penalties	62	-	689	-	14	-	-	-	-	-	-
<b>Total Taxes</b>		<b>39,801,063</b>	<b>39,594,295</b>	<b>39,141,916</b>	<b>40,682,992</b>	<b>41,398,873</b>	<b>42,782,088</b>	<b>44,786,257</b>	<b>46,808,205</b>	<b>49,427,205</b>	<b>51,755,212</b>	<b>54,168,123</b>
<b>Licenses and Permits:</b>												
1003	Home Occupational Permits	23,184	26,710	26,326	24,871	26,989	24,632	24,632	24,632	24,632	24,632	24,632
1110	Escort Services License	-	-	-	25	447	447	447	447	447	447	447
1202	Miscellaneous Permits	8,735	5,445	11,856	13,355	13,614	10,209	10,826	10,932	11,590	11,683	12,468
1205	Open Burn Permits	-	105	436	-	-	-	-	-	-	-	-
1206	Sidewalk Café Permits	-	-	-	1,084	-	500	-	-	-	-	-
1403	Landlord License Fee	848,328	881,127	896,247	920,895	886,818	772,277	779,923	787,566	795,205	801,646	814,713
1404	Taxi Licenses	9,174	12,764	15,779	5,307	15,577	12,555	13,313	13,444	14,253	14,368	15,333
3252	Fire Assessment	-	-	-	5,246,708	5,286,002	5,377,161	5,430,395	5,483,613	5,536,804	5,581,652	5,672,633
<b>Total Licenses and Permits:</b>		<b>889,420</b>	<b>926,151</b>	<b>950,644</b>	<b>6,212,245</b>	<b>6,229,446</b>	<b>6,197,781</b>	<b>6,259,535</b>	<b>6,320,633</b>	<b>6,382,930</b>	<b>6,434,429</b>	<b>6,540,225</b>
<b>Intergovernmental Revenue:</b>												
2402	State Rev Sharing-Sales Tax	2,683,086	2,741,640	2,935,928	3,215,197	3,539,494	3,377,785	3,512,525	3,652,850	3,785,668	3,916,387	4,051,620
2403	State Rev Sharing-Motor Fuel	1,029,819	981,780	1,009,431	999,244	776,999	1,118,135	1,162,737	1,209,189	1,253,155	1,296,426	1,341,192
Less: GERB 2004 or 1994		(1,040,563)	(1,040,563)	(1,040,564)	(1,040,813)	(1,039,088)	(955,000)	(1,095,000)	(1,095,000)	(1,095,000)	(1,095,000)	(1,095,000)
		<b>2,672,342</b>	<b>2,682,857</b>	<b>2,904,795</b>	<b>3,173,628</b>	<b>3,277,405</b>	<b>3,540,920</b>	<b>3,580,262</b>	<b>3,767,039</b>	<b>3,943,823</b>	<b>4,117,813</b>	<b>4,297,812</b>
2404	Mobile Home Licenses	37,707	30,266	36,290	38,272	40,317	35,159	35,159	35,159	35,159	35,159	35,159
2405	Beverage Licenses	109,306	107,145	110,686	106,769	106,247	111,419	111,902	112,387	112,875	113,364	113,856
2406	Half Cent Sales tax	6,196,854	6,441,998	6,672,508	6,988,460	7,260,930	7,491,725	7,806,303	8,119,335	8,445,002	8,781,873	9,124,103
2407	Firefighters Supplemental	71,470	75,761	74,980	73,250	77,257	76,648	76,648	76,648	76,648	76,648	76,648
2411	FDOT-Traffic Signal Maint	221,707	228,356	235,885	245,032	437,152	616,500	634,995	650,235	666,296	682,687	699,344
2414	FDOT-State Light Maint	428,722	441,581	534,506	550,542	567,059	560,484	574,272	588,054	602,579	617,403	632,468
2804	County Contribution	-	-	-	-	-	-	-	-	-	-	-
2813	Contribution from MTPO	16,644	8,448	18,145	14,225	14,885	13,025	13,025	13,025	13,025	13,025	13,025
8212	Insurance Tax	1,177,922	1,170,024	1,259,995	1,269,828	1,242,741	1,211,982	1,230,914	1,243,092	1,239,711	1,233,688	1,231,877
<b>Total Intergovernmental Revenue</b>		<b>10,932,673</b>	<b>11,186,436</b>	<b>11,847,790</b>	<b>12,460,006</b>	<b>13,023,993</b>	<b>13,657,862</b>	<b>14,063,480</b>	<b>14,604,975</b>	<b>15,135,118</b>	<b>15,671,660</b>	<b>16,224,292</b>

## GENERAL FUND TREND

## 5 YR PROJECTION BY REVENUE SOURCE CODE

All Departments	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Adopted	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
<b>Charges for Services:</b>											
1124 LDC Fees-Enterprise Zn 1	46,962	57,801	81,879	65,541	87,212	77,058	78,954	80,849	82,845	84,883	86,955
1125 LDC Fees-Ez Credit Zone 1	(23,481)	(28,900)	(40,944)	(33,961)	(43,801)	(38,872)	(39,828)	(40,784)	(41,791)	(42,820)	(43,864)
3401 Land Development Code Review	92,566	124,861	201,790	153,933	195,574	199,647	204,558	209,468	214,642	219,922	225,288
3403 Misc Fees-GPD	24,041	11,990	18,960	12,107	5,456	17,435	17,435	17,435	17,435	17,435	17,435
3405 Document Reproduction Fees	21,385	16,810	18,344	17,423	15,845	18,419	19,531	19,723	20,910	21,079	22,494
3406 Fire Inspection	58,687	59,641	37,177	46,816	72,729	54,585	57,314	57,314	60,180	60,180	63,188.96
3407 Crowd Manager Training Fee	-	-	-	-	1,322	-	-	-	-	-	-
3408 FSAA Revenue	-	-	-	-	-	-	958,409	958,409	958,409	958,409	958,409
3419 GFR-Billable Overtime	32,520	33,931	35,651	55,019	51,601	44,494	45,829	46,745.4	47,680	48,634	49,607
3421 Trespass Towing Application	22,976	27,193	26,741	32,530	47,287	35,204	37,330	37,696	39,965	40,288	42,992
3422 Domestic Partnership Register.	-	629	1,008	1,060	823	915	971	980	1,039	1,050	1,060
3423 Background Checks	-	-	-	-	2,207	452	479	484	513	517	552
3424 Broadcast Services	800	600	-	-	-	-	-	-	-	-	-
3425 Towing Applications Program	18,639	18,230	24,514	21,585	17,186	17,642	18,707	18,891	20,028	20,190	21,545
3426 Hazmat Recovery Costs	-	1,587	763	949	3,588	1,074	1,139	1,150	1,219	1,229	1,312
3471 Greens Fees	-	-	-	-	-	-	-	-	323,730	330,545	330,545
3472 Cart Rentals	-	-	-	-	-	-	-	-	190,885	194,903	194,903
3473 Pro Shop Sales	-	-	-	-	-	-	-	-	64,842	66,206	66,206
3474 Driving Range	-	-	-	-	-	-	-	-	42,605	43,502	43,502
3475 Concessions	-	-	-	-	-	-	-	-	158,996	162,343	162,343
3481 Handicap Service	-	-	-	-	-	-	-	-	1,376	1,405	1,405
3484 Facility Rental	-	-	-	-	-	-	-	-	13,029	13,304	13,304
3487 PRCA Master Plan Surcharge	-	-	30,572	37,442	-	-	-	-	-	-	-
3490 Cash Overage/Shortage	915	(798)	2,016	1,965	986	-	-	-	-	-	-
3603 Traffic Signal Contract-County	217,689	210,648	196,892	134,638	234,086	206,213	211,465	216,536	221,826	227,303	232,833
3605 GHA HUD Contract	58,305	51,328	35,906	36,844	38,798	35,959	37,038	38,149	39,293	40,472	41,686
3606 SRO Contract-SBAC	189,725	190,725	349,247	385,844	370,756	380,071	391,473	403,217	415,313.84	427,773	440,606
3801 Cemetery Fees	27,508	32,914	34,001	25,905	34,251	31,368	32,936	32,936	34,583	34,583	34,583
3805 Cemetery-Repayment of Loan	13,886	15,017	18,047	15,053	20,039	13,310	14,114	14,252	15,110	15,232	16,255
4001 Transportation-Parking	144,666	136,224	136,511	145,570	143,060	146,588	155,441	156,965	166,411	167,759	179,019
4002 Other Street Projects-Labor	17,045	13,092	9,529	(1,569)	-	12,501	12,501	12,501	12,501	12,501	12,501
4003 Neighborhood Parking Decals	58,466	141,570	164,763	178,171	188,813	180,024	190,897	192,767	204,369	206,024	219,852
4016 Other Street Projects-Materials	49,596	19,714	7,854	2,234	-	8,500	9,013	9,102	9,649	9,728	10,381
4036 Special Events Processing	2,312	696	860	792	839	760	806	814	863	870	928
4045 Traffic Engineering Projects	131,332	59,339	35,621	66,697	126,446	67,391	68,058	68,725	69,392	69,954	71,094
4046 Parking Garage	188,159	166,156	157,005	207,727	183,020	199,072	211,095	213,164	225,993	227,823	243,114
4061 Traffic Review Fees	525	3,150	6,615	1,654	3,998	3,229	3,390	3,390	3,560	3,560	3,738
4063 Environmental Review Fees	2,500	4,000	3,550	2,500	2,205	2,674	2,740	2,796	2,856	2,928	3,002
4201 Property Sales	-	286	358	-	-	-	-	-	-	-	-
4212 Law Enforcement Services	-	-	85,685	453,562	425,000	433,500	446,505	459,900	473,697	487,908	502,545
4508 Contributions from GRU	-	10,000	10,000	-	20,000	10,000	10,000	10,000	10,000	10,000	10,001
4601 Swimming Pools	228,363	225,436	265,024	265,979	262,297	268,745	284,976	287,769	305,088	307,559	328,201
4610 Recreation Centers	86,004	81,774	73,262	74,112	73,276	79,568	84,374	85,200	90,328	91,060	97,171
4615 Park Admission	-	-	-	15,542	75,427	70,728	75,000	75,735	80,293	80,943	86,376
4620 Recreation Fees	33,370	47,378	33,596	51,713	63,617	64,504	68,400	69,070	73,227	73,820	78,775
4623 Vending Machine Revenue	2,122	1,649	1,356	1,566	1,099	1,673	1,673	1,673	1,673	1,673	1,673
4625 Recreation Memberships	-	-	-	-	1,497	-	-	-	-	-	-
4630 Recreation-Adult Sports	31,813	20,000	20,041	19,655	20,000	20,212	21,433	21,643	22,945	23,131	24,684
4640 Recreation-Youth Sports	8,454	9,533	7,314	10,691	10,383	7,381	7,827	7,903	8,379	8,447	9,014

## GENERAL FUND TREND

## 5 YR PROJECTION BY REVENUE SOURCE CODE

## GENERAL FUND TREND

## 5 YR PROJECTION BY REVENUE SOURCE CODE

All Departments	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Adopted	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
6206 Telecommunications Tower Rental	8,657	-	-	-	-	-	-	-	-	-	-
6601 Proceeds Sale of Surplus Land	2,500	(2,500)	-	-	-	-	-	-	-	-	-
6801 Proceeds Surplus Equipment	9,000	10,980	9,275	12,837	7,232	10,101	10,101	10,101	10,101	10,101	10,101
6802 Damaged Property Restitution	1,175	75	150	2,175	225	1,107	1,107	1,107	1,107	1,107	1,107
7002 Other Donations & Contrib.	31,548	31,946	47,010	29,673	26,030	6,941	7,360	7,432	7,880	7,943	8,477
7201 Other Miscellaneous Revenues	208,072	103,238	166,412	127,561	144,527	144,801	148,363	151,924	156,029	160,229	164,499
7215 Interest-Misc.	65,423	2,920	172	230	6,801	-	-	-	-	-	-
7216 Banner Revenue	-	-	-	-	50	-	-	-	-	-	-
7225 Porters Oaks 3rd Mortgage	803	717	512	393	411	688	705	722	740	758	776
7277 Refund Prior Year Expenditures	314	821	28	88	69	-	-	-	-	-	-
7278 GRU Energy Conserv Rebates	3,280	-	-	-	-	-	-	-	-	-	-
7341 Interest-Arlington Note	1,800	1,521	-	-	-	-	-	-	-	-	-
7343 Interest-Commerce Note	20,373	18,638	16,699	14,592	12,332	9,912	7,297	4,488	1,523	-	-
7345 Interest-W Univ Ave Loft Note	14,941	14,288	13,562	12,771	11,907	10,971	10,012	8,935	7,742	6,531	6,531
7347 Interest-5th Ave Note	21,250	19,889	18,438	16,884	15,208	13,221	11,273	9,240	7,107	4,855	4,855
7349 Interest-SW 2nd Parking Garage	51,037	48,527	45,788	42,857	39,729	36,381	32,770	28,490	24,290	19,910	19,910
7351 Interest-Eastside Note	9,029	8,614	8,082	7,528	7,008	6,487	5,918	5,280	4,620	3,940	3,940
7353 Interest-2nd Ave Note (CP/UH)	24,076	22,969	21,551	20,076	18,687	17,297	15,782	14,079	12,321	10,505	10,505
8211 Miscellaneous Revenues	-	75	-	2,070	-	-	-	-	-	-	-
8219 Reimbursement for Incurred Expense	2,814	299	168	-	-	-	-	-	-	-	-
<b>Total Miscellaneous Revenues:</b>	<b>1,438,431</b>	<b>97,878</b>	<b>1,946,965</b>	<b>1,789,539</b>	<b>1,644,916</b>	<b>1,476,373</b>	<b>1,478,598</b>	<b>1,472,974</b>	<b>1,474,686</b>	<b>1,470,373</b>	<b>1,486,851</b>
<b>Transfers from Other Funds:</b>											
7401 T/F Misc Special Revenue	-	-	-	72,927	31,891	270,000	-	-	-	-	-
7403 T/F School Crossing Guards	22,717	43,472	43,472	43,472	43,472	79,306	79,306	79,306	79,306	79,306	79,306
7405 T/F General Capital Projects	-	-	-	6,312	-	-	-	-	-	-	-
7406 T/F Evergreen Cemetery	108,351	119,186	131,105	161,846	178,031	160,000	160,000	160,000	160,000	160,000	160,000
7414 T/F W/WW Surcharge	-	-	-	125,000	-	-	-	-	-	-	-
7417 T/F Misc Gifts & Grants	28,726	35,524	11,322	(806)	806	-	-	-	-	-	-
7420 T/F Solid Waste	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
7422 T/F Arts in Public Places	9,000	9,000	-	-	-	-	-	-	-	-	-
7423 T/F RTS	57,534	58,602	60,771	62,613	64,095	74,082	75,915	77,817	79,776	81,372	82,999
7432 T/F General Insurance Fund	-	300,000	-	-	-	-	-	-	-	-	-
7433 T/F Cultural Affairs (107)	-	2,000	-	-	-	-	-	-	-	-	-
7463 T/F ARRA EISA Grant (305)	-	1,914	-	-	-	-	-	-	-	-	-
7476 T/F CIRB of 2005 (232)	-	-	-	-	3,647	-	-	-	-	-	-
7490 T/F FEMA 08 Fay (125)	40,202	-	-	-	-	-	-	-	-	-	-
7495 T/F Fire Assessment	5,007,331	5,022,902	5,096,180	-	-	-	-	-	-	-	-
7496 T/F DT Parking Garage	5,329	-	-	-	-	-	-	-	-	-	-
7508 T/F FEMA Fund (120)	16,065	-	-	-	-	-	-	-	-	-	-
7510 T/F FFGFC of 1998 (222)	43,961	-	-	-	-	-	-	-	-	-	-
<b>GRU Transfer</b>											
7600 T/F GRU GFT Transfer	36,004,958	36,656,458	37,316,841	36,124,536	36,432,312	37,220,206	37,778,509	38,345,187	38,920,365	39,504,170	40,096,733
7600 PY Correction of GFT Transfer	-	-	-	237,842	-	-	-	-	-	-	-
7600 W/Wster Connect Surcharge	-	-	-	-	-	-	-	-	-	-	-
7600 Property Tax Credit-Biomass	-	-	-	(1,469,953)	(1,437,721)	(1,418,446)	(1,399,429)	(1,380,668)	(1,362,158)	(1,343,896)	(1,325,879)
<b>Total GRU Transfer</b>	<b>36,004,958</b>	<b>36,656,458</b>	<b>37,316,841</b>	<b>34,892,425</b>	<b>34,994,591</b>	<b>35,801,760</b>	<b>36,379,080</b>	<b>36,964,519</b>	<b>37,558,207</b>	<b>38,160,274</b>	<b>38,770,854</b>
<b>Total Transfers from Other Funds</b>	<b>41,644,174</b>	<b>42,549,057</b>	<b>42,959,691</b>	<b>35,663,789</b>	<b>35,616,533</b>	<b>36,685,148</b>	<b>36,994,301</b>	<b>37,581,642</b>	<b>38,177,289</b>	<b>38,780,952</b>	<b>39,393,159</b>
<b>TOTAL</b>	<b>103,613,623</b>	<b>103,375,716</b>	<b>106,649,307</b>	<b>107,555,287</b>	<b>108,875,315</b>	<b>113,398,251</b>	<b>117,684,881</b>	<b>121,450,304</b>	<b>126,524,614</b>	<b>130,669,966</b>	<b>135,174,990</b>

## GENERAL FUND TREND

File #160674

All Departments	5 YR ACTUAL BY OBJECT CODE						5 YR PROJECTION BY OBJECT CODE				
	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
<b>Personal Services</b>											
1011 Permanent full-time	40,119,230	40,890,372	41,926,447	40,465,592	41,876,799	45,829,885	45,716,164	45,913,133	46,064,490	46,032,963	46,024,346
1012 Permanent part-time	407,715	357,955	328,285	319,960	332,659	468,641	478,644	484,140	514,368	514,368	514,368
1013 Temporary full-time	163,917	202,367	160,157	310,996	499,866	21,155	190,264	190,264	190,264	190,264	190,264
1014 Temporary part-time	489,155	603,831	656,444	638,536	845,769	794,208	890,746	890,746	890,746	890,746	890,746
1017 Interns	41,648	19,030	38,327	7,841	17,000	17,678	8,450	8,450	8,450	8,450	8,450
1021 School crossing guard	261,073	279,850	275,282	270,850	282,278	275,812	291,485	291,485	291,485	291,485	291,485
1022 Cadet I/II pay	58,772	49,166	69,196	44,653	45,344	71,580	85,015	85,015	85,015	85,015	85,015
1030 Overtime	1,201,915	1,278,953	1,178,876	1,583,651	1,773,722	1,142,883	1,123,682	1,123,682	1,127,753	1,127,753	1,127,753
1050 Holiday pay	111,197	115,922	119,993	108,153	94,694	120,000	120,000	120,000	120,000	120,000	120,000
1130 Special assignment	168,583	164,820	196,645	244,757	189,967	169,947	169,947	169,947	169,947	169,947	169,947
1135 Field training officer pay	-	143	135	55	47	-	-	-	-	-	-
1150 Longevity	509,367	470,529	464,339	409,149	344,437	356,729	284,828	257,059	219,886	133,038	121,735
1160 College incentive - police	341,838	345,375	356,557	372,995	339,263	353,056	337,056	337,056	337,056	337,056	337,056
1185 Technical rescue support	16,570	20,009	20,625	18,496	17,708	17,052	17,316	17,316	17,316	17,316	17,316
1195 Hazmat incentive pay	56,588	54,518	64,975	63,173	62,646	59,280	59,568	59,568	59,568	59,568	59,568
1310 EMT certification pay	516,302	550,597	643,994	606,750	615,165	643,728	642,888	642,888	642,888	642,888	642,888
1330 Education incentive - FF	73,553	75,810	75,650	73,702	77,579	75,600	75,600	75,600	75,600	75,600	75,600
1340 Expert witness	234,062	294,344	273,976	169,996	145,052	243,038	243,038	243,038	243,038	243,038	243,038
1380 Billable overtime	20,986	32,868	34,061	44,290	37,395	-	-	-	-	-	-
1420 Police special pay	13,272	14,093	15,093	14,007	15,781	13,981	13,981	13,981	13,981	13,981	13,981
1430 FLSA	71,605	68,471	74,506	96,225	113,922	74,660	74,660	74,660	74,660	74,660	74,660
1470 Fire Inspector certification	2,986	2,986	335	426	4,150	2,757	2,757	2,757	2,757	2,757	2,757
2010 Social Security	3,228,603	3,338,177	3,388,222	3,278,910	3,424,223	3,963,375	3,961,580	3,951,930	3,976,030	3,992,355	3,991,867
2020 Pension	4,543,332	5,451,532	6,072,528	5,863,615	6,333,024	7,948,039	8,483,332	8,908,400	9,167,611	10,185,854	10,142,129
2021 Disability pension	52,819	51,468	53,247	50,667	(406)	1,555	-	-	-	-	-
2022 Cons pension - premium tax	1,177,922	1,170,024	1,259,995	1,269,828	1,242,741	1,211,982	1,230,914	1,243,092	1,239,711	1,233,688	1,231,877
2030 Health insurance	3,777,714	3,958,872	4,263,810	4,330,871	4,571,351	5,572,661	6,000,651	6,526,116	7,144,773	7,795,387	8,508,468
2031 Retirees health insurance	194,062	199,226	203,226	204,392	207,097	235,340	246,156	245,487	246,660	241,670	241,816
2040 Life insurance	56,663	56,641	57,295	99,023	103,766	96,636	96,600	96,618	96,936	96,936	96,937
2041 EHS/EAP - IRS	(13)	-	-	-	-	-	-	-	-	-	-
2060 Workers compensation	857,430	863,020	886,546	864,085	889,289	960,005	943,488	945,951	953,550	946,959	947,148
2070 Unemployment Comp	79,917	39,828	44,559	34,855	21,951	39,849	40,149	40,472	40,709	40,891	41,259
2080 Car Allowance	26,182	26,186	26,688	27,074	23,350	27,240	27,000	27,000	27,000	27,000	27,000
2110 Dry cleaning	6,866	381,689	95,853	25,304	359,661	184,802	184,802	184,802	184,802	184,802	184,802
2120 Clothing allowance	698	110,945	30,038	15,713	133,145	64,654	64,654	64,654	64,654	64,654	64,654
2150 Meal allowance	326	254	592	722	125	-	-	-	-	-	-
<b>Total Personal Services</b>	<b>58,882,856</b>	<b>61,539,873</b>	<b>63,356,498</b>	<b>61,929,315</b>	<b>65,040,561</b>	<b>71,057,809</b>	<b>72,105,415</b>	<b>73,235,308</b>	<b>74,291,704</b>	<b>75,841,088</b>	<b>76,488,930</b>
<b>Operating</b>											
3009 Non-capital equipment	134,645	107,135	156,504	157,791	255,603	163,190	163,190	163,190	163,190	163,190	163,190
3010 Materials & supplies	1,393,838	1,288,336	1,578,142	1,585,476	1,740,559	1,468,676	1,464,768	1,464,768	1,597,268	1,597,268	1,597,268
3011 Energy management supplies	-	-	-	19	-	-	-	-	-	-	-
3012 Traffic signals - mat & supp	61,923	55,113	55,691	51,193	64,872	52,000	52,000	52,000	52,000	52,000	52,000
3013 Traf. Sign - mat & supp.	85,226	72,287	88,502	30,167	100,490	35,000	35,000	35,000	35,000	35,000	35,000
3017 Operational Supplies	24,158	30,992	33,736	36,370	52,286	31,612	31,612	31,612	31,612	31,612	31,612
3019 Mat & supp. - ceremonies	2,990	1,328	2,100	1,469	502	10,674	10,674	10,674	10,674	10,674	10,674
3020 Office supplies	129,096	127,306	110,329	116,828	99,436	140,566	140,672	140,672	142,096	142,096	142,096
3030 Printing & binding	73,246	87,366	62,951	72,827	98,364	105,491	106,031	106,031	106,031	106,031	106,031
3040 Uniform purchase	292,075	227,682	273,997	259,056	304,522	315,971	315,971	317,233	317,233	317,233	317,233
3110 Telephone	296,881	302,390	289,753	280,492	283,011	296,000	296,000	296,000	302,110	302,110	302,110
3115 TRS access charge	297,615	299,191	321,592	310,658	299,231	323,364	323,364	323,364	323,364	323,364	323,364
3120 Postage	62,624	74,431	77,491	59,615	69,203	74,777	74,777	74,777	74,977	74,977	74,977
3121 Property tax	4,745	5,479	4,832	11	16	1,320	1,320	1,320	1,320	1,320	1,320
3122 Market value	4,246	4,445	4,168	3,621	-	-	-	-	-	-	-

## GENERAL FUND TREND

File #160674

All Departments	5 YR ACTUAL BY OBJECT CODE						5 YR PROJECTION BY OBJECT CODE				
	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
3130 Advertising	91,360	123,047	106,141	104,260	96,595	169,870	169,870	169,870	189,870	189,870	189,870
3140 Utilities	4,198,477	4,336,869	4,371,213	4,819,092	4,669,973	5,259,499	5,361,815	5,469,050	5,735,652	5,907,721	6,084,952
3150 Fuel	1,465,698	1,432,696	1,394,257	981,264	730,868	1,089,016	1,175,390	1,303,829	1,376,032	1,424,255	1,453,979
3190 Recruitment expense	44,066	35,895	39,805	76,498	71,865	47,924	47,924	47,924	47,924	47,924	47,924
3195 Assessment centers	7,241	31,802	16,511	34,537	8,230	48,755	48,755	48,755	48,755	48,755	48,755
3200 Local travel	7,084	7,177	6,469	8,708	10,338	13,524	13,524	13,524	13,524	13,524	13,524
3209 Diversity recruitment	3,199	4,050	1,347	-	-	4,500	4,500	4,500	4,500	4,500	4,500
3210 Travel & training	291,822	305,116	306,166	378,165	403,723	419,128	419,128	419,128	420,128	420,128	420,128
3230 Safety awards	25,758	24,287	25,619	31,623	25,281	24,997	24,997	24,997	24,997	24,997	24,997
3240 Books & films	20,269	14,569	15,045	14,002	14,499	27,947	27,880	27,880	27,880	27,880	27,880
3250 Dues, memberships, & pub.	182,681	185,234	158,532	142,299	197,861	211,704	216,076	216,076	216,076	216,076	216,076
3260 Employee training	66,273	44,573	42,558	16,852	19,844	68,867	68,867	68,867	68,867	68,867	68,867
3265 Meals/food	1,387	2,449	1,248	4,096	6,670	7,280	7,280	7,280	7,280	7,280	7,280
3270 Police recruitment	1,157	-	-	792	859	6,994	6,994	6,994	6,994	6,994	6,994
3280 In-house litigation	5,259	5,810	2,231	5,989	521	16,500	16,500	16,500	16,500	16,500	16,500
3281 Recording fees - civil citations	4,908	3,793	2,841	463	632	720	720	720	720	720	720
3310 Data processing	575	400	500	4,507	153	575	575	575	575	575	575
3420 Rental of equipment	112,222	107,546	102,313	144,344	123,624	120,921	122,003	122,003	122,003	122,003	122,003
3430 Rental of buildings	7,391	7,155	7,155	7,155	7,155	7,194	7,194	7,194	7,194	7,194	7,194
3510 Insurance premiums	2,293,953	2,655,492	1,176,073	1,206,311	1,247,691	997,692	997,692	997,692	1,042,249	1,042,249	1,042,249
3701-07 Commission travel	10,769	11,896	15,074	10,242	2,635	21,000	21,000	21,000	21,000	21,000	21,000
3910 Miscellaneous	750	121	763	405	-	-	-	-	-	-	-
3911 City Comm expense	557	649	1,312	22	418	1,000	1,000	1,000	1,000	1,000	1,000
3912 Swearing in ceremonies	853	-	1,186	837	1,063	1,000	1,000	1,000	1,000	1,000	1,000
3913 City Comm meetings	2,839	3,795	2,563	3,960	3,774	3,000	3,000	3,000	3,000	3,000	3,000
3920 Workshops	5,384	4,790	8,488	3,463	7,062	9,924	9,924	9,924	9,924	9,924	9,924
3940 Lease expense	-	-	20,778	47,942	87,987	87,800	87,800	87,800	87,800	87,800	87,800
4102 Credit card charges	38,884	38,730	39,467	20,218	105,218	58,017	58,017	58,017	58,017	58,017	58,017
4110 Professional services	1,248,402	1,282,365	1,065,213	963,116	1,024,935	1,116,300	1,069,512	1,069,512	1,085,712	1,085,712	1,085,712
4111 External legal services	-	3,179	-	-	-	-	-	-	-	-	-
4112 Municipal code	12,395	14,617	19,429	17,933	15,473	18,000	18,000	18,000	18,000	18,000	18,000
4120 Other contractual services	8,094,855	7,670,380	8,595,453	8,962,339	9,139,506	8,923,866	8,881,766	9,003,080	9,677,774	9,776,336	9,968,607
4125 Temporary agencies	74,593	118,682	109,287	126,775	74,234	20,000	20,000	20,000	20,000	20,000	20,000
4152 Hazmat compliance	832	538	100	150	340	740	740	740	740	740	740
4200 Parts-motor equipment	-	-	-	-	-	-	-	-	5,000	5,000	5,000
4210 Fleet variable	1,220,592	1,284,279	1,266,544	1,365,654	1,332,861	1,467,940	1,466,782	1,483,471	1,501,118	1,517,464	1,547,112
4211 Fleet fixed	1,877,472	2,096,622	2,205,552	2,270,546	2,435,843	2,515,419	2,508,756	2,569,745	2,590,202	2,595,269	2,595,620
4220 Maint. - office equipment	295,708	315,927	301,930	295,910	284,359	729,599	729,599	729,599	732,599	732,599	732,599
4230 Maint - buildings & imp.	103,183	103,597	70,923	90,267	95,534	80,333	80,333	80,333	80,333	80,333	80,333
4300 Inventory purchases	(153)	(2,349)	2,073	219	7,557	-	-	-	-	-	-
4495 Marketing costs	-	-	-	-	40,000	75,000	-	-	-	-	-
5100 Bad debts	76,328	(110,359)	394	1,181	263	27,706	35,000	35,000	35,000	35,000	35,000
<b>Total Operating</b>	<b>24,758,338</b>	<b>24,848,896</b>	<b>24,562,341</b>	<b>25,127,728</b>	<b>25,663,540</b>	<b>26,718,892</b>	<b>26,745,293</b>	<b>27,179,960</b>	<b>28,462,816</b>	<b>28,803,081</b>	<b>29,232,308</b>

## GENERAL FUND TREND

File #160674

All Departments	5 YR ACTUAL BY OBJECT CODE						5 YR PROJECTION BY OBJECT CODE				
	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
<b>Non-Operating &amp; Capital</b>											
6020 Buildings	-	725	-	-	-	74,173	-	-	-	-	-
6030 Improvements other than bldg	-	-	-	-	-	74,173	74,173	74,173	74,173	74,173	74,173
6040 Machinery & equipment	53,344	39,217	11,726	98,948	41,635	30,755	30,755	30,755	30,755	30,755	30,755
6050 Vehicles	-	-	-	-	63,037	-	-	-	-	-	-
8100 Aid to govt svcs. (JAC)	82,500	90,000	64,073	65,773	-	-	-	-	-	-	-
8200 Contribution to outside agencies	183,860	179,164	205,695	183,056	258,159	256,844	246,394	246,394	246,394	246,394	246,394
8900 Other grants & aids	174,733	158,383	152,334	201,228	264,406	210,545	190,345	190,345	190,345	190,345	190,345
9112 Trans-retirees COLA	1,190	-	13,965	3,091	1,265	1,000	1,500	1,500	1,500	1,500	1,500
9116 Wage contingency	-	-	-	-	-	300,000	-	-	-	-	-
9117 Personal services adjustment	-	-	-	-	-	25,000	25,000	25,000	25,000	25,000	25,000
9121 CM contingency	8,241	16,199	6,230	12,133	7,740	18,765	18,765	18,765	18,765	18,765	18,765
9852 T/T CDBG	-	1,911	-	-	-	-	-	-	-	-	-
9865 T/T Ironwood	972,149	841,366	864,540	832,450	804,746	783,691	783,691	769,707	-	-	-
9869 Siemens energy mgt	115,393	115,393	115,393	115,393	101,393	31,393	101,393	-	-	-	-
9870 T/T Greenspace Acq	425,000	425,000	-	-	-	-	-	-	-	-	-
9873 T/T Trans Emergency Fund (129)	-	-	-	-	61,598	-	-	-	-	-	-
9883 T/T-Roadway Resurfacing Fd (353)	-	-	-	642,554	642,554	642,554	642,554	642,554	642,554	642,554	642,554
9888 T/T Facilities Replacement Fd (351)	-	-	-	562,500	562,500	562,500	562,500	562,500	562,500	562,500	562,500
9889 T/T Equipment Replacement Fd (352)	-	-	-	977,500	977,500	977,500	977,500	977,500	977,500	977,500	977,500
9890 T/T CIRB of 2014	-	-	-	697,505	1,034,899	885,099	884,244	886,981	884,586	885,784	885,142
9897 T/T-OPEB of 2005	2,129,097	2,158,728	3,012,046	-	-	-	-	-	-	-	-
9900 T/T Tax Inc 5th Ave	178,333	172,315	174,558	155,631	155,603	174,447	184,914	196,563	212,288	225,450	238,977
9901 T/T CP/DA	918,641	923,520	1,032,912	1,086,371	1,086,409	1,315,267	1,394,183	1,482,017	1,600,578	1,699,814	1,801,803
9902 T/T CIP Rev Bond	1,728,668	1,725,269	1,124,200	1,125,900	-	-	-	-	-	-	-
9905 T/T Tax Inc Downtown	538,185	618,151	638,449	656,556	656,548	741,307	785,785	835,290	902,113	958,044	1,015,527
9910 T/T FFGFC of 2002	480,386	-	-	-	-	-	-	-	-	-	-
9911 T/T POB S2003a	463,537	417,214	452,885	463,809	508,840	547,379	601,092	645,107	697,335	746,293	797,971
9912 T/T POB S2003b	3,438,920	3,618,921	3,808,921	4,008,921	4,213,921	4,288,921	4,649,352	3,102,525	3,269,963	3,445,896	3,629,276
9913 T/T WW Surcharge	81,523	122,652	115,266	-	-	-	-	-	-	-	-
9916 T/T FFGFC of 2005	394,734	411,934	411,934	411,534	411,746	-	-	-	-	-	-
9919 T/T Fund 416	50,000	50,000	50,000	-	-	-	-	-	-	-	-
9920 T/T Tax Inc Eastside	198,852	186,570	185,835	169,073	178,637	188,842	200,173	212,783	229,806	244,054	258,697
9922 T/T FFGFC of 2007	114,005	117,873	114,005	116,600	191,975	-	-	-	-	-	-
9923 T/T CIRN Note of 2009	314,888	315,385	319,126	315,247	314,613	127,896	187,934	187,520	-	-	-
9934 T/T Debt Service CIRB	218,917	239,454	240,946	242,805	240,166	219,864	219,481	222,317	220,921	219,401	221,069
9935 T/T GRU	-	-	8,000	8,000	1,654	8,000	8,000	8,000	8,000	8,000	8,000
9942 T/T Revenue Note 2011A	336,436	429,234	426,218	433,090	429,617	406,030	427,213	433,282	429,007	429,618	-
9946 T/T-CIRN Refunding Note of 2016A (243)	-	-	-	-	-	226,746	371,901	416,612	804,440	800,904	800,014
9949 T/T CIRN 2017 To Be Issued	-	-	-	-	-	-	648,750	652,375	650,475	653,225	650,450
9949 T/T Fed Forfeiture (109)	-	2,280	88,305	-	-	-	-	-	-	-	-
9951 T/T RTS	-	174,114	375,065	378,891	514,966	392,692	400,546	408,557	416,728	425,062	433,564
9952 T/T Revenue Refunding 2011	333,280	693,724	690,744	692,528	688,958	690,152	685,992	691,596	691,728	691,506	690,930
9953 T/T Rev Refund Note 2014 (241)	-	-	475,380	515,160	1,641,200	1,635,120	1,638,440	1,640,920	1,637,560	1,643,480	1,638,440
9960 T/T Misc Grants	73,247	4,616	42,483	70,760	191,766	-	-	-	-	-	-
9964 T/T-Billable OT (110)	64,000	52,909	1,648	31,356	-	-	-	-	-	-	-
9969 T/T FFGFC of 1998	794,108	-	-	-	-	-	-	-	-	-	-
9970 T/T-Fund 123	213,226	312,069	293,067	297,158	391,183	593,941	534,096	534,096	534,096	534,096	534,096
9974 T/T Solid Waste	6,400	6,400	6,400	6,400	6,400	6,400	6,400	6,400	6,400	6,400	6,400
9975 T/T Econ Dev Fund	-	50,000	50,000	50,000	50,000	12,000	12,000	12,000	12,000	12,000	12,000
9980 T/T Gen Cap Prj	7,818,768	2,659,127	1,318,020	1,483,477	353,454	2,242,446	317,446	317,446	317,446	317,446	317,446
9991 T/T RTS Operating	305,009	204,398	212,574	204,840	229,920	234,518	239,208	243,993	248,872	253,850	258,927
<b>Total Non-Operating &amp; Capital</b>	<b>23,253,591</b>	<b>17,534,215</b>	<b>17,102,943</b>	<b>17,316,238</b>	<b>17,280,762</b>	<b>18,851,787</b>	<b>18,051,719</b>	<b>16,675,571</b>	<b>16,543,828</b>	<b>16,969,809</b>	<b>16,968,214</b>
<b>TOTAL</b>	<b>106,894,785</b>	<b>103,922,985</b>	<b>105,021,782</b>	<b>104,373,281</b>	<b>107,984,863</b>	<b>116,628,487</b>	<b>116,902,427</b>	<b>117,090,839</b>	<b>119,298,347</b>	<b>121,613,978</b>	<b>122,689,453</b>

## GENERAL FUND TREND

		5 YR ACTUAL BY OBJECT CODE						5 YR PROJECTION BY OBJECT CODE				
600 Strategic Initiatives		FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
<b>Personal Services</b>												
1011	Permanent full-time	499,773	582,382	599,225	617,387	507,707	619,698	685,520	688,157	690,297	690,297	690,297
1012	Permanent part-time	-	-	-	12,155	20,198	44,265	63,525	64,638	65,928	65,928	65,928
1013	Temporary full-time	12,016	20,870	1,936	1,934	133,945	-	-	-	-	-	-
1017	Interns	2,210	5,385	12,159	51	2,123	-	-	-	-	-	-
1030	Overtime	130	44	339	169	1,151	-	-	-	-	-	-
1150	Longevity	2,980	3,289	-	-	-	-	-	-	-	-	-
2010	Social Security	35,763	42,890	42,861	43,679	46,226	50,589	58,950	59,250	59,541	57,851	57,851
2020	Pension	50,620	66,849	87,307	93,920	91,770	115,642	138,822	141,816	143,589	140,043	140,043
2021	Disability pension	1,591	1,810	2,039	2,123	-	65	-	-	-	-	-
2030	Health insurance	37,600	40,552	42,793	46,672	41,298	60,112	79,749	86,733	94,629	104,092	114,501
2031	Retirees health insurance	2,174	2,576	2,638	2,892	2,430	3,063	3,849	3,861	3,882	3,781	3,781
2040	Life insurance	549	571	576	1,129	1,013	1,074	1,296	1,305	1,308	1,308	1,308
2060	Workers compensation	10,215	12,672	13,056	12,756	12,987	13,274	15,417	15,489	15,567	15,125	15,125
2150	Meal allowance	-	-	-	-	11	-	-	-	-	-	-
<b>Total Personal Services</b>		<b>655,621</b>	<b>779,889</b>	<b>804,930</b>	<b>834,868</b>	<b>860,859</b>	<b>907,782</b>	<b>1,047,128</b>	<b>1,061,249</b>	<b>1,074,741</b>	<b>1,078,425</b>	<b>1,088,834</b>
<b>Operating</b>												
3009	Non-capital equipment	7,449	3,316	4,503	5,605	8,287	6,500	6,500	6,500	6,500	6,500	6,500
3010	Materials & supplies	15,795	20,060	6,073	4,587	7,855	19,167	18,434	18,434	18,434	18,434	18,434
3019	Mat & supp. - ceremonies	549	-	292	98	(38)	300	300	300	300	300	300
3020	Office supplies	1,871	2,154	610	1,168	476	6,650	5,950	5,950	5,950	5,950	5,950
3030	Printing & binding	6,937	6,906	6,163	8,590	6,478	10,530	10,280	10,280	10,280	10,280	10,280
3110	Telephone	1,600	1,675	2,884	4,033	3,273	2,500	2,367	2,367	2,367	2,367	2,367
3120	Postage	1,365	1,155	3,463	506	1,675	1,650	1,583	1,583	1,583	1,583	1,583
3122	Market value	-	4,445	4,168	3,621	-	-	-	-	-	-	-
3130	Advertising	-	1,492	42	5,630	2,446	2,400	2,400	2,400	2,400	2,400	2,400
3210	Travel & training	3,736	7,863	7,758	14,713	9,991	29,800	27,717	27,717	27,717	27,717	27,717
3240	Books & films	-	163	149	153	37	2,250	2,183	2,183	2,183	2,183	2,183
3250	Dues, memberships, & pub.	7,204	7,193	5,780	8,153	3,105	12,800	12,800	12,800	12,800	12,800	12,800
3265	Meals/food	487	1,485	484	988	2,311	400	367	367	367	367	367
3420	Rental of equipment	-	-	-	650	-	-	-	-	-	-	-
3510	Insurance premiums	9,484	10,978	4,862	5,008	5,157	4,123	3,395	3,395	3,395	3,395	3,395
3910	Miscellaneous	-	-	-	315	-	-	-	-	-	-	-
4110	Professional services	29,912	43,439	61,525	54,115	72,522	198,218	198,218	198,218	198,218	198,218	198,218
4120	Other contractual services	-	1,744	3,019	3,823	4,121	66,000	66,000	66,000	66,000	66,000	66,000
4220	Maint. - office equipment	314	250	682	(100)	-	1,450	1,450	1,450	1,450	1,450	1,450
4495	Marketing costs	-	-	-	-	-	75,000	-	-	-	-	-
<b>Total Operating</b>		<b>86,703</b>	<b>114,318</b>	<b>112,459</b>	<b>121,656</b>	<b>127,694</b>	<b>439,738</b>	<b>359,944</b>	<b>359,944</b>	<b>359,944</b>	<b>359,944</b>	<b>359,944</b>
<b>Non-Operating &amp; Capital</b>												
6030	Improvements other than bldg	-	-	-	-	-	74,173	74,173	74,173	74,173	74,173	74,173
6040	Machinery & equipment	-	-	-	5,175	-	6,000	6,000	6,000	6,000	6,000	6,000
8900	Other grants & aids	-	5,500	1,800	1,800	1,500	1,836	1,836	1,836	1,836	1,836	1,836
<b>Total Non-Operating &amp; Capital</b>		<b>-</b>	<b>5,500</b>	<b>1,800</b>	<b>6,975</b>	<b>1,500</b>	<b>82,009</b>	<b>82,009</b>	<b>82,009</b>	<b>82,009</b>	<b>82,009</b>	<b>82,009</b>
<b>TOTAL</b>		<b>742,324</b>	<b>899,708</b>	<b>919,189</b>	<b>963,499</b>	<b>990,053</b>	<b>1,429,529</b>	<b>1,489,081</b>	<b>1,503,202</b>	<b>1,516,694</b>	<b>1,520,378</b>	<b>1,530,787</b>

## GENERAL FUND TREND

	5 YR ACTUAL BY OBJECT CODE						5 YR PROJECTION BY OBJECT CODE				
	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
<b>620 Neighborhood Improvement</b>											
<b>Personal Services</b>											
1011 Permanent full-time	706,524	695,636	670,159	718,402	740,006	795,674	854,021	858,133	859,264	859,264	859,264
1030 Overtime	1,081	1,827	3,069	2,738	4,053	1,500	1,500	1,500	1,500	1,500	1,500
1130 Special assignment	-	70	3,416	2,916	2,608	-	-	-	-	-	-
1150 Longevity	2,538	2,633	2,699	2,513	3,272	3,380	3,446	3,448	3,448	3,448	3,448
2010 Social Security	50,575	50,162	48,069	50,992	52,738	62,646	67,369	67,708	67,816	67,816	67,816
2020 Pension	76,210	87,572	98,717	108,333	126,531	142,851	158,685	162,086	158,811	159,413	159,413
2021 Disability pension	2,047	1,934	1,931	2,069	-	-	-	-	-	-	-
2030 Health insurance	64,374	69,023	76,584	81,858	81,075	105,627	123,753	134,637	146,910	161,601	177,761
2031 Retirees health insurance	3,100	3,068	2,983	3,343	3,456	3,774	4,410	4,428	4,446	4,468	4,491
2040 Life insurance	1,088	1,077	1,081	1,903	1,921	1,764	1,872	1,872	1,872	1,872	1,872
2060 Workers compensation	15,036	15,354	15,714	15,432	16,164	16,377	17,583	17,670	17,685	17,685	17,685
2150 Meal allowance	8	12	-	-	30	-	-	-	-	-	-
<b>Total Personal Services</b>	<b>922,582</b>	<b>928,369</b>	<b>924,422</b>	<b>990,499</b>	<b>1,031,855</b>	<b>1,133,593</b>	<b>1,232,639</b>	<b>1,251,482</b>	<b>1,261,752</b>	<b>1,277,067</b>	<b>1,293,250</b>
<b>Operating</b>											
3009 Non-capital equipment	1,306	-	-	2,150	-	2,150	2,150	2,150	2,150	2,150	2,150
3010 Materials & supplies	6,997	6,237	3,525	7,106	6,505	6,392	6,392	6,392	6,392	6,392	6,392
3020 Office supplies	1,710	1,618	1,020	492	1,480	1,116	1,116	1,116	1,116	1,116	1,116
3030 Printing & binding	4,510	2,863	3,092	3,851	4,012	3,900	3,900	3,900	3,900	3,900	3,900
3040 Uniform purchase	3,650	4,141	3,404	3,673	3,903	3,408	3,408	3,408	3,408	3,408	3,408
3110 Telephone	9,988	7,844	10,266	16,205	15,160	15,170	15,170	15,170	15,170	15,170	15,170
3120 Postage	10,427	10,811	11,836	14,270	15,438	12,000	12,000	12,000	12,000	12,000	12,000
3130 Advertising	5,602	9,473	4,213	3,296	2,588	10,900	10,900	10,900	10,900	10,900	10,900
3150 Fuel	22,044	21,514	19,061	14,767	11,265	10,485	10,800	11,124	11,457	11,801	12,155
3210 Travel & training	4,317	7,660	5,221	7,955	7,890	10,048	10,048	10,048	10,048	10,048	10,048
3230 Safety awards	-	-	-	638	-	-	-	-	-	-	-
3240 Books & films	-	20	-	-	500	500	500	500	500	500	500
3250 Dues, memberships, & pub.	3,991	1,464	1,166	640	850	1,900	1,900	1,900	1,900	1,900	1,900
3265 Meals/food	21	85	-	26	49	120	120	120	120	120	120
3281 Recording fees - civil citations	4,950	3,250	2,191	600	180	720	720	720	720	720	720
3420 Rental of equipment	3,218	3,016	3,978	3,452	4,049	4,000	4,000	4,000	4,000	4,000	4,000
3510 Insurance premiums	28,199	32,643	14,457	14,891	15,337	12,264	12,264	12,264	12,264	12,264	12,264
4110 Professional services	11,745	8,529	9,370	44,730	54,116	72,500	72,500	72,500	72,500	72,500	72,500
4120 Other contractual services	28,946	39,524	23,381	28,272	33,884	31,450	31,450	31,450	31,450	31,450	31,450
4210 Fleet variable	14,533	12,191	7,340	8,617	22,706	13,423	13,423	13,537	13,659	13,771	13,771
4211 Fleet fixed	24,109	26,776	26,818	26,915	27,980	32,344	25,073	28,157	28,157	28,157	28,157
4220 Maint. - office equipment	7,440	7,663	8,046	8,448	8,871	5,500	5,500	5,500	5,500	5,500	5,500
<b>Total Operating</b>	<b>197,702</b>	<b>207,321</b>	<b>158,384</b>	<b>210,994</b>	<b>236,261</b>	<b>250,290</b>	<b>243,334</b>	<b>246,856</b>	<b>247,311</b>	<b>247,767</b>	<b>248,121</b>
<b>Non-Operating &amp; Capital</b>											
6040 Machinery & equipment	-	-	-	29,778	-	-	-	-	-	-	-
8900 Other grants & aids	81,461	80,158	95,534	121,628	89,770	15,000	-	-	-	-	-
<b>Total Non-Operating &amp; Capital</b>	<b>81,461</b>	<b>80,158</b>	<b>95,534</b>	<b>151,406</b>	<b>89,770</b>	<b>15,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>	<b>1,201,745</b>	<b>1,215,847</b>	<b>1,178,341</b>	<b>1,352,899</b>	<b>1,357,887</b>	<b>1,398,883</b>	<b>1,475,973</b>	<b>1,498,338</b>	<b>1,509,063</b>	<b>1,524,834</b>	<b>1,541,371</b>

## GENERAL FUND TREND

660 Planning & Development Services	5 YR ACTUAL BY OBJECT CODE						5 YR PROJECTION BY OBJECT CODE				
	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Budget	FY17 Budget	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
<b>Personal Services</b>											
1011 Permanent full-time	918,854	857,068	1,041,180	995,356	827,683	1,116,028	1,096,962	1,103,588	1,109,483	1,109,483	1,109,483
1012 Permanent part-time	30,095	7,657	-	-	2,185	22,866	24,576	25,065	25,566	25,566	25,566
1013 Temporary full-time	-	-	-	-	5,747	-	-	-	-	-	-
1014 Temporary part-time	-	13,778	15,024	19,810	35,900	-	-	-	-	-	-
1017 Interns	-	-	-	-	3,345	-	-	-	-	-	-
1030 Overtime	-	-	-	-	39	770	770	770	770	770	770
1150 Longevity	25,426	22,866	24,683	25,276	21,165	21,833	15,702	15,598	15,598	12,490	12,490
2010 Social Security	70,529	64,823	77,367	74,104	63,632	90,119	92,859	93,444	93,981	93,981	93,981
2020 Pension	100,634	96,391	134,313	126,309	114,298	178,836	203,462	208,311	211,328	240,962	241,476
2021 Disability pension	3,178	2,626	3,237	2,956	-	-	-	-	-	-	-
2030 Health insurance	71,458	81,146	102,565	97,176	79,190	136,866	147,312	160,260	174,861	192,347	211,582
2031 Retirees health insurance	4,288	3,904	4,677	4,694	3,909	5,397	6,138	6,156	6,183	6,214	6,245
2040 Life insurance	1,170	1,060	1,209	1,954	1,716	2,160	2,160	2,169	2,172	2,172	2,172
2060 Workers compensation	19,026	19,107	20,460	20,484	22,143	23,571	24,450	24,600	24,744	24,744	24,744
<b>Total Personal Services</b>	<b>1,244,658</b>	<b>1,170,427</b>	<b>1,424,715</b>	<b>1,368,119</b>	<b>1,180,951</b>	<b>1,598,446</b>	<b>1,614,391</b>	<b>1,639,961</b>	<b>1,664,686</b>	<b>1,708,729</b>	<b>1,728,509</b>
<b>Operating</b>											
3009 Non-capital equipment	-	-	-	2,540	16,013	-	-	-	-	-	-
3010 Materials & supplies	4,912	4,802	5,815	4,934	2,038	5,300	5,300	5,300	5,300	5,300	5,300
3020 Office supplies	4,182	4,990	5,075	3,816	2,908	5,000	5,000	5,000	5,000	5,000	5,000
3030 Printing & binding	1,566	2,114	5,439	3,641	2,335	4,100	4,100	4,100	4,100	4,100	4,100
3040 Uniform purchase	-	-	-	-	175	250	250	250	250	250	250
3110 Telephone	872	709	2,299	2,823	2,098	2,690	2,690	2,690	2,690	2,690	2,690
3120 Postage	4,897	6,710	11,456	6,098	4,114	5,050	5,050	5,050	5,050	5,050	5,050
3122 Market value	4,246	-	-	-	-	-	-	-	-	-	-
3130 Advertising	30,985	25,149	23,999	23,402	17,469	34,000	34,000	34,000	34,000	34,000	34,000
3150 Fuel	-	-	438	996	602	4,212	4,548	4,598	4,854	5,025	5,129
3210 Travel & training	3,055	6,563	6,672	2,475	8,667	15,150	15,150	15,150	15,150	15,150	15,150
3240 Books & films	434	400	-	-	-	500	500	500	500	500	500
3250 Dues, memberships, & pub.	52,190	25,168	26,144	2,045	24,807	49,250	49,250	49,250	49,250	49,250	49,250
3265 Meals/food	-	-	-	-	440	-	-	-	-	-	-
3420 Rental of equipment	6,847	6,860	11,352	16,880	17,490	15,500	15,500	15,500	15,500	15,500	15,500
3510 Insurance premiums	36,691	42,474	18,811	19,375	19,957	15,958	15,958	15,958	15,958	15,958	15,958
3920 Workshops	-	-	951	220	1,545	2,999	2,999	2,999	2,999	2,999	2,999
4110 Professional services	157,961	70,159	34,307	12,845	82,080	98,935	98,935	98,935	98,935	98,935	98,935
4120 Other contractual services	10,397	11,180	9,609	10,158	8,965	14,228	14,228	14,228	14,228	14,228	14,228
4210 Fleet variable	-	-	134	236	1,248	1,110	345	348	350	352	352
4211 Fleet fixed	-	-	660	1,585	1,621	8,451	1,495	1,495	1,495	1,495	1,495
4220 Maint. - office equipment	-	-	-	-	-	21,344	21,344	21,344	21,344	21,344	21,344
<b>Total Operating</b>	<b>319,235</b>	<b>207,279</b>	<b>163,160</b>	<b>114,069</b>	<b>214,573</b>	<b>304,027</b>	<b>296,642</b>	<b>296,695</b>	<b>296,953</b>	<b>297,126</b>	<b>297,230</b>
<b>Non-Operating &amp; Capital</b>											
6040 Machinery & equipment	-	-	-	-	4,964	-	-	-	-	-	-
8900 Other grants & aids	-	-	-	-	2,899	-	-	-	-	-	-
<b>Total Non-Operating &amp; Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>7,863</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>	<b>1,563,893</b>	<b>1,377,706</b>	<b>1,587,875</b>	<b>1,482,188</b>	<b>1,403,386</b>	<b>1,902,473</b>	<b>1,911,033</b>	<b>1,936,656</b>	<b>1,961,639</b>	<b>2,005,855</b>	<b>2,025,739</b>

## GENERAL FUND TREND

	5 YR ACTUAL BY OBJECT CODE						5 YR PROJECTION BY OBJECT CODE				
	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
<b>710 Commission</b>											
<b>Personal Services</b>											
1011 Permanent full-time	229,169	235,544	239,005	239,588	241,126	241,614	246,459	252,324	257,994	257,994	257,994
1013 Temporary full-time	19,415	30,005	-	-	-	-	-	-	-	-	-
1014 Temporary part-time	25,051	-	-	-	-	-	-	-	-	-	-
2010 Social Security	20,092	19,371	16,845	16,095	15,339	18,444	20,055	20,565	21,015	21,015	21,015
2020 Pension	23,641	35,343	69,214	93,370	92,259	109,356	111,576	114,237	116,772	116,772	116,772
2030 Health insurance	28,188	30,566	25,075	35,608	48,414	50,496	53,754	58,440	63,696	63,696	63,696
2040 Life insurance	514	514	514	898	923	756	756	756	756	756	756
2060 Workers compensation	4,461	4,536	4,620	4,800	4,863	4,860	4,947	5,040	5,136	5,136	5,136
<b>Total Personal Services</b>	<b>350,531</b>	<b>355,879</b>	<b>355,273</b>	<b>390,360</b>	<b>402,923</b>	<b>425,526</b>	<b>437,547</b>	<b>451,362</b>	<b>465,369</b>	<b>465,369</b>	<b>465,369</b>
<b>Operating</b>											
3200 Local travel	284	163	213	1,161	1,642	3,000	3,000	3,000	3,000	3,000	3,000
3701-07 Commission travel	10,769	11,896	15,074	10,242	2,635	21,000	21,000	21,000	21,000	21,000	21,000
<b>Total Operating</b>	<b>11,053</b>	<b>12,059</b>	<b>15,286</b>	<b>11,403</b>	<b>4,276</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>
<b>Non-Operating &amp; Capital</b>											
<b>Total Non-Operating &amp; Capital</b>											
<b>TOTAL</b>	<b>361,584</b>	<b>367,939</b>	<b>370,560</b>	<b>401,763</b>	<b>407,199</b>	<b>449,526</b>	<b>461,547</b>	<b>475,362</b>	<b>489,369</b>	<b>489,369</b>	<b>489,369</b>

## GENERAL FUND TREND

720 Clerk of Commission	5 YR ACTUAL BY OBJECT CODE						5 YR PROJECTION BY OBJECT CODE				
	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
<b>Personal Services</b>											
1011 Permanent full-time	302,333	310,106	324,872	318,237	311,374	331,379	321,037	322,595	323,423	323,423	323,423
1014 Temporary part-time	32,224	6,906	-	5,951	16,750	35,000	35,000	35,000	35,000	35,000	35,000
1030 Overtime	2,552	15,058	23,351	23,726	24,644	24,201	5,000	5,000	5,000	5,000	5,000
1150 Longevity	9,056	9,503	8,500	6,393	7,019	7,280	3,690	3,782	3,864	3,958	4,055
2010 Social Security	24,989	24,701	26,701	25,586	26,103	30,089	31,700	32,319	32,909	33,566	34,245
2020 Pension	26,902	32,047	43,740	47,290	55,501	61,434	60,481	62,905	64,763	68,300	69,941
2021 Disability pension	852	913	1,116	1,168	-	-	-	-	-	-	-
2030 Health insurance	30,733	28,907	31,143	30,516	28,701	34,692	37,782	41,091	44,835	45,283	45,736
2031 Retirees health insurance	1,400	1,492	1,617	1,619	1,611	1,533	1,680	1,719	1,755	1,799	1,843
2040 Life insurance	353	355	363	1,156	1,533	540	540	540	540	540	540
2060 Workers compensation	7,377	6,603	6,744	6,312	6,411	6,579	6,624	6,768	6,930	7,197	7,372
2080 Car allowance	4,523	4,527	5,029	5,415	5,459	5,400	5,400	5,400	5,400	5,400	5,400
<b>Total Personal Services</b>	<b>443,295</b>	<b>441,118</b>	<b>473,176</b>	<b>473,369</b>	<b>485,107</b>	<b>538,127</b>	<b>508,934</b>	<b>517,119</b>	<b>524,419</b>	<b>529,466</b>	<b>532,555</b>
<b>Operating</b>											
3010 Materials & supplies	1,220	130	(18)	122	-	125	125	125	125	125	125
3020 Office supplies	8,851	12,276	8,512	7,484	10,062	7,000	7,000	7,000	7,000	7,000	7,000
3110 Telephone	1,689	1,481	809	620	744	620	620	620	620	620	620
3120 Postage	426	408	631	962	561	1,000	1,000	1,000	1,000	1,000	1,000
3130 Advertising	6,733	10,633	5,026	7,673	4,173	11,000	11,000	11,000	11,000	11,000	11,000
3210 Travel & training	4,200	863	3,104	4,932	3,128	2,500	2,500	2,500	2,500	2,500	2,500
3230 Safety awards	-	-	-	50	-	-	-	-	-	-	-
3250 Dues, memberships, & pub.	25,492	42,341	17,167	25,521	25,880	30,000	34,372	34,372	34,372	34,372	34,372
3420 Rental of equipment	7,323	8,415	7,505	6,408	10,409	7,500	8,582	8,582	8,582	8,582	8,582
3510 Insurance premiums	14,227	16,469	7,294	7,513	7,738	6,188	6,188	6,188	6,188	6,188	6,188
3911 City Comm expense	557	649	1,312	22	418	1,000	1,000	1,000	1,000	1,000	1,000
3912 Swearing in ceremonies	853	-	1,186	837	1,063	1,000	1,000	1,000	1,000	1,000	1,000
3913 City Comm meetings	2,839	3,078	2,563	3,960	3,774	3,000	3,000	3,000	3,000	3,000	3,000
4110 Professional services	45,577	2,168	6,633	7,935	6,715	7,000	7,000	7,000	7,000	7,000	7,000
4112 Municipal code	12,395	14,617	19,429	17,933	15,473	18,000	18,000	18,000	18,000	18,000	18,000
4120 Other contractual services	391	77,619	40,443	47,062	77,395	56,908	66,862	66,862	66,862	66,862	66,862
4220 Maint. - office equipment	-	612	13	-	-	1,000	1,000	1,000	1,000	1,000	1,000
<b>Total Operating</b>	<b>132,773</b>	<b>191,758</b>	<b>121,610</b>	<b>139,037</b>	<b>167,535</b>	<b>153,841</b>	<b>169,249</b>	<b>169,249</b>	<b>169,249</b>	<b>169,249</b>	<b>169,249</b>
<b>Non-Operating &amp; Capital</b>											
<b>Total Non-Operating &amp; Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>	<b>576,068</b>	<b>632,876</b>	<b>594,786</b>	<b>612,405</b>	<b>652,642</b>	<b>691,968</b>	<b>678,183</b>	<b>686,368</b>	<b>693,668</b>	<b>698,715</b>	<b>701,804</b>

GENERAL FUND TREND											
730 City Manager	5 YR ACTUAL BY OBJECT CODE						5 YR PROJECTION BY OBJECT CODE				
	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Amended	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
<b>Personal Services</b>											
1011 Permanent full-time	553,294	578,273	673,825	642,453	881,315	827,816	715,394	717,400	719,149	719,149	719,149
1013 Temporary full-time	-	-	-	-	88,104	-	-	-	-	-	-
1017 Interns	-	-	-	-	2,950	-	-	-	-	-	-
1030 Overtime	124	726	196	91	428	-	-	-	-	-	-
2010 Social Security	35,109	36,710	44,373	40,874	60,394	54,708	47,205	47,379	47,526	47,526	47,526
2020 Pension	57,357	64,588	83,986	83,412	120,956	116,634	100,140	101,523	102,336	133,186	133,186
2021 Disability pension	1,865	1,951	2,280	2,154	-	465	-	-	-	-	-
2030 Health insurance	34,786	37,970	44,450	39,871	43,177	54,387	49,074	53,394	58,293	64,122	70,535
2031 Retirees health insurance	2,452	2,565	3,013	2,980	3,084	3,909	3,678	3,693	3,696	3,696	3,696
2040 Life insurance	421	444	516	1,292	920	900	660	660	660	660	660
2060 Workers compensation	11,673	12,768	12,861	12,708	12,963	16,632	14,337	14,379	14,415	14,415	14,415
2080 Car allowance	5,415	5,415	5,415	5,415	1,513	5,400	5,400	5,400	5,400	5,400	5,400
2150 Meal allowance	-	48	20	12	12	-	-	-	-	-	-
<b>Total Personal Services</b>	<b>702,495</b>	<b>741,458</b>	<b>870,935</b>	<b>831,262</b>	<b>1,215,816</b>	<b>1,080,851</b>	<b>935,888</b>	<b>943,828</b>	<b>951,475</b>	<b>988,154</b>	<b>994,567</b>
<b>Operating</b>											
3009 Non-capital equipment	1,813	-	-	-	-	-	-	-	-	-	-
3010 Materials & supplies	3,604	2,496	1,042	3,858	11,767	2,600	3,333	3,333	3,333	3,333	3,333
3020 Office supplies	1,317	903	1,855	1,434	600	1,600	2,300	2,300	2,300	2,300	2,300
3030 Printing & binding	581	1,883	1,822	200	170	1,000	1,250	1,250	1,250	1,250	1,250
3110 Telephone	2,238	2,448	3,580	3,241	3,119	3,800	3,933	3,933	3,933	3,933	3,933
3120 Postage	580	174	232	380	134	300	367	367	367	367	367
3190 Recruitment expense	-	-	-	-	516	-	-	-	-	-	-
3210 Travel & training	8,572	11,916	12,464	19,411	8,069	13,500	15,583	15,583	15,583	15,583	15,583
3250 Dues, memberships, & pub.	11,743	13,096	13,421	5,677	12,843	10,950	10,950	10,950	10,950	10,950	10,950
3265 Meals/food	382	358	100	539	292	400	433	433	433	433	433
3510 Insurance premiums	5,601	6,484	2,872	2,958	3,046	2,436	3,164	3,164	3,164	3,164	3,164
3910 Miscellaneous	-	-	-	90	-	-	-	-	-	-	-
4110 Professional services	-	-	-	8,032	31,785	-	-	-	-	-	-
4120 Other contractual services	18,772	-	-	-	-	-	-	-	-	-	-
4210 Fleet variable	-	-	-	-	1,585	-	-	-	-	-	-
<b>Total Operating</b>	<b>55,203</b>	<b>39,757</b>	<b>37,388</b>	<b>45,820</b>	<b>73,925</b>	<b>36,586</b>	<b>41,314</b>	<b>41,314</b>	<b>41,314</b>	<b>41,314</b>	<b>41,314</b>
<b>Non-Operating &amp; Capital</b>											
<b>Total Non-Operating &amp; Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>	<b>757,699</b>	<b>781,215</b>	<b>908,323</b>	<b>877,082</b>	<b>1,289,741</b>	<b>1,117,437</b>	<b>977,202</b>	<b>985,142</b>	<b>992,789</b>	<b>1,029,469</b>	<b>1,035,881</b>

## GENERAL FUND TREND

740 City Auditor	5 YR ACTUAL BY OBJECT CODE						5 YR PROJECTION BY OBJECT CODE				
	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
<b>Personal Services</b>											
1011 Permanent full-time	340,098	346,617	354,617	342,993	351,927	478,420	452,708	454,008	455,205	455,205	455,205
1012 Permanent part-time	21,639	23,792	23,444	24,762	28,190	-	-	-	-	-	-
1150 Longevity	11,858	12,532	11,820	10,571	5,639	6,124	6,124	-	-	-	-
2010 Social Security	26,066	26,967	27,500	27,186	28,205	35,973	35,060	35,171	35,261	34,823	34,823
2020 Pension	26,585	28,710	21,082	25,774	38,375	56,676	54,735	55,647	56,208	56,425	56,425
2021 Disability pension	780	752	497	572	-	-	-	-	-	-	-
2030 Health insurance	23,007	23,742	25,195	18,724	15,745	28,494	33,645	36,558	39,783	43,761	48,137
2031 Retirees health insurance	1,668	1,709	1,740	1,759	1,803	2,235	2,349	2,361	2,364	2,376	2,388
2040 Life insurance	360	361	362	1,000	1,535	648	648	648	648	648	649
2060 Workers compensation	7,200	7,332	7,452	7,500	7,632	9,609	9,231	9,258	9,282	9,104	9,290
2080 Car allowance	5,415	5,415	5,415	5,415	5,459	5,400	5,400	5,400	5,400	5,400	5,400
<b>Total Personal Services</b>	<b>464,676</b>	<b>477,928</b>	<b>479,124</b>	<b>466,256</b>	<b>484,510</b>	<b>623,579</b>	<b>599,900</b>	<b>599,051</b>	<b>604,151</b>	<b>607,742</b>	<b>612,317</b>
<b>Operating</b>											
3010 Materials & supplies	178	530	1,457	2,973	1,919	300	300	300	300	300	300
3020 Office supplies	1,343	806	772	698	2,144	1,030	1,030	1,030	1,030	1,030	1,030
3030 Printing & binding	-	-	-	110	325	100	100	100	100	100	100
3110 Telephone	749	702	976	829	983	800	800	800	800	800	800
3120 Postage	8	9	24	47	69	24	24	24	24	24	24
3190 Recruitment expense	-	-	-	12,752	-	-	-	-	-	-	-
3210 Travel & training	3,510	4,011	4,330	11,082	7,608	10,000	10,000	10,000	10,000	10,000	10,000
3240 Books & films	80	-	-	865	674	100	100	100	100	100	100
3250 Dues, memberships, & pub.	2,195	1,329	2,215	2,773	3,703	4,700	4,700	4,700	4,700	4,700	4,700
3310 Data processing	575	400	500	4,507	153	575	575	575	575	575	575
3510 Insurance premiums	5,839	6,760	2,994	3,084	3,176	2,540	2,540	2,540	2,540	2,540	2,540
4120 Other contractual services	-	-	-	-	38,386	18,050	23,050	18,050	18,050	23,050	18,050
<b>Total Operating</b>	<b>14,477</b>	<b>14,547</b>	<b>13,269</b>	<b>39,720</b>	<b>59,140</b>	<b>38,219</b>	<b>43,219</b>	<b>38,219</b>	<b>38,219</b>	<b>43,219</b>	<b>38,219</b>
<b>Non-Operating &amp; Capital</b>											
<b>Total Non-Operating &amp; Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>	<b>479,153</b>	<b>492,475</b>	<b>492,393</b>	<b>505,976</b>	<b>543,650</b>	<b>661,798</b>	<b>643,119</b>	<b>637,270</b>	<b>642,370</b>	<b>650,961</b>	<b>650,536</b>

## GENERAL FUND TREND

	750 City Attorney	5 YR ACTUAL BY OBJECT CODE						5 YR PROJECTION BY OBJECT CODE				
		FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
<b>Personal Services</b>												
1011	Permanent full-time	1,154,794	1,123,662	1,085,079	1,095,555	1,161,694	1,170,648	1,167,267	1,168,043	1,167,852	1,167,852	1,167,852
1014	Temporary part-time	-	32,842	-	-	-	-	-	-	-	-	-
1030	Overtime	274	9	13	-	197	-	-	-	-	-	-
1150	Longevity	35,288	17,879	15,411	13,539	13,539	16,484	11,256	11,256	11,256	7,909	7,909
2010	Social Security	76,998	80,920	75,701	76,383	80,563	87,013	87,558	87,639	87,639	89,946	89,946
2020	Pension	105,437	113,274	141,193	147,615	173,925	179,322	196,296	199,424	200,894	205,700	216,272
2021	Disability pension	3,234	3,131	3,396	3,437	-	-	-	-	-	-	-
2030	Health insurance	60,089	64,889	62,690	69,290	66,765	73,227	79,830	86,898	95,046	104,551	115,006
2031	Retirees health insurance	5,122	5,047	4,866	5,127	5,441	5,541	6,021	6,024	6,024	6,054	6,084
2040	Life insurance	935	957	958	2,139	2,734	1,476	1,476	1,476	1,476	1,476	1,476
2060	Workers compensation	22,170	24,065	23,628	22,356	22,905	24,054	23,991	24,012	24,012	23,515	23,515
2080	Car allowance	5,415	5,415	5,415	5,415	5,459	5,400	5,400	5,400	5,400	5,400	5,400
2150	Meal allowance	125	23	-	25	28	-	-	-	-	-	-
<b>Total Personal Services</b>		<b>1,469,881</b>	<b>1,472,113</b>	<b>1,418,350</b>	<b>1,440,880</b>	<b>1,533,252</b>	<b>1,563,165</b>	<b>1,579,095</b>	<b>1,590,172</b>	<b>1,599,599</b>	<b>1,612,403</b>	<b>1,633,460</b>
<b>Operating</b>												
3009	Non-capital equipment	7,114	2,435	3,556	2,554	3,600	3,600	3,600	3,600	3,600	3,600	3,600
3010	Materials & supplies	6,876	5,572	6,152	5,885	5,541	7,000	7,000	7,000	7,000	7,000	7,000
3020	Office supplies	2,248	1,516	4,090	3,120	2,538	5,150	5,150	5,150	5,150	5,150	5,150
3030	Printing & binding	855	860	945	562	437	800	800	800	800	800	800
3110	Telephone	2,459	4,120	2,547	2,787	2,255	5,150	5,150	5,150	5,150	5,150	5,150
3120	Postage	2,880	1,967	1,580	378	521	1,700	1,700	1,700	1,700	1,700	1,700
3130	Advertising	236	-	-	-	-	-	-	-	-	-	-
3210	Travel & training	16,388	12,054	14,765	14,467	14,168	25,600	25,600	25,600	25,600	25,600	25,600
3240	Books & films	11,702	11,087	11,697	9,118	9,441	14,250	14,250	14,250	14,250	14,250	14,250
3250	Dues, memberships, & pub.	6,301	7,420	7,455	6,740	7,214	9,300	9,300	9,300	9,300	9,300	9,300
3280	In-house litigation	5,259	5,810	2,231	5,989	521	16,500	16,500	16,500	16,500	16,500	16,500
3420	Rental of equipment	6,328	5,559	5,308	4,373	4,261	8,250	8,250	8,250	8,250	8,250	8,250
3510	Insurance premiums	16,690	19,320	8,557	8,557	9,078	7,259	7,259	7,259	7,259	7,259	7,259
4110	Professional services	23,821	-	-	-	-	-	-	-	-	-	-
4120	Other contractual services	18,620	17,077	19,012	21,602	20,727	27,445	27,445	27,445	27,445	27,445	27,445
4220	Maint. - office equipment	2,705	1,570	789	242	13	1,500	1,500	1,500	1,500	1,500	1,500
4230	Maint - buildings & imp.	-	418	35	-	-	-	-	-	-	-	-
<b>Total Operating</b>		<b>130,482</b>	<b>96,785</b>	<b>88,722</b>	<b>86,374</b>	<b>80,315</b>	<b>133,504</b>	<b>133,504</b>	<b>133,504</b>	<b>133,504</b>	<b>133,504</b>	<b>133,504</b>
<b>Non-Operating &amp; Capital</b>	<b>Machinery &amp; equipment</b>	<b>3,336</b>	<b>7,327</b>	<b>5,324</b>	<b>2,868</b>	<b>3,456</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>
<b>TOTAL</b>		<b>1,603,699</b>	<b>1,576,225</b>	<b>1,512,396</b>	<b>1,530,123</b>	<b>1,617,023</b>	<b>1,700,669</b>	<b>1,716,599</b>	<b>1,727,676</b>	<b>1,737,103</b>	<b>1,749,907</b>	<b>1,770,964</b>

## GENERAL FUND TREND

	5 YR ACTUAL BY OBJECT CODE						5 YR PROJECTION BY OBJECT CODE				
	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
760 Information Technology											
<b>Personal Services</b>											
1011 Permanent full-time	-	-	-	-	-	449,352	387,918	387,851	387,786	387,786	387,786
2010 Social Security	-	-	-	-	-	34,394	30,300	30,300	30,300	30,300	30,300
2020 Pension	-	-	-	-	-	78,453	71,388	72,528	73,080	71,726	71,818
2030 Health insurance	-	-	-	-	-	42,465	37,782	41,091	44,835	49,319	54,250
2031 Retirees health insurance	-	-	-	-	-	2,068	1,980	1,980	1,980	1,980	1,980
2040 Life insurance	-	-	-	-	-	648	540	540	540	540	540
2060 Workers compensation	-	-	-	-	-	8,991	7,932	7,932	7,932	7,932	7,932
2080 Car allowance	-	-	-	-	-	240	-	-	-	-	-
<b>Total Personal Services</b>	-	-	-	-	-	616,611	537,840	542,222	546,453	549,583	554,606
<b>Operating</b>											
3210 Travel & training	-	-	-	-	-	12,000	12,000	12,000	12,000	12,000	12,000
3240 Books & films	-	-	-	-	-	1,200	1,200	1,200	1,200	1,200	1,200
4120 Other contractual services	1,740,951	1,816,000	1,888,717	2,029,700	2,019,388	1,175,502	1,222,522	1,271,423	1,322,280	1,375,171	1,430,178
4220 Maint. - office equipment	-	-	-	-	-	334,000	334,000	334,000	334,000	334,000	334,000
<b>Total Operating</b>	1,740,951	1,816,000	1,888,717	2,029,700	2,019,388	1,522,702	1,569,722	1,618,623	1,669,480	1,722,371	1,777,378
<b>Non-Operating &amp; Capital</b>											
<b>Total Non-Operating &amp; Capital</b>	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>	1,740,951	1,816,000	1,888,717	2,029,700	2,019,388	2,139,313	2,107,562	2,160,845	2,215,933	2,271,954	2,331,984

## GENERAL FUND TREND

	5 YR ACTUAL BY OBJECT CODE						5 YR PROJECTION BY OBJECT CODE				
	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
<b>770 Budget &amp; Finance</b>											
<b>Personal Services</b>											
1011 Permanent full-time	1,528,697	1,592,933	1,489,023	1,448,157	1,509,421	1,754,333	1,845,104	1,853,128	1,858,334	1,858,334	1,858,334
1012 Permanent part-time	50,216	48,845	51,029	48,116	50,685	44,525	46,404	46,632	46,632	46,632	46,632
1013 Temporary full-time	-	-	86,415	89,770	77,793	-	-	-	-	-	-
1017 Interns	-	-	3,367	-	-	-	-	-	-	-	-
1030 Overtime-One & One Half Rate	25,760	18,125	19,410	12,756	5,257	17,500	17,500	17,500	17,500	17,500	17,500
1150 Longevity	17,166	17,995	16,105	16,369	15,715	10,584	10,610	6,656	6,656	6,656	6,656
2010 Social Security	113,352	116,940	117,546	112,610	115,865	141,468	149,357	150,119	150,584	147,578	147,578
2020 Pension	159,218	190,625	199,798	188,575	228,006	300,207	329,196	345,781	359,155	356,017	356,017
2021 Disability pension	5,003	5,160	4,665	4,255	-	372	-	-	-	-	-
2030 Health insurance	151,732	161,753	153,498	160,822	168,761	220,482	249,915	271,920	297,051	326,756	359,432
2031 Retirees health insurance	7,128	7,339	6,924	6,998	7,263	8,544	9,801	9,879	9,900	9,950	9,999
2040 Life insurance	2,298	2,328	2,119	3,746	3,925	3,777	3,900	3,900	3,900	3,900	3,900
2041 EHS/EAP - IRS	(13)	-	-	-	-	-	-	-	-	-	-
2060 Workers compensation	32,181	33,105	34,920	34,416	35,088	37,155	39,192	39,381	39,474	38,374	38,374
<b>Total Personal Services</b>	<b>2,092,738</b>	<b>2,195,150</b>	<b>2,184,819</b>	<b>2,126,590</b>	<b>2,217,781</b>	<b>2,538,947</b>	<b>2,700,979</b>	<b>2,744,896</b>	<b>2,789,186</b>	<b>2,811,697</b>	<b>2,844,422</b>
<b>Operating</b>											
3009 Non-capital equipment	7,945	8,421	6,180	6,171	4,221	4,100	4,100	4,100	4,100	4,100	4,100
3010 Materials & supplies	16,324	21,372	16,068	14,020	19,124	19,550	19,550	19,550	19,550	19,550	19,550
3019 Mat & supp. - ceremonies	285	231	572	497	515	1,000	1,000	1,000	1,000	1,000	1,000
3020 Office supplies	17,518	12,858	9,824	8,844	9,869	6,400	6,400	6,400	6,400	6,400	6,400
3030 Printing & binding	7,512	3,431	1,680	5,922	4,246	21,500	21,500	21,500	21,500	21,500	21,500
3110 Telephone	3,549	2,990	4,659	4,013	4,235	2,500	2,500	2,500	2,500	2,500	2,500
3120 Postage	23,857	22,704	24,848	22,630	22,589	24,141	24,141	24,141	24,141	24,141	24,141
3121 Property tax	-	369	406	11	16	750	750	750	750	750	750
3130 Advertising	1,413	1,527	2,031	2,741	2,794	2,000	2,000	2,000	2,000	2,000	2,000
3150 Fuel	3,293	3,273	2,192	1,688	1,216	1,323	1,429	1,586	1,674	1,733	1,769
3190 Recruitment expense	-	-	-	-	1,210	-	-	-	-	-	-
3200 Local travel	-	51	-	31	-	-	-	-	-	-	-
3210 Travel & training	16,958	11,360	12,422	13,419	13,477	15,535	15,535	15,535	15,535	15,535	15,535
3240 Books & films	(10)	45	38	-	220	220	220	220	220	220	220
3250 Dues, memberships, & pub.	8,153	7,743	8,036	8,670	8,034	8,800	8,800	8,800	8,800	8,800	8,800
3265 Meals/food	335	375	513	843	2,950	575	575	575	575	575	575
3420 Rental of equipment	13,308	9,276	9,955	10,634	12,009	11,300	11,300	11,300	11,300	11,300	11,300
3510 Insurance premiums	47,727	55,249	24,469	25,203	25,959	20,758	20,758	20,758	20,758	20,758	20,758
3550 Agency fees	10	-	-	-	-	-	-	-	-	-	-
4102 Credit card charges	27,438	17,180	24,824	31,646	28,517	25,000	25,000	25,000	25,000	25,000	25,000
4110 Professional services	112,859	117,524	113,025	114,873	117,895	118,960	118,960	118,960	118,960	118,960	118,960
4120 Other contractual services	119,062	84,231	118,670	88,182	90,633	74,659	74,659	74,659	74,659	74,659	74,659
4210 Fleet variable	582	2,521	1,023	623	1,130	1,403	1,403	1,416	1,430	1,443	1,472
4211 Fleet fixed	1,249	1,268	1,268	1,478	1,720	1,956	1,956	1,956	1,956	1,956	1,956
4220 Maint. - office equipment	4,067	545	754	775	631	4,300	4,300	4,300	4,300	4,300	4,300
4300 Inventory purchases	(153)	-	-	-	-	-	-	-	-	-	-
<b>Total Operating</b>	<b>433,281</b>	<b>384,544</b>	<b>383,457</b>	<b>362,915</b>	<b>372,990</b>	<b>366,730</b>	<b>366,836</b>	<b>367,007</b>	<b>367,109</b>	<b>367,181</b>	<b>367,246</b>
<b>Non-Operating &amp; Capital</b>											
6040 Machinery & equipment	-	-	-	-	15,862	-	-	-	-	-	-
<b>Total Non-Operating &amp; Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>15,862</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>	<b>2,526,019</b>	<b>2,579,694</b>	<b>2,568,277</b>	<b>2,489,505</b>	<b>2,606,633</b>	<b>2,905,677</b>	<b>3,067,815</b>	<b>3,111,903</b>	<b>3,156,295</b>	<b>3,178,878</b>	<b>3,211,668</b>

## GENERAL FUND TREND

780 Equal Opportunity	5 YR ACTUAL BY OBJECT CODE						5 YR PROJECTION BY OBJECT CODE				
	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
<b>Personal Services</b>											
1011 Permanent full-time	307,216	332,111	383,248	344,154	398,564	437,605	441,646	442,925	444,055	444,055	444,055
1012 Permanent part-time	1,731	-	-	-	-	77,976	79,530	81,126	82,752	82,752	82,752
1013 Temporary Full Time	24,417	3,236	-	-	-	-	-	-	-	-	-
1014 Temporary part-time	29,207	48,689	8,188	2,676	-	-	-	-	-	-	-
1017 Interns	5,500	1,637	-	-	-	3,950	3,950	3,950	3,950	3,950	3,950
2010 Social Security	26,965	28,076	27,888	24,856	28,000	40,644	41,097	41,340	41,553	41,553	41,553
2020 Pension	32,716	38,735	51,186	47,225	58,422	83,817	87,165	88,923	90,045	90,045	90,045
2021 Disability pension	1,038	1,107	1,318	1,052	-	-	-	-	-	-	-
2030 Health insurance	23,148	30,485	40,513	28,461	33,261	50,715	55,215	60,027	65,424	65,424	65,424
2031 Retirees health insurance	1,372	1,470	1,711	1,596	1,815	2,442	2,685	2,706	2,712	2,712	2,712
2040 Life insurance	369	367	438	606	1,636	924	924	924	924	924	924
2060 Workers compensation	7,026	7,437	8,598	8,688	10,236	10,524	10,638	10,701	10,752	10,752	10,752
2080 Car allowance	5,415	5,415	5,415	5,415	5,459	5,400	5,400	5,400	5,400	5,400	5,400
<b>Total Personal Services</b>	<b>466,121</b>	<b>498,765</b>	<b>528,502</b>	<b>464,730</b>	<b>537,393</b>	<b>713,997</b>	<b>728,250</b>	<b>738,022</b>	<b>747,567</b>	<b>747,567</b>	<b>747,567</b>
<b>Operating</b>											
3009 Non-capital equipment	593	-	2,551	-	499	1,000	1,000	1,000	1,000	1,000	1,000
3010 Materials & supplies	3,102	2,365	1,792	3,172	914	4,158	4,158	4,158	4,158	4,158	4,158
3019 Mat & supp. - ceremonies	2,082	1,097	1,236	874	-	1,500	1,500	1,500	1,500	1,500	1,500
3020 Office supplies	11,179	6,950	8,021	6,063	5,264	11,200	11,200	11,200	11,200	11,200	11,200
3030 Printing & binding	10,014	9,770	2,380	1,687	1,964	3,500	3,500	3,500	3,500	3,500	3,500
3110 Telephone	1,955	1,720	1,758	1,856	2,070	2,200	2,200	2,200	2,200	2,200	2,200
3120 Postage	1,943	2,377	1,338	1,048	1,214	2,500	2,500	2,500	2,500	2,500	2,500
3130 Advertising	10,425	9,228	10,482	6,130	13,540	9,000	9,000	9,000	9,000	9,000	9,000
3190 Recruitment expense	-	-	-	-	9,072	-	-	-	-	-	-
3209 Diversity recruitment	3,199	4,050	1,347	-	-	4,500	4,500	4,500	4,500	4,500	4,500
3210 Travel & training	9,139	4,551	12,563	6,938	14,320	10,000	10,000	10,000	10,000	10,000	10,000
3240 Books & films	-	-	311	-	346	350	350	350	350	350	350
3250 Dues, memberships, & pub.	1,750	1,320	2,075	3,860	3,065	3,557	3,557	3,557	3,557	3,557	3,557
3260 Employee training	5,178	12,315	242	-	9,290	2,967	2,967	2,967	2,967	2,967	2,967
3420 Rental of equipment	5,474	5,677	6,245	5,769	4,660	5,769	5,769	5,769	5,769	5,769	5,769
3510 Insurance premiums	3,387	3,921	1,736	1,788	1,842	1,473	1,473	1,473	1,473	1,473	1,473
3910 Miscellaneous	750	-	-	-	-	-	-	-	-	-	-
3920 Workshops	5,384	4,790	7,537	707	5,397	6,000	6,000	6,000	6,000	6,000	6,000
4110 Professional services	8,820	4,968	5,326	21,420	6,894	1,900	1,900	1,900	1,900	1,900	1,900
4120 Other contractual services	2,455	6,018	62,346	52,782	22,205	55,701	31,888	31,888	31,888	31,888	31,888
4220 Maint. - office equipment	-	-	41	-	-	-	-	-	-	-	-
<b>Total Operating</b>	<b>86,829</b>	<b>81,116</b>	<b>129,327</b>	<b>114,096</b>	<b>102,555</b>	<b>127,275</b>	<b>103,462</b>	<b>103,462</b>	<b>103,462</b>	<b>103,462</b>	<b>103,462</b>
<b>Non-Operating &amp; Capital</b>											
6020 Buildings	-	725	-	-	-	-	-	-	-	-	-
8200 Contribution to outside agcis	200	550	-	-	-	-	-	-	-	-	-
8900 Other grants & aids	-	8,500	8,000	-	-	4,000	4,000	4,000	4,000	4,000	4,000
<b>Total Non-Operating &amp; Capital</b>	<b>200</b>	<b>9,775</b>	<b>8,000</b>	<b>-</b>	<b>-</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>
<b>TOTAL</b>	<b>553,150</b>	<b>589,656</b>	<b>665,829</b>	<b>578,826</b>	<b>639,948</b>	<b>845,272</b>	<b>835,712</b>	<b>845,484</b>	<b>855,029</b>	<b>855,029</b>	<b>855,029</b>

## GENERAL FUND TREND

800 Public Works	5 YR ACTUAL BY OBJECT CODE						5 YR PROJECTION BY OBJECT CODE				
	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
<b>Personal Services</b>											
1011 Permanent full-time	3,140,803	3,177,005	3,362,937	2,772,257	2,974,253	3,159,561	3,072,412	3,103,770	3,094,895	3,063,368	3,054,751
1012 Permanent part-time	66,539	62,310	49,583	48,080	34,946	62,925	63,963	64,548	64,980	64,980	64,980
1013 Temporary full-time	7,947	6,650	17,669	95,225	54,542	-	-	-	-	-	-
1014 Temporary part-time	7,680	6,659	7,918	10,835	22,787	29,200	29,200	29,200	29,200	29,200	29,200
1017 Interns	33,938	7,822	22,801	6,268	8,581	4,500	4,500	4,500	4,500	4,500	4,500
1030 Overtime	58,963	45,895	56,216	60,060	70,460	35,000	35,000	35,000	35,000	35,000	35,000
1130 Special assignment	1,523	646	997	-	-	-	-	-	-	-	-
1150 Longevity	40,133	37,441	39,300	33,057	31,562	32,714	21,139	26,136	22,362	14,723	12,571
2010 Social Security	238,952	239,481	254,028	214,206	223,040	267,694	258,507	259,890	260,466	245,701	244,877
2020 Pension	335,127	379,531	463,680	378,223	448,685	524,908	552,246	564,171	569,676	585,813	584,217
2021 Disability pension	10,149	9,912	10,594	8,434	(406)	65	-	-	-	-	-
2030 Health insurance	329,001	326,387	371,116	328,285	358,275	441,456	478,722	520,539	567,879	624,667	687,134
2031 Retirees health insurance	14,482	14,574	15,399	13,395	14,345	15,841	16,881	16,938	16,980	15,817	15,774
2040 Life insurance	5,325	5,220	5,423	7,779	8,385	7,848	7,848	7,848	7,848	7,848	7,848
2060 Workers compensation	70,086	74,680	74,851	66,084	65,688	68,935	67,842	68,220	68,352	63,267	63,095
2150 Meal allowance	117	153	572	298	44	-	-	-	-	-	-
<b>Total Personal Services</b>	<b>4,360,763</b>	<b>4,394,368</b>	<b>4,753,083</b>	<b>4,042,486</b>	<b>4,315,187</b>	<b>4,650,647</b>	<b>4,608,260</b>	<b>4,700,760</b>	<b>4,742,138</b>	<b>4,754,884</b>	<b>4,803,947</b>
<b>Operating</b>											
3009 Non-capital equipment	40,794	72,209	52,757	26,604	46,657	40,100	40,100	40,100	40,100	40,100	40,100
3010 Materials & supplies	357,578	341,809	531,130	345,368	335,168	372,300	372,300	372,300	372,300	372,300	372,300
3012 Traffic signals - mat & supp	61,923	55,113	55,691	51,193	64,872	52,000	52,000	52,000	52,000	52,000	52,000
3013 Traf. Sign - mat & supp.	85,226	72,287	88,502	30,167	100,490	35,000	35,000	35,000	35,000	35,000	35,000
3020 Office supplies	5,523	6,316	4,330	2,209	7,251	2,700	2,700	2,700	2,700	2,700	2,700
3030 Printing & binding	10,221	11,155	10,195	11,418	10,361	10,950	10,950	10,950	10,950	10,950	10,950
3040 Uniform purchase	16,316	18,250	16,672	14,820	17,076	15,350	15,350	15,350	15,350	15,350	15,350
3110 Telephone	55,274	58,810	30,213	32,768	41,916	39,200	39,200	39,200	39,200	39,200	39,200
3115 TRS access charge	33,233	31,480	34,239	31,193	34,628	34,300	34,300	34,300	34,300	34,300	34,300
3120 Postage	2,031	3,953	2,449	1,299	1,305	1,245	1,245	1,245	1,245	1,245	1,245
3121 Property tax	4,662	4,548	2,403	-	-	-	-	-	-	-	-
3130 Advertising	8,144	8,854	8,506	5,738	3,917	10,700	10,700	10,700	10,700	10,700	10,700
3140 Utilities	2,843,011	2,861,709	2,803,928	3,105,100	3,041,415	3,356,786	3,423,922	3,492,400	3,597,172	3,705,087	3,816,240
3150 Fuel	205,021	201,764	212,728	153,921	115,116	138,998	150,087	166,654	175,916	182,113	185,896
3210 Travel & training	27,322	21,724	19,719	33,574	34,569	32,250	32,250	32,250	32,250	32,250	32,250
3230 Safety awards	4,675	4,646	6,253	8,640	3,950	5,550	5,550	5,550	5,550	5,550	5,550
3240 Books & films	463	582	674	1,296	619	850	850	850	850	850	850
3250 Dues, memberships, & pub.	21,784	22,459	21,295	22,106	27,431	22,260	22,260	22,260	22,260	22,260	22,260
3281 Recording fees - civil citations	(42)	543	650	(137)	452	-	-	-	-	-	-
3420 Rental of equipment	1,871	2,821	3,080	3,006	2,415	2,900	2,900	2,900	2,900	2,900	2,900
3510 Insurance premiums	311,233	360,285	159,564	159,564	169,281	135,362	135,362	135,362	135,362	135,362	135,362
3910 Miscellaneous	-	-	317	-	-	-	-	-	-	-	-
4110 Professional services	265,051	67,221	111,217	16,645	104,106	69,000	69,000	69,000	69,000	69,000	69,000
4111 External legal services	-	3,179	-	-	-	-	-	-	-	-	-
4120 Other contractual services	90,099	89,956	89,086	492,189	624,376	717,600	717,600	717,600	717,600	717,600	717,600
4125 Temporary staffing agencies	74,593	118,682	109,287	126,775	74,234	20,000	20,000	20,000	20,000	20,000	20,000
4210 Fleet variable	231,826	256,150	260,493	236,434	241,647	285,813	285,813	289,045	292,467	295,624	301,537
4211 Fleet fixed	287,475	348,124	378,804	398,748	384,874	460,500	484,747	498,892	499,157	499,157	499,157
4220 Maint. - office equipment	1,436	603	894	362	721	500	500	500	500	500	500

## GENERAL FUND TREND

	5 YR ACTUAL BY OBJECT CODE						5 YR PROJECTION BY OBJECT CODE				
	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
800 Public Works											
4230 Maint - buildings & imp.	13,211	4,211	3,326	5,225	330	5,500	5,500	5,500	5,500	5,500	5,500
Total Operating	5,059,954	5,049,442	5,018,401	5,316,225	5,489,174	5,867,714	5,970,185	6,072,608	6,190,329	6,307,598	6,428,446
Non-Operating & Capital											
9934 T/T Debt Service CIRB	20,222	20,525	20,936	20,525	20,525	-	-	-	-	-	-
Total Non-Operating & Capital	20,222	20,525	20,936	20,525	20,525	-	-	-	-	-	-
TOTAL	9,440,938	9,464,335	9,792,420	9,379,236	9,824,886	10,518,361	10,578,445	10,773,368	10,932,466	11,062,482	11,232,393

## GENERAL FUND TREND

810 Police	5 YR ACTUAL BY OBJECT CODE						5 YR PROJECTION BY OBJECT CODE				
	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
<b>Personal Services</b>											
1011 Permanent full-time	18,063,362	18,548,739	18,271,960	18,161,252	18,661,883	19,861,613	19,523,222	19,544,636	19,557,452	19,557,452	19,557,452
1013 Temporary full-time	19,067	14,831	-	-	-	-	-	-	-	-	-
1014 Temporary part-time	13,677	62,297	97,224	114,110	204,553	84,870	84,870	84,870	84,870	84,870	84,870
1021 School crossing guard	261,073	279,850	275,282	270,850	282,278	275,812	291,485	291,485	291,485	291,485	291,485
1022 Cadet I/I Pay	58,772	49,166	69,196	44,653	45,344	71,580	85,015	85,015	85,015	85,015	85,015
1030 Overtime	857,361	888,496	750,362	915,624	1,124,498	731,306	731,306	731,306	731,306	731,306	731,306
1130 Special assignment	14,328	11,356	18,023	23,034	13,302	14,980	14,980	14,980	14,980	14,980	14,980
1150 Longevity	166,029	150,345	148,873	121,756	93,727	97,248	60,815	42,067	27,124	17,420	12,648
1160 College incentive - police	341,838	345,375	356,557	372,995	339,263	353,056	337,056	337,056	337,056	337,056	337,056
1340 Expert witness	234,062	294,344	273,976	169,996	145,052	243,038	243,038	243,038	243,038	243,038	243,038
1420 Police special pay	13,272	14,093	15,093	14,007	15,781	13,981	13,981	13,981	13,981	13,981	13,981
2010 Social Security	1,449,246	1,535,588	1,473,235	1,446,216	1,529,593	1,716,597	1,694,354	1,696,943	1,698,770	1,698,770	1,698,770
2020 Pension	2,061,486	2,531,827	2,528,113	2,463,247	2,533,080	3,296,184	3,576,768	3,846,489	3,971,396	4,266,936	4,292,891
2021 Disability pension	8,068	7,830	7,942	7,947	-	-	-	-	-	-	-
2030 Health insurance	1,662,273	1,707,455	1,833,776	1,920,418	2,039,672	2,347,660	2,515,587	2,735,799	2,986,080	3,284,688	3,613,157
2031 Retirees health insurance	88,523	92,674	90,078	91,770	91,603	102,790	103,572	103,749	103,851	103,851	103,851
2040 Life insurance	24,782	24,643	24,815	42,651	42,815	40,833	40,932	40,932	40,932	40,932	40,932
2060 Workers compensation	392,396	378,151	390,145	381,882	390,887	413,828	407,844	408,441	408,897	408,897	408,897
2110 Dry cleaning	570	375,324	89,676	19,584	353,489	178,058	178,058	178,058	178,058	178,058	178,058
2120 Clothing allowance	113	110,652	29,453	15,128	132,560	64,069	64,069	64,069	64,069	64,069	64,069
2150 Meal allowance	76	-	-	-	-	-	-	-	-	-	-
<b>Total Personal Services</b>	<b>25,730,374</b>	<b>27,423,035</b>	<b>26,743,779</b>	<b>26,597,119</b>	<b>28,039,381</b>	<b>29,907,503</b>	<b>29,966,952</b>	<b>30,462,914</b>	<b>30,838,360</b>	<b>31,422,804</b>	<b>31,772,456</b>
<b>Operating</b>											
3009 Non-capital equipment	39,531	5,639	52,422	85,552	108,130	56,862	56,862	56,862	56,862	56,862	56,862
3010 Materials & supplies	257,772	230,131	354,896	425,637	501,085	336,306	336,306	336,306	336,306	336,306	336,306
3019 Mat & supp. - ceremonies	74	-	-	-	25	7,874	7,874	7,874	7,874	7,874	7,874
3020 Office supplies	37,650	35,837	36,224	46,530	26,038	46,753	46,753	46,753	46,753	46,753	46,753
3030 Printing & binding	17,597	16,897	12,725	19,081	18,651	15,243	15,243	15,243	15,243	15,243	15,243
3040 Uniform purchase	131,114	59,770	89,489	136,057	99,964	111,175	111,175	111,175	111,175	111,175	111,175
3110 Telephone	107,465	108,015	113,375	95,871	87,513	117,891	117,891	117,891	117,891	117,891	117,891
3115 TRS access charge	214,488	212,531	223,740	220,190	204,687	224,401	224,401	224,401	224,401	224,401	224,401
3120 Postage	5,757	11,600	14,342	8,164	17,402	14,988	14,988	14,988	14,988	14,988	14,988
3140 Utilities	139,497	162,757	208,835	306,853	275,612	278,430	281,124	286,747	295,349	304,209	313,336
3150 Fuel	924,955	904,576	862,166	579,835	440,367	736,490	795,262	883,059	932,157	964,969	985,040
3195 Assessment centers	-	-	10,935	-	-	-	-	-	-	-	-
3210 Travel & training	116,575	123,733	124,463	143,327	190,039	108,221	108,221	108,221	108,221	108,221	108,221
3240 Books & films	108	363	-	-	-	3,935	3,935	3,935	3,935	3,935	3,935
3250 Dues, memberships, & pub.	2,450	2,139	2,306	4,835	6,903	5,671	5,671	5,671	5,671	5,671	5,671
3265 Meals/food	-	-	-	-	-	5,000	5,000	5,000	5,000	5,000	5,000
3270 Police recruitment	1,157	-	-	792	859	6,994	6,994	6,994	6,994	6,994	6,994
3420 Rental of equipment	21,312	21,084	15,250	38,577	20,088	26,189	26,189	26,189	26,189	26,189	26,189
3510 Insurance premiums	939,023	1,087,018	481,422	495,865	510,741	408,404	408,404	408,404	408,404	408,404	408,404
3940 Lease expense	-	-	20,778	47,942	71,262	70,000	70,000	70,000	70,000	70,000	70,000
4102 Credit card charges	-	-	-	995	9,103	17,267	17,267	17,267	17,267	17,267	17,267
4110 Professional services	21,461	36,689	49,455	102,955	71,396	28,522	28,522	28,522	28,522	28,522	28,522
4120 Other contractual services	254,302	284,092	309,074	301,036	526,569	215,722	215,722	215,722	215,722	215,722	215,722
4210 Fleet variable	593,895	633,530	554,306	617,455	612,095	684,690	684,690	692,198	700,147	707,483	721,633
4211 Fleet fixed	1,064,771	1,117,728	1,117,670	1,102,756	1,082,012	1,033,504	1,098,115	1,119,085	1,125,024	1,128,277	1,128,277

## GENERAL FUND TREND

	5 YR ACTUAL BY OBJECT CODE						5 YR PROJECTION BY OBJECT CODE				
	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
810 Police											
4220 Maint. - office equipment	210,605	236,306	233,678	228,040	193,281	292,501	292,501	292,501	292,501	292,501	292,501
4230 Maint - buildings & imp.	3,355	57,817	2,730	1,504	4,604	15,770	15,770	15,770	15,770	15,770	15,770
Total Operating	5,104,914	5,348,252	4,890,281	5,009,848	5,078,426	4,868,803	4,994,880	5,116,777	5,188,367	5,240,627	5,283,975
Non-Operating & Capital											
6040 Machinery & equipment	-	-	-	47,457	-	-	-	-	-	-	-
6050 Vehicles	-	-	-	-	6	-	-	-	-	-	-
8100 Aid to govt svcs. (JAC)	82,500	90,000	52,073	65,773	-	-	-	-	-	-	-
9869 Siemens Energy Mgt	101,393	101,393	101,393	101,393	101,393	-	-	-	-	-	-
9970 T/T-Fund 123	-	-	260	-	-	-	-	-	-	-	-
Total Non-Operating & Capital	183,893	191,393	153,726	214,623	101,399	-	-	-	-	-	-
TOTAL	31,019,181	32,962,680	31,787,786	31,821,589	33,219,206	34,776,306	34,961,833	35,579,692	36,026,727	36,663,432	37,056,431

## GENERAL FUND TREND

	5 YR ACTUAL BY OBJECT CODE						5 YR PROJECTION BY OBJECT CODE				
	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
<b>820 Fire-Rescue</b>											
<b>Personal Services</b>											
1011 Permanent full-time	8,526,022	8,599,532	9,648,649	8,961,582	9,079,703	9,292,246	9,510,953	9,510,756	9,511,663	9,511,663	9,511,663
1012 Permanent part-time	47,439	40,971	36,181	36,535	24,582	38,187	50,010	50,625	51,213	51,213	51,213
1013 Temporary full-time	8,073	-	-	-	-	-	-	-	-	-	-
1014 Temporary part-time	698	-	-	-	9,721	-	-	-	-	-	-
1030 Overtime	164,027	216,963	240,917	440,150	395,023	232,484	232,484	232,484	232,484	232,484	232,484
1050 Holiday pay	111,197	115,922	119,993	108,153	94,694	120,000	120,000	120,000	120,000	120,000	120,000
1130 Special assignment	152,732	152,749	159,925	167,393	168,852	154,967	154,967	154,967	154,967	154,967	154,967
1135 Field training officer pay	-	143	135	55	47	-	-	-	-	-	-
1150 Longevity	174,518	172,293	173,382	159,326	133,186	140,706	134,580	130,570	111,996	48,852	44,376
1185 Technical rescue support	16,570	20,009	20,625	18,496	17,708	17,052	17,316	17,316	17,316	17,316	17,316
1195 Hazmat incentive pay	56,588	54,518	64,975	63,173	62,646	59,280	59,568	59,568	59,568	59,568	59,568
1310 EMT certification pay	516,302	550,597	643,994	606,750	615,165	643,728	642,888	642,888	642,888	642,888	642,888
1330 Education incentive - FF	73,553	75,810	75,650	73,702	77,579	75,600	75,600	75,600	75,600	75,600	75,600
1380 Billable Overtime	20,986	32,868	34,061	44,290	37,395	-	-	-	-	-	-
1430 FLSA	71,605	68,471	74,506	96,225	113,922	74,660	74,660	74,660	74,660	74,660	74,660
1470 Fire Inspector certification	2,986	2,986	335	426	4,150	2,757	2,757	2,757	2,757	2,757	2,757
2010 Social Security	717,730	730,104	815,165	773,311	771,561	851,655	826,496	807,134	807,626	840,886	840,543
2020 Pension	1,045,155	1,287,350	1,581,948	1,460,446	1,504,684	1,692,604	1,792,612	1,856,925	1,925,558	2,561,051	2,480,148
2021 Disability pension	1,416	1,074	1,107	1,103	-	-	-	-	-	-	-
2030 Health insurance	810,566	880,423	969,873	964,548	1,014,050	1,149,147	1,257,393	1,366,551	1,489,665	1,608,838	1,737,545
2031 Retirees health insurance	43,691	44,442	49,568	49,142	49,511	51,229	54,045	52,800	52,893	48,977	48,977
2040 Life insurance	11,092	11,411	11,819	19,733	20,822	18,864	18,888	18,888	18,888	18,888	18,888
2060 Workers compensation	187,033	195,225	200,597	198,350	203,096	206,991	195,144	195,363	195,465	195,907	195,907
2110 Dry cleaning	6,296	6,365	6,177	5,720	6,173	6,744	6,744	6,744	6,744	6,744	6,744
2120 Clothing allowance	585	293	585	585	585	585	585	585	585	585	585
<b>Total Personal Services</b>	<b>12,766,861</b>	<b>13,260,518</b>	<b>14,930,169</b>	<b>14,249,197</b>	<b>14,404,855</b>	<b>14,829,486</b>	<b>15,227,690</b>	<b>15,377,182</b>	<b>15,552,536</b>	<b>16,273,844</b>	<b>16,316,830</b>
<b>Operating</b>											
3009 Non-capital equipment	25,188	11,912	27,847	15,719	41,321	30,005	30,005	30,005	30,005	30,005	30,005
3010 Materials & supplies	96,378	110,962	102,691	112,882	108,462	125,050	125,050	125,050	125,050	125,050	125,050
3020 Office supplies	10,263	11,515	9,553	11,783	10,098	11,500	11,500	11,500	11,500	11,500	11,500
3030 Printing & binding	520	585	967	250	1,291	780	780	780	780	780	780
3040 Uniform purchase	120,132	127,255	136,502	80,024	155,457	157,339	157,339	157,339	157,339	157,339	157,339
3110 Telephone	57,358	59,242	70,650	59,763	55,090	53,138	53,138	53,138	53,138	53,138	53,138
3115 TRS access charge	49,894	55,180	63,355	54,549	59,289	59,850	59,850	59,850	59,850	59,850	59,850
3120 Postage	780	508	495	746	352	700	700	700	700	700	700
3130 Advertising	-	397	512	1,098	703	1,200	1,200	1,200	1,200	1,200	1,200
3140 Utilities	130,962	138,779	157,997	145,803	151,532	162,761	166,016	169,337	174,417	179,649	185,039
3150 Fuel	159,442	158,356	150,709	113,052	83,129	109,010	117,706	130,699	137,963	142,823	145,790
3195 Assessment centers	7,241	26,704	5,576	29,209	5,801	9,000	9,000	9,000	9,000	9,000	9,000
3200 Local travel	5,733	5,492	5,402	4,689	4,241	6,200	6,200	6,200	6,200	6,200	6,200
3210 Travel & training	31,287	40,779	37,653	49,937	54,118	54,000	54,000	54,000	54,000	54,000	54,000
3230 Safety awards	17,296	16,486	16,182	15,871	17,706	15,875	15,875	15,875	15,875	15,875	15,875
3240 Books & films	4,333	1,068	1,702	2,499	2,672	1,925	1,925	1,925	1,925	1,925	1,925
3250 Dues, memberships, & pub.	4,409	4,790	5,761	8,035	6,090	6,904	6,904	6,904	6,904	6,904	6,904
3420 Rental of equipment	8,445	8,415	7,448	7,533	7,903	8,738	8,738	8,738	8,738	8,738	8,738
3510 Insurance premiums	449,558	520,410	230,481	237,395	244,517	195,523	195,523	195,523	195,523	195,523	195,523
3940 Lease expense	-	-	-	-	16,725	17,800	17,800	17,800	17,800	17,800	17,800
4110 Professional services	39,201	53,544	37,357	202,204	158,168	196,722	171,722	171,722	171,722	171,722	171,722
4120 Other contractual services	43,181	33,248	24,802	16,482	(47,988)	53,646	53,646	53,646	53,646	53,646	53,646
4210 Fleet variable	257,237	265,958	312,008	364,620	320,797	329,257	329,257	333,143	337,258	341,055	347,876

## GENERAL FUND TREND

	5 YR ACTUAL BY OBJECT CODE						5 YR PROJECTION BY OBJECT CODE				
	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
820 Fire-Rescue											
4211 Fleet fixed	326,682	412,783	492,175	544,316	784,966	818,880	738,930	741,911	744,484	744,590	744,590
4220 Maint. - office equipment	48,568	45,041	41,945	37,197	64,185	53,255	53,255	53,255	53,255	53,255	53,255
Total Operating	1,894,084	2,109,409	1,939,768	2,115,658	2,306,627	2,479,058	2,386,059	2,409,240	2,428,272	2,442,267	2,457,445
Non-Operating & Capital											
6040 Machinery & equipment	24,257	31,790	6,402	-	10,473	20,755	20,755	20,755	20,755	20,755	20,755
8900 Other grants & aids	-	-	-	-	119,508	119,509	119,509	119,509	119,509	119,509	119,509
Total Non-Operating & Capital	24,257	31,790	6,402	-	129,981	140,264	140,264	140,264	140,264	140,264	140,264
TOTAL	14,685,203	15,401,718	16,876,340	16,364,855	16,841,463	17,448,808	17,754,014	17,926,685	18,121,072	18,856,375	18,914,538

## GENERAL FUND TREND

830 Combined Communications	5 YR ACTUAL BY OBJECT CODE						5 YR PROJECTION BY OBJECT CODE				
	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
Operating											
4120    Other contractual services	3,746,648	3,608,769	4,077,690	3,871,934	3,663,396	4,068,623	3,846,565	3,942,652	4,028,523	4,023,201	4,126,940
Total Operating	3,746,648	3,608,769	4,077,690	3,871,934	3,663,396	4,068,623	3,846,565	3,942,652	4,028,523	4,023,201	4,126,940
TOTAL	3,746,648	3,608,769	4,077,690	3,871,934	3,663,396	4,068,623	3,846,565	3,942,652	4,028,523	4,023,201	4,126,940

## GENERAL FUND TREND

850 Parks, Rec & Cultural Affairs	5 YR ACTUAL BY OBJECT CODE						5 YR PROJECTION BY OBJECT CODE				
	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
<b>Personal Services</b>											
1011 Permanent full-time	2,433,480	2,385,661	2,329,189	2,333,692	2,564,046	2,910,004	3,005,940	3,107,339	3,225,223	3,225,223	3,225,223
1012 Permanent part-time	190,056	174,379	168,048	150,312	171,874	177,897	150,636	151,506	177,297	177,297	177,297
1013 Temporary full-time	22,802	96,583	48,562	124,067	139,735	21,155	190,264	190,264	190,264	190,264	190,264
1014 Temporary part-time	380,618	421,365	511,736	483,661	554,651	645,138	741,676	741,676	741,676	741,676	741,676
1017 Interns	-	-	-	-	-	9,228	-	-	-	-	-
1030 Overtime	76,304	77,153	68,955	108,125	133,583	75,510	75,510	75,510	79,581	79,581	79,581
1130 Special assignment	-	-	14,284	51,414	5,204	-	-	-	-	-	-
1150 Longevity	14,157	14,543	15,130	12,517	12,794	13,440	13,554	13,598	13,598	13,598	13,598
2010 Social Security	224,638	228,679	234,826	245,242	260,883	291,359	329,392	330,586	348,510	348,510	348,510
2020 Pension	278,689	319,581	367,606	388,275	472,017	586,027	603,465	632,381	664,294	661,553	661,553
2021 Disability pension	8,458	8,417	8,430	8,623	-	384	-	-	-	-	-
2030 Health insurance	273,247	285,997	295,076	312,360	346,610	495,246	496,554	540,555	612,972	674,269	741,696
2031 Retirees health insurance	11,642	11,606	11,503	12,184	13,065	15,517	16,701	16,782	17,547	17,547	17,547
2040 Life insurance	4,820	4,727	4,613	8,502	9,005	9,252	8,988	8,988	9,300	9,300	9,300
2060 Workers compensation	56,209	55,680	56,044	56,405	61,600	67,374	66,918	67,206	73,341	73,341	73,341
2150 Meal allowance	-	-	-	387	-	-	-	-	-	-	-
<b>Total Personal Services</b>	<b>3,975,119</b>	<b>4,084,371</b>	<b>4,134,002</b>	<b>4,295,766</b>	<b>4,745,068</b>	<b>5,317,531</b>	<b>5,699,599</b>	<b>5,876,391</b>	<b>6,153,603</b>	<b>6,212,159</b>	<b>6,279,586</b>
<b>Operating</b>											
3009 Non-capital equipment	2,912	626	6,686	10,469	26,845	18,873	18,873	18,873	18,873	18,873	18,873
3010 Materials & supplies	537,131	461,156	476,616	543,814	631,561	483,619	478,969	478,969	611,469	611,469	611,469
3020 Office supplies	18,778	19,426	14,411	16,193	14,741	25,467	25,467	25,467	26,891	26,891	26,891
3030 Printing & binding	10,155	26,171	17,489	11,628	16,134	17,298	17,298	17,298	17,298	17,298	17,298
3040 Uniform purchase	16,454	14,269	23,291	20,256	23,593	23,949	23,949	23,949	25,211	25,211	25,211
3110 Telephone	37,172	40,777	33,191	40,038	46,296	36,942	36,942	43,052	43,052	43,052	43,052
3120 Postage	5,719	5,181	3,343	2,607	3,511	8,496	8,496	8,496	8,696	8,696	8,696
3121 Property tax	83	562	2,023	-	-	570	570	570	570	570	570
3130 Advertising	13,707	18,368	22,612	10,265	11,885	16,720	16,720	16,720	36,720	36,720	36,720
3140 Utilities	658,023	726,531	756,093	828,362	703,075	940,185	958,989	978,168	1,110,043	1,143,344	1,177,644
3150 Fuel	111,021	104,003	109,066	84,258	59,564	66,170	71,450	79,338	83,750	86,698	88,501
3200 Local travel	982	1,299	820	2,756	4,390	4,224	4,224	4,224	4,224	4,224	4,224
3210 Travel & training	27,890	44,877	39,233	32,138	23,616	33,962	33,962	33,962	34,962	34,962	34,962
3230 Safety awards	3,788	3,155	3,184	5,774	3,625	3,572	3,572	3,572	3,572	3,572	3,572
3240 Books & films	30	35	153	-	-	-	-	-	-	-	-
3250 Dues, memberships, & pub.	26,151	38,791	35,079	32,510	45,941	35,917	35,917	35,917	35,917	35,917	35,917
3420 Rental of equipment	38,096	36,424	32,192	47,061	40,340	28,775	28,775	28,775	28,775	28,775	28,775
3430 Rental of buildings	7,089	7,155	7,155	7,155	7,155	7,194	7,194	7,194	7,194	7,194	7,194
3510 Insurance premiums	371,632	430,204	190,530	196,246	202,133	161,632	161,632	161,632	206,189	206,189	206,189
3910 Miscellaneous	-	121	446	-	-	-	-	-	-	-	-
3913 City Comm meetings	-	717	-	-	-	-	-	-	-	-	-
3920 Workshops	-	-	-	1,437	-	-	-	-	-	-	-
4102 Credit card charges	11,446	21,550	14,643	(12,423)	67,599	15,750	15,750	15,750	15,750	15,750	15,750
4110 Professional services	95,532	211,633	118,414	195,266	162,588	73,468	73,468	89,668	89,668	89,668	89,668
4120 Other contractual services	476,153	422,105	450,017	472,108	556,391	631,816	773,148	730,539	1,244,092	1,265,183	1,278,308
4200 Parts-motor equipment	-	-	-	-	-	-	-	-	5,000	5,000	5,000
4210 Fleet variable	83,095	76,811	94,063	97,014	99,290	101,499	100,496	101,604	102,778	103,861	105,938
4211 Fleet fixed	112,308	125,029	127,938	135,982	113,712	121,428	123,218	140,976	148,080	149,443	149,443
4220 Maint. - office equipment	20,256	23,337	15,028	20,926	16,656	13,950	13,950	16,950	16,950	16,950	16,950
4230 Maint. - buildings & imp.	35,711	17,938	27,634	23,262	29,010	19,457	19,457	19,457	19,457	19,457	19,457
<b>Total Operating</b>	<b>2,721,312</b>	<b>2,878,248</b>	<b>2,621,349</b>	<b>2,825,102</b>	<b>2,909,648</b>	<b>2,890,933</b>	<b>3,052,486</b>	<b>3,055,810</b>	<b>3,945,181</b>	<b>4,004,967</b>	<b>4,056,272</b>

## GENERAL FUND TREND

850 Parks, Rec & Cultural Affairs	5 YR ACTUAL BY OBJECT CODE						5 YR PROJECTION BY OBJECT CODE				
	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
<b>Non-Operating &amp; Capital</b>											
6040 Machinery & equipment	25,750	-	-	13,670	-	-	-	-	-	-	-
6050 Vehicles	-	-	-	63,031	-	-	-	-	-	-	-
8200 Contribution to outside agcis	181,160	176,114	203,195	129,794	178,443	192,844	192,844	192,844	192,844	192,844	192,844
9911 T/T POB S2003a	-	-	-	-	-	-	-	-	6,415	6,866	7,341
9960 T/T Misc Grants	-	-	-	56,820	-	-	-	-	-	-	-
<b>Total Non-Operating &amp; Capital</b>	<b>206,910</b>	<b>176,114</b>	<b>203,195</b>	<b>200,284</b>	<b>241,473</b>	<b>192,844</b>	<b>192,844</b>	<b>192,844</b>	<b>199,259</b>	<b>199,710</b>	<b>200,185</b>
<b>TOTAL</b>	<b>6,903,341</b>	<b>7,138,733</b>	<b>6,958,546</b>	<b>7,321,152</b>	<b>7,896,189</b>	<b>8,401,308</b>	<b>8,944,929</b>	<b>9,125,045</b>	<b>10,298,043</b>	<b>10,416,836</b>	<b>10,536,043</b>

## GENERAL FUND TREND

900 Human Resources	5 YR ACTUAL BY OBJECT CODE						5 YR PROJECTION BY OBJECT CODE				
	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
<b>Personal Services</b>											
1011 Permanent full-time	727,135	775,288	662,244	723,802	800,626	1,505,543	1,510,804	1,515,217	1,518,256	1,518,256	1,518,256
1013 Temporary full-time	16,304	3,795	-	-	-	-	-	-	-	-	-
1030 Overtime	274	105	70	1,695	633	-	-	-	-	-	-
1150 Longevity	2,929	2,983	2,974	2,974	2,999	3,084	-	-	-	-	-
2010 Social Security	52,781	55,732	46,585	52,303	59,089	118,641	119,627	120,035	120,323	120,323	120,323
2020 Pension	74,084	90,916	88,414	99,682	125,474	263,064	281,988	287,415	290,302	290,302	290,302
2021 Disability pension	2,328	2,462	2,064	2,249	-	-	-	-	-	-	-
2030 Health insurance	68,096	84,065	76,245	85,517	84,133	148,893	159,870	174,036	190,254	192,157	194,078
2031 Retirees health insurance	3,188	3,420	2,926	3,342	3,694	7,173	7,803	7,830	7,863	7,863	7,863
2040 Life insurance	1,025	1,110	954	1,942	2,000	2,700	2,700	2,700	2,700	2,700	2,700
2060 Workers compensation	15,213	16,209	16,760	15,816	16,530	31,155	31,302	31,395	31,470	31,470	31,470
<b>Total Personal Services</b>	<b>963,357</b>	<b>1,036,087</b>	<b>899,237</b>	<b>989,322</b>	<b>1,095,179</b>	<b>2,080,253</b>	<b>2,114,094</b>	<b>2,138,628</b>	<b>2,161,168</b>	<b>2,163,071</b>	<b>2,164,992</b>
<b>Operating</b>											
3009 Non-capital equipment	-	2,578	-	-	-	-	-	-	-	-	-
3010 Materials & supplies	29,827	20,825	14,282	16,607	2,975	12,400	12,400	12,400	12,400	12,400	12,400
3020 Office supplies	5,791	9,255	4,461	5,930	4,712	8,000	8,000	8,000	8,000	8,000	8,000
3030 Printing & binding	2,724	3,411	-	3,329	3,600	8,488	8,488	8,488	8,488	8,488	8,488
3110 Telephone	5,596	3,602	4,094	3,932	4,712	4,000	4,000	4,000	4,000	4,000	4,000
3120 Postage	410	489	307	221	158	500	500	500	500	500	500
3130 Advertising	12,840	27,693	18,695	28,075	29,569	47,980	47,980	47,980	47,980	47,980	47,980
3190 Recruitment expense	44,066	35,895	39,805	63,746	61,067	47,924	47,924	47,924	47,924	47,924	47,924
3195 Assessment centers	-	5,097	-	5,328	2,428	39,755	39,755	39,755	39,755	39,755	39,755
3200 Local travel	-	-	-	-	-	100	100	100	100	100	100
3210 Travel & training	17,279	5,856	4,980	16,393	12,401	38,021	38,021	38,021	38,021	38,021	38,021
3230 Safety awards	-	-	-	50	-	-	-	-	-	-	-
3240 Books & films	3,129	807	322	54	711	1,387	1,387	1,387	1,387	1,387	1,387
3250 Dues, memberships, & pub.	8,656	9,729	10,619	10,484	20,926	8,415	8,415	8,415	8,415	8,415	8,415
3260 Employee training	61,095	32,258	42,316	16,852	10,554	65,900	65,900	65,900	65,900	65,900	65,900
3265 Meals/food	-	-	-	-	285	285	285	285	285	285	285
3510 Insurance premiums	22,544	26,097	11,558	11,905	12,262	9,805	9,805	9,805	9,805	9,805	9,805
4110 Professional services	12,072	29,178	17,643	12,661	10,752	54,966	19,966	19,966	19,966	19,966	19,966
4120 Other contractual services	10,373	10,134	9,560	11,910	31,257	14,888	14,888	14,888	14,888	14,888	14,888
<b>Total Operating</b>	<b>236,402</b>	<b>222,905</b>	<b>178,644</b>	<b>207,475</b>	<b>208,084</b>	<b>362,814</b>	<b>327,814</b>	<b>327,814</b>	<b>327,814</b>	<b>327,814</b>	<b>327,814</b>
<b>Non-Operating &amp; Capital</b>											
6040 Machinery & equipment	-	-	-	-	6,880	-	-	-	-	-	-
<b>Total Non-Operating &amp; Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,880</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>	<b>1,199,758</b>	<b>1,258,991</b>	<b>1,077,882</b>	<b>1,196,797</b>	<b>1,310,143</b>	<b>2,443,067</b>	<b>2,441,908</b>	<b>2,466,442</b>	<b>2,488,982</b>	<b>2,490,885</b>	<b>2,492,806</b>

GENERAL FUND TREND											
910 Facilities Management	5 YR ACTUAL BY OBJECT CODE						5 YR PROJECTION BY OBJECT CODE				
	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Projection	FY17 Budget	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
<b>Personal Services</b>											
1011 Permanent full-time	683,589	745,278	786,410	745,899	860,532	873,371	873,889	878,355	879,251	879,251	879,251
1013 Temporary full-time	33,877	26,397	2,965	-	-	-	-	-	-	-	-
1014 Temporary part-time	-	-	-	-	1,407	-	-	-	-	-	-
1030 Overtime	15,065	14,552	15,978	16,747	13,090	24,612	24,612	24,612	24,612	24,612	24,612
1150 Longevity	7,290	6,226	5,461	4,860	3,820	3,852	3,912	3,948	3,984	3,984	3,984
2010 Social Security	64,512	55,556	57,701	54,736	62,682	70,961	71,322	71,736	71,838	71,838	71,838
2020 Pension	89,061	87,624	111,146	111,198	148,207	161,154	163,419	166,938	168,492	180,700	180,700
2021 Disability pension	2,798	2,372	2,606	2,507	-	204	-	-	-	-	-
2030 Health insurance	109,057	104,907	112,180	110,045	121,481	131,916	143,868	156,669	171,561	188,717	207,589
2031 Retirees health insurance	3,814	3,319	3,550	3,529	4,043	4,260	4,539	4,557	4,560	4,560	4,560
2040 Life insurance	1,555	1,489	1,524	2,578	2,867	2,460	2,460	2,460	2,460	2,460	2,460
2060 Workers compensation	35	-	-	-	-	-	-	-	-	-	-
2070 Unemployment comp	15,387	15,585	16,314	14,975	15,435	18,060	18,144	18,252	18,273	18,273	18,273
2150 Meal allowance	-	18	-	-	-	-	-	-	-	-	-
<b>Total Personal Services</b>	<b>1,026,040</b>	<b>1,063,323</b>	<b>1,115,835</b>	<b>1,067,074</b>	<b>1,233,565</b>	<b>1,290,850</b>	<b>1,306,165</b>	<b>1,327,527</b>	<b>1,345,031</b>	<b>1,374,395</b>	<b>1,393,266</b>
<b>Operating</b>											
3009 Non-capital equipment	-	-	-	425	30	-	-	-	-	-	-
3010 Materials & supplies	56,135	59,430	56,620	83,974	97,666	57,573	57,573	57,573	57,573	57,573	57,573
3011 Energy management supplies	-	-	-	19	-	-	-	-	-	-	-
3017 Operational supplies	24,158	30,992	33,736	36,370	52,286	31,612	31,612	31,612	31,612	31,612	31,612
3020 Office supplies	872	828	1,570	1,064	941	1,000	1,000	1,000	1,000	1,000	1,000
3030 Printing & binding	55	150	53	-	640	100	100	100	100	100	100
3040 Uniform purchase	4,409	3,997	4,640	4,227	4,354	4,500	4,500	4,500	4,500	4,500	4,500
3110 Telephone	8,916	8,255	8,450	11,713	13,546	9,399	9,399	9,399	9,399	9,399	9,399
3115 TRS access charge	-	-	259	4,726	627	4,813	4,813	4,813	4,813	4,813	4,813
3120 Postage	26	82	54	24	7	83	83	83	83	83	83
3140 Utilities	426,985	447,093	444,361	432,973	498,339	521,337	531,764	542,399	558,671	575,431	592,694
3150 Fuel	31,967	31,325	30,640	26,027	14,828	17,499	18,895	20,981	22,148	22,766	23,240
3200 Local travel	85	173	35	71	65	-	-	-	-	-	-
3210 Travel & training	1,595	1,306	818	159	323	2,391	2,391	2,391	2,391	2,391	2,391
3230 Safety awards	-	-	-	600	-	-	-	-	-	-	-
3240 Books & films	-	-	-	17	-	480	480	480	480	480	480
3250 Dues, memberships, & pub.	212	252	15	-	371	480	480	480	480	480	480
3265 Meals/food	161	145	151	361	337	500	500	500	500	500	500
3420 Rental of equipment	-	-	-	-	2,000	2,000	2,000	2,000	2,000	2,000	2,000
3510 Insurance premiums	32,118	37,180	16,466	16,959	17,467	13,967	13,967	13,967	13,967	13,967	13,967
4110 Professional services	-	40,604	57,266	26,606	4,497	41,361	41,361	41,361	41,361	41,361	41,361
4120 Other contractual services	173,593	174,583	137,323	173,303	170,100	224,053	224,053	224,053	224,053	224,053	224,053
4152 Hazmat compliance	832	538	100	150	340	740	740	740	740	740	740
4210 Fleet variable	15,026	17,665	20,193	17,748	13,151	20,292	20,292	20,496	20,712	20,911	20,911
4211 Fleet fixed	26,791	29,243	27,060	26,213	17,852	22,105	18,646	20,366	24,603	24,603	24,603
4220 Maint. - office equipment	318	-	60	20	-	299	299	299	299	299	299
4230 Maint. - buildings & imp.	50,906	23,213	37,198	60,276	61,590	39,606	39,606	39,606	39,606	39,606	39,606
4300 Inventory purchases	-	(2,349)	2,073	219	7,557	-	-	-	-	-	-
<b>Total Operating</b>	<b>855,159</b>	<b>904,703</b>	<b>879,139</b>	<b>924,244</b>	<b>976,913</b>	<b>1,016,190</b>	<b>1,024,554</b>	<b>1,039,199</b>	<b>1,061,091</b>	<b>1,078,668</b>	<b>1,096,405</b>
<b>Non-Operating &amp; Capital</b>											
6040 Machinery & equipment	-	100	-	-	-	-	-	-	-	-	-
9869 Siemens Energy Mgt	14,000	14,000	14,000	14,000	-	-	-	-	-	-	-
9923 T/T CIRN Note of 2009	93,000	93,000	93,000	93,000	93,000	-	-	-	-	-	-
<b>Total Non-Operating &amp; Capital</b>	<b>107,000</b>	<b>107,100</b>	<b>107,000</b>	<b>107,000</b>	<b>93,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>	<b>1,988,199</b>	<b>2,075,127</b>	<b>2,101,975</b>	<b>2,098,318</b>	<b>2,303,478</b>	<b>2,307,040</b>	<b>2,330,719</b>	<b>2,366,725</b>	<b>2,406,122</b>	<b>2,453,063</b>	<b>2,489,671</b>

## GENERAL FUND TREND

920 Risk Management	5 YR ACTUAL BY OBJECT CODE						5 YR PROJECTION BY OBJECT CODE				
	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
<b>Personal Services</b>											
1011 Permanent full-time	4,087	4,536	4,826	4,826	4,938	4,980	4,908	4,908	4,908	4,908	4,908
2010 Social Security	305	293	308	305	309	381	372	372	372	372	372
2020 Pension	410	568	703	721	834	870	888	900	912	909	909
2021 Disability pension	13	15	16	16	-	-	-	-	-	-	-
2030 Health insurance	361	604	656	699	744	780	846	918	999	1,099	1,209
2031 Retirees health insurance	18	20	21	22	23	24	24	24	24	25	25
2040 Life insurance	6	7	7	13	13	12	12	12	12	12	12
2060 Workers compensation	93	96	96	96	96	96	96	96	96	98	98
<b>Total Personal Services</b>	<b>5,293</b>	<b>6,140</b>	<b>6,633</b>	<b>6,697</b>	<b>6,957</b>	<b>7,143</b>	<b>7,146</b>	<b>7,230</b>	<b>7,323</b>	<b>7,423</b>	<b>7,533</b>
<b>Operating</b>											
<b>Total Operating</b>	-	-	-	-	-	-	-	-	-	-	-
<b>Non-Operating &amp; Capital</b>											
<b>Total Non-Operating &amp; Capital</b>	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>5,293</b>	<b>6,140</b>	<b>6,633</b>	<b>6,697</b>	<b>6,957</b>	<b>7,143</b>	<b>7,146</b>	<b>7,230</b>	<b>7,323</b>	<b>7,423</b>	<b>7,533</b>

GENERAL FUND TREND											
990 Non-Departmental	5 YR ACTUAL BY OBJECT CODE						5 YR PROJECTION BY OBJECT CODE				
	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
<b>Personal Services</b>											
1013 Temporary Full Time	-	-	2,610	-	-	-	-	-	-	-	-
1014 Temporary Part Time	-	11,297	16,354	1,494	-	-	-	-	-	-	-
1017 Interns	-	4,186	-	1,523	-	-	-	-	-	-	-
1030 Overtime	-	-	-	1,771	667	-	-	-	-	-	-
2010 Social Security	-	1,185	1,523	226	-	-	-	-	-	-	-
2020 Pension	-	-	380	-	-	-	-	-	-	-	-
2021 Disability	-	-	9	-	-	-	-	-	-	-	-
2022 Consolidated Pension	1,177,922	1,170,024	1,259,995	1,269,828	1,242,741	1,211,982	1,230,914	1,243,092	1,239,711	1,233,688	1,231,877
2030 Health Insurance	-	-	381	-	-	-	-	-	-	-	-
2031 Retiree Health Insurance	-	-	11	-	-	-	-	-	-	-	-
2040 Life Insurance	-	-	4	-	-	-	-	-	-	-	-
2070 Unemployment comp	64,530	24,243	28,245	19,880	6,516	21,789	22,005	22,220	22,436	22,618	22,986
<b>Total Personal Services</b>	<b>1,242,451</b>	<b>1,210,935</b>	<b>1,309,512</b>	<b>1,294,721</b>	<b>1,249,923</b>	<b>1,233,771</b>	<b>1,252,919</b>	<b>1,265,312</b>	<b>1,262,147</b>	<b>1,256,306</b>	<b>1,254,864</b>
<b>Operating</b>											
3010 Materials & supplies	10	456	-	10,537	7,980	16,836	17,578	17,578	17,578	17,578	17,578
3020 Office supplies	-	58	-	-	315	-	106	106	106	106	106
3030 Printing & binding	-	1,170	-	2,556	27,721	7,202	7,742	7,742	7,742	7,742	7,742
3120 Postage	1,516	6,304	1,092	236	152	400	400	400	400	400	400
3130 Advertising	1,275	10,234	10,022	10,211	7,512	23,970	23,970	23,970	23,970	23,970	23,970
3150 Fuel	7,955	7,886	7,257	6,719	4,782	4,829	5,214	5,790	6,112	6,327	6,458
3210 Travel & training	-	-	-	7,245	1,342	6,150	6,150	6,150	6,150	6,150	6,150
3250 Dues, memberships, & pub.	-	-	-	250	700	800	800	800	800	800	800
3265 Meals/food	-	-	-	1,339	290	-	-	-	-	-	-
3430 Rental of buildings	302	-	-	-	-	-	-	-	-	-	-
3920 Workshops	-	-	-	1,099	120	925	925	925	925	925	925
4110 Professional services	424,392	596,710	443,676	142,829	141,422	154,748	167,960	167,960	167,960	167,960	167,960
4120 Other contractual services	1,360,913	994,100	1,332,704	1,341,798	1,299,701	1,477,575	1,478,040	1,501,975	1,526,388	1,551,290	1,576,690
4210 Fleet variable	24,398	19,453	16,984	22,907	19,212	30,453	31,062	31,683	32,317	32,963	33,623
4211 Fleet fixed	34,088	35,671	33,159	32,553	21,108	16,251	16,576	16,908	17,246	17,591	17,942
4495 Marketing costs	-	-	-	-	40,000	-	-	-	-	-	-
5100 Penalties & interest	76,328	(110,359)	394	1,181	263	27,706	35,000	35,000	35,000	35,000	35,000
<b>Total Operating</b>	<b>1,931,177</b>	<b>1,561,683</b>	<b>1,845,288</b>	<b>1,581,460</b>	<b>1,572,619</b>	<b>1,767,845</b>	<b>1,791,523</b>	<b>1,816,987</b>	<b>1,842,693</b>	<b>1,868,802</b>	<b>1,895,344</b>
<b>Non-Operating &amp; Capital</b>											
8100 Aid to govt svcs. (JAC)	-	-	12,000	-	-	-	-	-	-	-	-
8200 Contribution to outside agcis	2,500	2,500	2,500	53,262	79,716	64,000	53,550	53,550	53,550	53,550	53,550
8900 Other grants & aids	93,273	64,225	47,000	77,800	50,729	70,200	65,000	65,000	65,000	65,000	65,000
9112 Trans-retirees COLA	1,190	-	13,965	3,091	1,265	1,000	1,500	1,500	1,500	1,500	1,500
9116 Wage contingency	-	-	-	-	-	300,000	-	-	-	-	-
9117 Personal ser adj	-	-	-	-	-	25,000	25,000	25,000	25,000	25,000	25,000
9121 CM contingency	8,241	16,199	6,230	12,133	7,740	18,765	18,765	18,765	18,765	18,765	18,765
9852 T/T CDBG	-	1,911	-	-	-	-	-	-	-	-	-
9865 T/T Ironwood	972,149	841,366	864,540	832,450	804,746	783,691	783,691	769,707	-	-	-
9869 Siemens Energy Mgt	-	-	-	-	-	31,393	101,393	-	-	-	-
9870 T/T Green space Acq	425,000	425,000	-	-	-	-	-	-	-	-	-
9873 T/T Trans Energy Fund (129)	-	-	-	-	61,598	-	-	-	-	-	-
9883 T/T-Roadway Resurfacing Fd (353)	-	-	-	642,554	642,554	642,554	642,554	642,554	642,554	642,554	642,554
9888 T/T Facilities Replacement Fd (351)	-	-	-	562,500	562,500	562,500	562,500	562,500	562,500	562,500	562,500
9889 T/T Equipment Replacement Fd (352)	-	-	-	977,500	977,500	977,500	977,500	977,500	977,500	977,500	977,500
9890 T/T CIRB of 2014	-	-	-	697,505	1,034,899	885,099	884,244	886,981	884,586	885,784	885,142

## GENERAL FUND TREND

990 Non-Departmental	5 YR ACTUAL BY OBJECT CODE						5 YR PROJECTION BY OBJECT CODE				
	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
9897 T/T-OPEB of 2005	2,129,097	2,158,728	3,012,046	-	-	-	-	-	-	-	-
9900 T/T Tax Inc 5th Ave	178,333	172,315	174,558	155,631	155,603	174,447	184,914	196,563	212,288	225,450	238,977
9901 T/T CP/DA	918,641	923,520	1,032,912	1,086,371	1,086,409	1,315,267	1,394,183	1,482,017	1,600,578	1,699,814	1,801,803
9902 T/T CIP Rev Bond	1,728,668	1,725,269	1,124,200	1,125,900	-	-	-	-	-	-	-
9905 T/T Tax Inc Downtown	538,185	618,151	638,449	656,556	656,548	741,307	785,785	835,290	902,113	958,044	1,015,527
9910 T/T FFGFC of 2002	480,386	-	-	-	-	-	-	-	-	-	-
9911 T/T POB S2003a	463,537	417,214	452,885	463,809	508,840	547,379	601,092	645,107	690,920	739,427	790,630
9912 T/T POB S2003b	3,438,920	3,618,921	3,808,921	4,008,921	4,213,921	4,288,921	4,649,352	3,102,525	3,269,963	3,445,896	3,629,276
9913 T/T WW Surcharge	81,523	122,652	115,266	-	-	-	-	-	-	-	-
9916 T/T FFGFC of 2005	394,734	411,934	411,934	411,534	411,746	-	-	-	-	-	-
9919 T/T Fund 416	50,000	50,000	50,000	-	-	-	-	-	-	-	-
9920 T/T Tax Inc Eastside	198,852	186,570	185,835	169,073	178,637	188,842	200,173	212,783	229,806	244,054	258,697
9922 T/T FFGFC of 2007	114,005	117,873	114,005	116,600	191,975	-	-	-	-	-	-
9923 T/T CIRN Note of 2009	221,888	222,385	226,126	222,247	221,613	127,896	187,934	187,520	-	-	-
9931 T/T ARRA	44,021	-	-	-	-	-	-	-	-	-	-
9934 T/T Debt Service CIRB 2010	198,695	218,929	220,010	222,280	219,641	219,864	219,481	222,317	220,921	219,401	221,069
9935 T/T GRU	-	-	8,000	8,000	1,654	8,000	8,000	8,000	8,000	8,000	8,000
9942 T/T Revenue Note 2011A	336,436	429,234	426,218	433,090	429,617	406,030	427,213	433,282	429,007	429,618	-
9946 T/T-CIRN Refunding Note of 2016A (2 <sup>c</sup> )	-	-	-	-	-	226,746	371,901	416,612	804,440	800,904	800,014
99xx T/T CIRN 2017 To Be Issued	-	-	-	-	-	-	648,750	652,375	650,475	653,225	650,450
9949 T/T Fed Forfeiture (109)	-	2,280	88,305	-	-	-	-	-	-	-	-
9951 T/T RTS Fund 450	-	174,114	375,065	378,891	514,966	392,692	400,546	408,557	416,728	425,062	433,564
9952 T/T Revenue Refunding 2011	333,280	693,724	690,744	692,528	688,958	690,152	685,992	691,596	691,728	691,506	690,930
9953 T/T Rev Refund Note 2014 (241)	-	-	475,380	515,160	1,641,200	1,635,120	1,638,440	1,640,920	1,637,560	1,643,480	1,638,440
9960 T/T Misc Grants	73,247	4,616	42,483	13,940	191,766	-	-	-	-	-	-
9964 T/T-Billable OT (110)	64,000	52,909	1,648	31,356	-	-	-	-	-	-	-
9969 T/T FFGFC of 1998	794,108	-	-	-	-	-	-	-	-	-	-
9970 T/T-Fund 123	213,226	312,069	292,807	297,158	391,183	593,941	534,096	534,096	534,096	534,096	534,096
9974 T/T Solid Waste	6,400	6,400	6,400	6,400	6,400	6,400	6,400	6,400	6,400	6,400	6,400
9975 T/T Econ Dev Fund	-	50,000	50,000	50,000	50,000	12,000	12,000	12,000	12,000	12,000	12,000
9977 T/T AIPP	-	-	-	-	1,754	-	-	-	-	-	-
9980 T/T Gen Cap Prj	7,818,768	2,659,127	1,318,020	1,483,477	353,454	2,242,446	317,446	317,446	317,446	317,446	317,446
9991 T/T RTS Operating	305,009	204,398	212,574	204,840	229,920	234,518	239,208	243,993	248,872	253,850	258,927
<b>Total Non-Operating &amp; Capital</b>	<b>22,626,311</b>	<b>16,904,533</b>	<b>16,501,026</b>	<b>16,612,558</b>	<b>16,569,052</b>	<b>18,413,670</b>	<b>17,628,602</b>	<b>16,252,454</b>	<b>16,114,296</b>	<b>16,539,826</b>	<b>16,537,756</b>
<b>TOTAL</b>	<b>25,799,939</b>	<b>19,677,152</b>	<b>19,655,826</b>	<b>19,488,739</b>	<b>19,391,594</b>	<b>21,415,286</b>	<b>20,673,044</b>	<b>19,334,753</b>	<b>19,219,136</b>	<b>19,664,933</b>	<b>19,687,965</b>

## IRONWOOD FUND TREND

415 Ironwood Fund	FY12	FY13	FY14	FY15	FY16	FY17	5 YR PROJECTION BY OBJECT CODE				
	Actual	Actual	Actual	Actual	Actual	Budget	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
<b>Revenues:</b>											
3471 Greens fees	374,361	346,066	322,495	297,047	298,630	165,000	304,899	312,515	-	-	-
3472 Cart rentals	229,476	217,821	181,058	175,151	166,767	98,000	170,267	174,521	-	-	-
3473 Pro shop sales	48,940	62,821	54,497	59,497	63,717	33,000	65,054	66,679	-	-	-
3474 Driving range	40,924	46,146	39,038	39,093	38,115	23,222	38,915	39,887	-	-	-
3475 Concessions	136,461	162,862	143,279	145,891	146,615	83,000	149,693	153,432	-	-	-
3481 Handicap service	1,095	1,226	1,190	1,262	1,475	750	1,506	1,544	-	-	-
3484 Facility rental	6,363	5,748	12,566	22,115	26,797	7,102	14,718	15,052	-	-	-
3485 Capital surcharge	152,295	178,443	164,453	152,610	153,126	90,519	160,186	163,820	-	-	-
3490 Cash overage/shortage	48	71	68	62	230	-	-	-	-	-	-
6001 Interest On Investments	-	(37,956)	(31,643)	(19,182)	(19,368)	-	-	-	-	-	-
6006 Gain/loss on investments	(58,537)	(329)	-	-	-	-	-	-	-	-	-
6,610 Gain/loss: Dispositon of F/A	-	-	-	-	(86,316)	-	-	-	-	-	-
7201 Other miscellaneous revenues	10,144	360	360	269	524	-	-	-	-	-	-
7405 Transfer from general capital	12,172	-	-	-	-	-	-	-	-	-	-
8700 Capital contributions	-	9,300	6,572	-	320,793	-	-	-	-	-	-
<b>Total Revenues</b>	<b>953,740</b>	<b>992,580</b>	<b>893,934</b>	<b>873,815</b>	<b>1,111,105</b>	<b>500,593</b>	<b>905,237</b>	<b>927,449</b>	-	-	-
<b>Expenses:</b>											
<b>Personal Services</b>											
1011 Permanent full-time	114,323	65,553	67,343	65,390	83,316	119,886	113,850	114,108	-	-	-
1012 Permanent part-time	11,400	13,979	12,606	21,308	27,696	12,849	24,576	25,065	-	-	-
1014 Temporary part-time	62,631	84,089	73,324	51,677	40,059	79,239	83,717	83,717	-	-	-
1030 Overtime	-	1,137	2,110	4,021	5,931	4,071	4,071	4,071	-	-	-
2010 Social Security	15,246	13,452	12,411	10,639	11,109	16,124	17,306	17,396	-	-	-
2020 Retirement	13,336	10,052	11,504	13,375	18,877	23,154	24,954	25,479	-	-	-
2021 Disability pension	436	272	269	303	-	-	-	-	-	-	-
2030 Health insurance	13,612	8,541	10,397	13,090	22,190	22,788	18,474	20,085	-	-	-
2031 Retirees health insurance	565	352	348	412	515	618	696	696	-	-	-
2040 Life insurance	164	139	138	299	313	312	300	309	-	-	-
2060 Workers compensation	2,781	3,030	2,568	2,568	2,613	2,658	2,763	2,781	-	-	-
<b>Total Personal Services</b>	<b>234,494</b>	<b>200,596</b>	<b>193,016</b>	<b>183,082</b>	<b>212,620</b>	<b>281,699</b>	<b>290,707</b>	<b>293,707</b>	-	-	-
<b>Operating</b>											
3010 Materials & supplies	124,431	120,552	106,620	136,175	175,153	132,500	132,500	132,500	-	-	-
3020 Office supplies	2,512	2,795	3,629	2,008	1,701	1,424	1,424	1,424	-	-	-
3040 Uniform purchase price	505	-	-	-	-	1,262	1,262	1,262	-	-	-
3110 Telephone	5,396	5,360	3,370	4,581	3,709	6,110	6,110	6,110	-	-	-
3120 Postage	23	34	6	56	23	200	200	200	-	-	-
3121 Property Tax	347	237	-	-	-	-	-	-	-	-	-
3130 Advertisement	17,238	11,910	6,975	8,047	7,281	20,000	20,000	20,000	-	-	-
3140 Utilities	70,629	75,846	80,452	93,894	87,708	95,678	97,592	99,543	-	-	-
3150 Gasoline, oil & grease	-	-	-	-	124	-	-	-	-	-	-
3210 Travel & training	1,213	161	617	152	2,034	1,000	1,000	1,000	-	-	-
3230 Safety Awards	-	-	-	38	-	-	-	-	-	-	-
3250 Dues, memberships, & pub.	2,495	2,500	2,669	3,366	3,772	1,553	1,553	1,553	-	-	-
3420 Rental of equipment	862	797	474	1,097	1,065	-	-	-	-	-	-
3510 Insurance premiums	42,000	38,970	42,000	43,260	44,557	44,557	44,557	44,557	-	-	-
3590 Indirect Costs	176,434	194,077	213,485	192,046	201,648	211,731	211,731	211,731	-	-	-
4110 Professional services	10,270	15,038	42,411	123,400	209,768	16,200	16,200	16,200	-	-	-
4120 Other contractual services	540,397	585,056	525,806	512,707	498,998	495,000	507,157	519,826	-	-	-

## IRONWOOD FUND TREND

	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Budget	5 YR PROJECTION BY OBJECT CODE				
							FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
415 Ironwood Fund											
4200 Parts-motor equipment	12,250	7,441	1,017	706	492	5,000	5,000	5,000	-	-	-
4220 Maintenance other equipment	2,803	1,676	2,215	3,475	4,195	3,000	3,000	3,000	-	-	-
4230 Maintenance bldg and improv'l	12,384	1,204	2,281	3,785	680	-	-	-	-	-	-
<b>Total Operating</b>	<b>1,022,189</b>	<b>1,063,655</b>	<b>1,034,027</b>	<b>1,128,793</b>	<b>1,242,909</b>	<b>1,035,215</b>	<b>1,049,286</b>	<b>1,063,906</b>	-	-	-
<b>Non-Operating &amp; Capital</b>											
6030 Improvements other than bldg	-	14,894	17,593	48,106	15,000	-	-	-	-	-	-
7520 Interest Expense	46,978	43,857	42,831	41,774	43,486	39,221	45,950	47,098	-	-	-
9030 Depreciation Expense	134,169	144,635	152,866	164,162	164,689	89,207	152,575	156,386	-	-	-
9897 T/T OPEB of 2005 Debt	8,494	9,570	13,395	-	-	-	-	-	-	-	-
9911 T/T Pob-S2003a Debt	4,604	5,546	6,020	4,977	5,016	5,017	5,581	5,990	-	-	-
9969 T/T FFGFC of 1998	219,872	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Operating &amp; Capital</b>	<b>414,117</b>	<b>218,502</b>	<b>232,705</b>	<b>259,019</b>	<b>228,191</b>	<b>133,445</b>	<b>204,106</b>	<b>209,474</b>	-	-	-
<b>Total Expenses</b>	<b>1,670,800</b>	<b>1,482,753</b>	<b>1,459,749</b>	<b>1,570,894</b>	<b>1,683,720</b>	<b>1,450,359</b>	<b>1,544,099</b>	<b>1,567,087</b>	-	-	-
<b>Net Change in Assets before General Fund Transfer</b>	<b>(717,060)</b>	<b>(490,174)</b>	<b>(565,815)</b>	<b>(697,079)</b>	<b>(572,615)</b>	<b>(949,766)</b>	<b>(638,862)</b>	<b>(639,638)</b>	-	-	-
<b>Supplemental transfers from General Fund:</b>											
Portion of Indirect Cost	176,434	194,077	213,485	192,046	201,648	211,731	211,731	211,731	-	-	-
FFGFC of 1998 Debt Service	219,872	-	-	-	-	-	-	-	-	-	-
Amortization of Cash Deficit	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	-	-	-
Operating Loss	275,843	347,287	351,055	340,404	303,098	271,960	271,960	256,976	-	-	-
<b>Total transfers from General Fund:</b>	<b>972,149</b>	<b>841,364</b>	<b>864,540</b>	<b>832,450</b>	<b>804,746</b>	<b>783,691</b>	<b>783,691</b>	<b>768,707</b>	-	-	-
<b>Net Change in Assets</b>	<b>255,088</b>	<b>351,190</b>	<b>298,725</b>	<b>135,371</b>	<b>232,131</b>	<b>(166,075)</b>	<b>144,829</b>	<b>129,069</b>	-	-	-
<b>Net Assets, October 1</b>	<b>(1,072,735)</b>	<b>(817,649)</b>	<b>(466,460)</b>	<b>(167,737)</b>	<b>(32,368)</b>	<b>199,761</b>	<b>33,684</b>	<b>178,514</b>	<b>307,583</b>	<b>307,583</b>	<b>307,583</b>
<b>Net Assets, September 30</b>	<b>(817,649)</b>	<b>(466,460)</b>	<b>(167,737)</b>	<b>(32,368)</b>	<b>199,761</b>	<b>33,684</b>	<b>178,514</b>	<b>307,583</b>	<b>307,583</b>	<b>307,583</b>	<b>307,583</b>

## REGIONAL TRANSIT SYSTEM FUND TREND

450 Regional Transit System Fund	5 YR ACTUALS BY REVENUE/OBJECT						5 YR PROJECTION BY REVENUE/OBJECT				
	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Adopted	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
<b>REVENUES:</b>											
2408 Gas Tax Rebate	246,286	246,212	248,430	222,414	234,731	281,597	281,597	281,597	281,597	281,597	281,597
2802 County Contract - Base Service	481,806	393,338	341,486	341,486	356,412	374,000	384,203	389,267	394,474	401,080	406,899
2804 County Contribution - Route 75	596,460	530,123	530,123	530,123	515,209	541,817	556,598	563,935	571,478	581,048	589,478
3490 Cash Overage/Shortage	37,692	46,652	36,195	5,329	791	-	-	-	-	-	-
4018 Fares	562,564	582,903	562,659	524,495	483,093	672,994	672,994	672,994	672,994	672,994	672,994
4019 UF Campus Contract	2,635,234	2,574,299	2,632,205	2,798,701	2,996,109	3,362,937	3,454,680	3,500,217	3,547,035	3,606,433	3,658,756
4020 Shuttle Services	3,197	2,358	1,351	1,053	1,929	2,878	2,878	2,878	2,878	2,878	2,878
4023 Student Passes	15,077	8,730	15,382	20,850	5,688	31,466	31,466	31,466	31,466	31,466	31,466
4024 Adult Passes	208,025	243,036	263,581	242,747	216,841	267,847	267,847	267,847	267,847	267,847	267,847
4025 Advertising	150,718	342,545	369,634	388,990	428,462	248,058	248,058	248,058	248,058	248,058	248,058
4035 SFC Transportation Fee	761,373	985,537	791,890	826,597	981,837	998,435	1,025,673	1,039,192	1,053,092	1,070,728	1,086,262
4037 UF Transportation Fee	7,447,200	7,969,056	7,954,590	7,904,776	8,770,607	9,287,440	9,540,807	9,666,566	9,795,864	9,959,905	10,104,404
4039 UF Sunday Service	231,702	321,815	630,046	654,522	566,991	414,933	426,253	431,871	437,648	444,977	451,432
4040 Gator Aider	184,615	199,359	200,622	178,504	252,391	221,781	227,831	230,834	233,922	237,839	241,290
4043 RedCoach, Inc	-	-	-	10,800	18,600	14,400	14,400	14,400	14,400	14,400	14,400
4044 MegaBus, Inc	-	-	-	12,000	23,000	14,400	14,400	14,400	14,400	14,400	14,400
4048 UF Later Gator	453,493	502,099	526,126	508,736	502,334	590,989	590,989	590,989	590,989	590,989	590,989
2804 County (Unit 6815)	2,700	1,350	-	1,500	3,000	1,500	1,500	1,500	1,500	1,500	1,500
4035 Santa Fe College (Unit 6815)	6,885	7,140	7,140	7,140	7,140	7,650	7,650	7,650	7,650	7,650	7,650
4037 University of Florida (Unit 6815)	111,382	112,712	125,235	128,298	-	125,251	125,251	125,251	125,251	125,251	125,251
4047 Employee Pass Program	9,248	5,873	5,400	7,688	6,000	5,950	5,950	5,950	5,950	5,950	5,950
4053 Shands - Emp. Pass	54,736	57,436	66,900	67,823	68,813	63,818	63,818	63,818	63,818	63,818	63,818
4055 VA - Emp. Pass Program	35,505	20,642	-	10,035	20,070	11,468	11,468	11,468	11,468	11,468	11,468
4503 City Match	-	-	-	34,849	27,386	-	-	-	-	-	-
7201 Miscellaneous Revenue	(476)	69,376	52,810	17,316	13,646	22,000	22,000	22,000	22,000	22,000	22,000
7275 Insurance Recovery	19,503	-	-	32,886	38,748	50,916	50,916	50,916	50,916	50,916	50,916
Subtotals: Operating	14,254,936	15,222,591	15,361,805	15,479,659	16,539,828	17,614,525	18,029,227	18,235,065	18,446,695	18,715,192	18,951,702
0201 Local Option Gas Tax	1,767,311	1,790,437	1,769,622	1,923,381	1,844,271	1,889,208	1,919,813	1,948,802	1,975,111	1,999,208	2,021,399
1602 FTA 5307 Urbanized Formula	5,204,314	12,475,915	4,455,958	5,419,783	2,990,013	2,650,000	2,650,000	2,650,000	2,650,000	2,650,000	2,650,000
1608 FTA 5309 Capital Program Grant	1,148,795	6,550,243	19,427,822	1,996,926	1,884,998	-	-	-	-	-	-
1640 Fed Grant-Other Transportation	-	-	-	77,151	7,194	-	-	-	-	-	-
2204 FDOT Block Grant	1,500,596	1,632,478	1,747,550	1,807,516	1,830,185	1,896,411	1,896,411	1,896,411	1,896,411	1,896,411	1,896,411
2240 FDOT 5311, 5316, 5317 Funds	1,039,551	844,608	901,240	1,270,800	1,292,610	300,000	300,000	300,000	300,000	300,000	300,000
2244 FDOT Service Development Grants	-	-	-	-	-	300,000	300,000	300,000	300,000	300,000	300,000
7002 Other Contributions&Donations	24,990	-	-	-	-	-	-	-	-	-	-
7408 General Fund	305,009	378,512	587,639	583,731	744,886	627,210	627,210	627,210	627,210	627,210	627,210
7484 5-Cents LOGT	440,000	440,000	440,000	440,000	440,000	440,000	440,000	440,000	440,000	440,000	440,000
7604 G.R.U.	6,412	6,508	-	6,563	6,465	6,465	6,465	6,465	6,465	6,465	6,465
7801 City Contributions/Grant Match	-	626	12,346	-	-	-	-	-	-	-	-
6001 Interest On Investments	(67,957)	(114,450)	(107,892)	(76,896)	(164,326)	22,000	(105,000)	(105,000)	(105,000)	(105,000)	(105,000)
6610 Gain/Loss:Disposition Of F/A	(5,974)	-	(11,255)	(225,899)	(16,302)	-	(52,000)	(52,000)	(52,000)	(52,000)	(52,000)
6801 Proceeds - Surplus Equipment	16,143	58,355	14,628	3,524	8,891	50,000	50,000	50,000	50,000	50,000	50,000
8700 Capital Contributions	4,852,383	1,370,956	1,043,948	784,540	3,399,242	-	2,290,000	2,290,000	2,290,000	2,290,000	2,290,000
Subtotals: Non-Operating	16,231,573	25,434,188	30,281,606	14,011,120	14,268,127	8,181,294	10,322,899	10,351,888	10,378,197	10,402,294	10,424,485
Total Revenues	30,486,509	40,656,779	45,643,411	29,490,779	30,807,955	25,795,819	28,352,126	28,586,953	28,824,892	29,117,485	29,376,187

## REGIONAL TRANSIT SYSTEM FUND TRENDS

REGIONAL TRANSIT SYSTEM FUND TREND											
450 Regional Transit System Fund		5 YR ACTUALS BY REVENUE/OBJECT						5 YR PROJECTION BY REVENUE/OBJECT			
		FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Adopted	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection
4210	Fleet Service Cost - Variable	380	387	-	-	-	-	-	-	-	-
4220	Maint. - office equipment	403	505	505	243	500	247	247	247	247	247
4280	Maint. - Bldg/Grounds	3,006	16,946	7,101	1,855	20,000	20,366	20,366	20,366	20,366	20,366
4300	Inventory Purchases	1,078,994	1,498,634	1,254,077	1,367,727	865,980	1,072,500	1,072,500	1,072,500	1,072,500	1,072,500
<b>Total Operating</b>		<b>10,666,350</b>	<b>11,695,324</b>	<b>11,887,556</b>	<b>9,712,067</b>	<b>11,269,403</b>	<b>9,825,549</b>	<b>10,028,357</b>	<b>10,328,601</b>	<b>10,502,253</b>	<b>10,621,726</b>
<b>Non-Operating &amp; Capital</b>											
6000	Capital Outlay	(3,960,170)	(12,868,984)	(22,389,813)	(5,298,356)	(2,750,374)	-	-	-	-	-
6020	Buildings	516,062	11,890,077	18,446,895	1,956,416	-	-	-	-	-	-
6021	Bus Shelters/Bus Stop Improvements	22,071	2,993	98,091	91,962	-	-	-	-	-	-
6030	Improvements Other Than Bldg	-	-	84,841	47,726	23,332	-	-	-	-	-
6040	Machinery and Equipment	842,315	324,102	772,423	156,091	372,837	-	-	-	-	-
6050	Vehicles	1,272,975	2,011,407	124,338	2,937,092	1,457,626	-	-	-	-	-
8900	Other Grants and Aid	-	-	7,991	33,225	430,650	-	-	-	-	-
9030	Depreciation Expense	-	-	-	-	3,450,318	-	-	-	-	-
9861	Trans-General Fund	57,534	58,602	60,771	62,613	64,095	74,082	74,082	74,082	74,082	74,082
9897	T/T-OPEB of 2005 Debt Svc (231)	343,294	384,829	538,792	-	-	-	-	-	-	-
9911	T/T-Pob-S2003a Debt Svc (226)	186,079	223,003	242,068	220,081	308,113	348,293	374,604	402,035	430,586	460,816
9977	Trans-Arts In Public Places	-	99,000	-	-	-	-	-	-	-	-
<b>Total Non-Operating &amp; Capital</b>		<b>(719,840)</b>	<b>2,125,029</b>	<b>(2,013,603)</b>	<b>206,850</b>	<b>(93,721)</b>	<b>3,872,693</b>	<b>448,686</b>	<b>476,117</b>	<b>504,668</b>	<b>534,898</b>
<b>Total Expenses</b>		<b>21,828,412</b>	<b>26,224,317</b>	<b>22,935,652</b>	<b>23,651,054</b>	<b>25,907,651</b>	<b>29,021,860</b>	<b>26,218,699</b>	<b>26,753,867</b>	<b>27,169,402</b>	<b>27,589,762</b>
<b>Net Change in Assets</b>		<b>8,658,097</b>	<b>14,432,462</b>	<b>22,707,759</b>	<b>5,839,725</b>	<b>4,900,304</b>	<b>(3,226,041)</b>	<b>2,133,427</b>	<b>1,833,086</b>	<b>1,655,490</b>	<b>1,527,723</b>
<b>Net Assets, October 1</b>		<b>22,443,503</b>	<b>31,101,600</b>	<b>45,534,062</b>	<b>68,241,821</b>	<b>74,081,546</b>	<b>78,981,850</b>	<b>75,755,809</b>	<b>77,755,809</b>	<b>77,889,236</b>	<b>79,722,322</b>
<b>Net Assets, September 30</b>		<b>31,101,600</b>	<b>45,534,062</b>	<b>68,241,821</b>	<b>74,081,546</b>	<b>78,981,850</b>	<b>75,755,809</b>	<b>77,889,236</b>	<b>79,722,322</b>	<b>81,377,812</b>	<b>82,905,534</b>
											<b>84,376,654</b>

## SOLID WASTE COLLECTION FUND TREND

420 Solid Waste Fund		5 YR ACTUALS BY OBJECT					5 YR PROJECTION BY OBJECT					
		FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Adopted	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
<b>Revenues:</b>												
0404	Franchise Fees	1,042,331	1,043,042	1,062,657	1,064,605	1,091,723	1,078,316	1,078,747	1,079,179	1,079,610	1,080,042	1,080,474
0409	Late Penalty-Franchise Fees	1,254	186	10	1,949	55	1,985	1,985	1,985	1,985	1,985	1,985
3418	Garbage Bag Sales	57,525	59,783	78,191	76,036	91,664	92,832	92,832	92,832	92,832	92,832	92,832
3420	Football Game Day Services-UAA	-	-	17,000	22,729	28,135	17,330	17,330	17,330	17,330	17,330	17,330
3810	Collection Fees	7,291,017	7,459,639	7,807,005	7,889,184	8,289,871	8,364,656	8,788,159	8,793,431	9,238,643	9,244,186	9,712,219
3811	Recycling	144,085	81,698	85,923	79,765	46,563	46,723	46,723	46,723	46,723	46,723	46,723
5603	Refuse Code Violations	-	-	-	150	760	916	916	916	916	916	916
6001	Investment Income	49,041	53,425	71,497	90,725	-	95,914	95,914	95,914	95,914	95,914	95,914
6006	Gain/Loss on Investments	1,961	(209,995)	33,711	92,363	126,353	-	-	-	-	-	-
7002	Other Contributions&Donations	-	-	-	-	50	-	-	-	-	-	-
<b>Transfer from:</b>												
7408	T/F - General Fund	6,400	6,400	6,400	6,400	6,400	6,400	6,400	6,400	6,400	6,400	6,400
7463	T/F - ARRA EISA Fund (305)	-	288	-	-	-	-	-	-	-	-	-
<b>Total Revenues</b>		<b>8,593,615</b>	<b>8,494,466</b>	<b>9,162,394</b>	<b>9,323,904</b>	<b>9,681,574</b>	<b>9,705,072</b>	<b>10,129,006</b>	<b>10,134,710</b>	<b>10,580,353</b>	<b>10,586,328</b>	<b>11,054,794</b>
<b>Expenses:</b>												
<b>Personal Services</b>												
1011	Permanent full-time	565,152	550,921	577,069	574,734	601,728	685,953	685,671	688,971	690,063	690,063	690,063
1013	Temporary full-time	2,078	-	-	7,136	1,358	4,830	4,830	4,830	4,830	4,830	4,830
1017	Interns	2,921	1,690	313	-	-	2,000	2,000	2,000	2,000	2,000	2,000
1030	Overtime-One and One-Half Times	15,485	19,863	23,579	19,870	27,170	20,267	20,267	20,267	20,267	20,267	20,267
1130	Special assignment	-	-	1,120	2,320	3,547	2,366	2,366	2,366	2,366	2,366	2,366
1150	Longevity	3,087	3,788	3,860	4,556	3,793	4,730	1,452	1,452	1,452	1,452	1,452
2010	Social Security	40,821	39,872	42,951	42,867	43,878	53,247	52,132	52,390	52,474	55,155	55,155
2020	Retirement	56,017	64,248	80,573	81,857	99,468	112,794	123,567	126,141	127,341	127,341	127,341
2021	Disability pension	1,606	1,583	1,723	1,687	-	-	-	-	-	-	-
2030	Health insurance	60,531	63,937	73,370	76,487	82,036	101,967	113,742	123,753	135,102	148,612	163,473
2031	Retirees health insurance	2,536	2,500	2,691	2,784	2,898	3,230	3,423	3,432	3,441	3,552	3,552
2040	Life insurance	868	848	889	1,503	1,610	1,536	1,536	1,536	1,536	1,536	1,536
2060	Workers compensation	11,361	11,751	11,862	12,024	12,351	14,035	13,716	13,782	13,797	14,207	14,207
2150	Meal allowance	12	-	-	-	6	-	-	-	-	-	-
<b>Total Personal Services</b>		<b>762,475</b>	<b>761,002</b>	<b>820,001</b>	<b>827,825</b>	<b>879,842</b>	<b>1,006,955</b>	<b>1,024,702</b>	<b>1,040,920</b>	<b>1,054,669</b>	<b>1,071,380</b>	<b>1,086,241</b>
<b>Operating</b>												
3009	Non-capital equipment	15,788	29,988	28,420	36,799	49,331	170,000	170,000	170,000	170,000	170,000	170,000
3010	Materials & supplies	16,635	20,587	39,905	29,039	23,374	31,146	31,146	31,146	31,146	31,146	31,146
3020	Office supplies	1,223	504	686	1,046	1,341	1,065	1,065	1,065	1,065	1,065	1,065
3030	Printing & binding	6,789	6,905	4,799	4,754	9,702	4,841	4,841	4,841	4,841	4,841	4,841
3040	Uniform purchase	1,088	830	1,393	1,416	1,646	1,442	1,442	1,442	1,442	1,442	1,442
3110	Telephone	8,492	5,530	8,070	7,132	4,668	5,468	5,468	5,468	5,468	5,468	5,468
3115	TRS access charge	679	614	620	625	627	636	636	636	636	636	636
3120	Postage	1,935	2,099	1,725	98	57	2,183	2,183	2,183	2,183	2,183	2,183
3130	Advertising	6,447	5,931	8,530	2,377	4,287	7,128	7,128	7,128	7,128	7,128	7,128

## SOLID WASTE COLLECTION FUND TREND

	420 Solid Waste Fund	5 YR ACTUALS BY OBJECT						5 YR PROJECTION BY OBJECT				
		FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Adopted	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
3140	Utilities-Elect Sewer Water	6,884	6,656	9,306	12,607	11,135	12,847	13,104	13,366	13,767	14,180	14,605
3150	Gasoline Oil Grease	15,346	13,539	15,907	10,399	9,723	12,108	13,074	14,517	15,324	15,864	16,193
3200	Local Travel	-	-	-	-	-	611	611	611	611	611	611
3210	Travel & training	4,614	3,769	2,413	384	1,594	5,092	5,092	5,092	5,092	5,092	5,092
3230	Safety awards	-	800	500	800	200	509	509	509	509	509	509
3240	Books & Films	260	34	-	-	-	509	509	509	509	509	509
3250	Dues, memberships, & pub.	2,549	1,861	1,076	1,575	2,868	1,629	1,629	1,629	1,629	1,629	1,629
3420	Rental of equipment	-	-	217	-	88	5,092	5,092	5,092	5,092	5,092	5,092
3510	Insurance premiums	18,810	8,470	20,221	20,625	21,038	21,459	21,888	22,326	22,772	23,228	23,692
3590	Indirect Costs	145,583	160,141	176,155	184,327	193,544	203,221	203,221	203,221	203,221	203,221	203,221
4110	Professional services	6,128	30,272	195,354	824,006	1,154,188	50,916	50,916	50,916	50,916	50,916	50,916
4111	External Legal Services	-	1,773	-	-	-	-	-	-	-	-	-
4120	Other contractual services	139,178	138,602	145,431	150,795	150,209	216,997	216,997	216,997	216,997	216,997	216,997
4129	GRU Billing Services	252,888	260,472	268,284	276,336	276,336	281,398	281,398	281,398	281,398	281,398	281,398
4150	Solid Waste Tipping/Dumping	1,513,314	1,486,964	1,449,353	1,481,947	1,422,153	1,509,095	1,509,095	1,509,095	1,509,095	1,509,095	1,509,095
4151	Refuse Collection Fees	4,329,887	4,393,798	4,254,126	4,524,169	4,503,616	4,526,884	4,529,600	4,804,094	4,806,976	4,809,861	4,812,746
4210	Fleet Service Cost-Variable	10,599	23,716	12,293	9,595	14,999	18,919	16,748	16,896	17,054	17,199	17,543
4211	Fleet Service Cost-Fixed	17,492	21,006	20,200	14,257	20,166	22,569	19,751	19,751	19,751	19,751	19,751
4220	Maint. - office equipment	-	469	234	-	-	509	509	509	509	509	509
5100	Bad Debts	39,359	(69,647)	-	-	-	15,000	15,000	15,000	15,000	15,000	15,000
<b>Total Operating</b>		<b>6,561,965</b>	<b>6,555,684</b>	<b>6,665,216</b>	<b>7,595,107</b>	<b>7,876,889</b>	<b>7,129,273</b>	<b>7,128,652</b>	<b>7,405,437</b>	<b>7,410,131</b>	<b>7,414,569</b>	<b>7,419,019</b>
<b>Non-Operating &amp; Capital</b>												
6000	Capital Outlay	-	(103,581)	(3,808)	(5,500)	-	-	-	-	-	-	-
6030	Improvements Other Than Bldg	-	41,793	-	10,986	16,709	-	-	-	-	-	-
7250	Interest Expense	36,188	34,813	33,363	93,341	81,257	91,969	91,969	91,969	91,969	91,969	91,969
9030	Depreciation	-	-	-	-	-	26,236	26,236	26,236	26,236	26,236	26,236
9861	T/T-General Fund	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
9883	T/T-Roadway Resurfacing Fund (353)	-	-	-	1,053,010	1,429,515	1,429,515	1,429,515	1,429,515	1,429,515	1,429,515	1,429,515
9884	T/T-Fleet Replacement Fund (501)	-	-	-	21,289	-	-	-	-	-	-	-
9897	T/T-OPEB of 2005 Debt Svc	20,983	26,048	36,439	-	-	-	-	-	-	-	-
9911	T/T-Pob-S203a Debt Svc (226)	11,374	15,094	16,385	16,968	19,560	21,401	21,401	21,401	21,401	21,401	21,401
9923	T/T-FY2010 Debt Svcs Fund	74,497	74,614	74,643	74,581	74,432	44,453	44,453	44,453	44,453	44,453	44,453
9980	T/T-Gen. Capital Proj Fund	300,000	300,000	676,505	-	-	-	-	-	-	-	-
<b>Total Non-Operating &amp; Capital</b>		<b>743,042</b>	<b>688,780</b>	<b>1,133,528</b>	<b>1,564,675</b>	<b>1,921,473</b>	<b>1,913,574</b>	<b>1,913,574</b>	<b>1,913,574</b>	<b>1,913,574</b>	<b>1,913,574</b>	<b>1,913,574</b>
<b>Total Expenses</b>		<b>8,067,482</b>	<b>8,005,466</b>	<b>8,618,745</b>	<b>9,987,607</b>	<b>10,678,203</b>	<b>10,049,802</b>	<b>10,066,928</b>	<b>10,359,931</b>	<b>10,378,374</b>	<b>10,399,523</b>	<b>10,418,834</b>
<b>Net Change in Assets</b>		<b>526,132</b>	<b>489,000</b>	<b>543,649</b>	<b>(663,703)</b>	<b>(996,630)</b>	<b>(344,730)</b>	<b>62,078</b>	<b>(225,221)</b>	<b>201,979</b>	<b>186,805</b>	<b>635,959</b>
<b>Net Assets, October 1</b>		<b>2,154,454</b>	<b>2,662,138</b>	<b>3,124,900</b>	<b>3,617,145</b>	<b>2,953,442</b>	<b>1,956,813</b>	<b>1,612,083</b>	<b>1,674,161</b>	<b>1,448,940</b>	<b>1,650,919</b>	<b>1,837,724</b>
<b>Net Assets, September 30</b>		<b>2,680,586</b>	<b>3,151,138</b>	<b>3,668,549</b>	<b>2,953,442</b>	<b>1,956,813</b>	<b>1,612,083</b>	<b>1,674,161</b>	<b>1,448,940</b>	<b>1,650,919</b>	<b>1,837,724</b>	<b>2,473,683</b>

FLORIDA BUILDING CODE ENFORCEMENT FUND TREND

## FLORIDA BUILDING CODE ENFORCEMENT FUND TREND

		5 YR ACTUAL BY OBJECT CODE						5 YR PROJECTION BY OBJECT CODE				
		FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
416 Florida Building Code Enforcement												
4125 Manpower		34,656	-	-	-	-	-	-	-	-	-	-
4210 Fleet service cost-variable		9,973	12,584	6,990	15,529	11,672	12,289	12,289	12,408	12,534	12,650	12,650
4211 Fleet service cost-fixed		18,055	19,968	23,292	24,657	25,730	24,827	23,575	23,575	23,575	23,575	23,575
Total Operating		499,091	449,937	558,343	513,138	636,413	803,215	812,919	806,960	808,719	818,927	810,595
Non-Operating & Capital												
6000 Capital outlay		-	(6,000)	-	-	(5,500)	-	-	-	-	-	-
6040 Machinery & equipment		-	7,087	-	-	4,964	-	-	-	-	-	-
9030 Depreciation Expense		14,480	2,435	3,000	2,934	-	3,691	8,803	9,003	9,206	9,421	9,620
9897 T/T OPEB of 2005 Debt		56,141	57,097	80,176	-	-	-	-	-	-	-	-
9911 T/T Pob-S2003a Debt		30,431	33,087	35,916	37,194	41,629	44,703	49,744	53,387	57,178	61,192	65,429
9980 T/T Capital Proj Fund (302)		-	-	-	-	182,883	-	-	-	-	-	-
Total Non-Operating & Capital		101,052	93,706	119,092	40,128	223,976	48,394	58,547	62,389	66,384	70,613	75,049
Total Expenses		2,243,544	2,178,542	2,386,101	2,251,384	2,692,323	3,132,745	3,153,321	3,184,862	3,221,873	3,314,105	3,400,231
Net Change in Assets		(298,466)	2,790	106,907	1,683,018	578,942	342,993	(323,062)	(241,393)	(160,665)	(130,449)	(89,229)
Net Assets, October 1		3,254,402	2,955,936	2,958,726	3,065,633	4,748,651	5,327,593	5,670,586	5,347,524	5,106,131	4,945,466	4,815,017
Net Assets, September 30		2,955,936	2,958,726	3,065,633	4,748,651	5,327,593	5,670,586	5,347,524	5,106,131	4,945,466	4,815,017	4,725,788

## STORMWATER MANAGEMENT FUND TREND

## STORMWATER MANAGEMENT FUND TREND

413 Stormwater Fund	5 YR ACTUALS BY OBJECT					FY17 Adopted	5 YR PROJECTION BY OBJECT				
	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual		FY18 Projection	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection
3210 Travel & training	15,620	11,729	8,037	12,275	25,799	18,000	18,000	18,000	18,000	18,000	18,000
3230 Safety awards	2,770	2,671	2,350	4,350	2,551	4,400	4,400	4,400	4,400	4,400	4,400
3240 Books & Films	2,624	3,669	3,075	476	253	50	50	50	50	50	50
3250 Dues, memberships, & pub.	2,175	2,475	2,304	2,120	4,986	2,000	2,000	2,000	2,000	2,000	2,000
3420 Rental of equipment	-	-	242	656	4,160	668	668	668	668	668	668
3510 Insurance premiums	189,413	155,052	192,254	196,099	200,021	200,021	204,021	208,102	212,264	216,509	220,839
3590 Indirect Costs	324,075	352,953	388,248	534,302	561,017	589,068	589,068	589,068	589,068	589,068	589,068
3910 Miscellaneous	35	-	-	-	-	-	-	-	-	-	-
3916 NPDES Overhead Expense	-	(9,867)	9,867	-	-	-	-	-	-	-	-
3940 Lease Expense	115,170	-	-	-	-	-	-	-	-	-	-
4110 Professional services	438,690	578,696	398,327	304,063	295,941	50,000	50,000	50,000	50,000	50,000	50,000
4111 External Legal Services	80,642	3,179	-	-	-	-	-	-	-	-	-
4120 Other contractual services	65,740	42,915	47,727	197,231	250,853	211,000	681,000	681,000	681,000	681,000	681,000
4125 Manpower Services (Temp Help)	16,029	26,788	62,445	128,479	41,850	50,000	50,000	50,000	50,000	50,000	50,000
4129 GRU Billing Services	374,400	385,632	397,200	409,134	409,116	416,629	416,629	416,629	416,629	416,629	416,629
4152 HazMat Compliance	2,403	4,238	1,765	1,157	-	7,400	7,400	7,400	7,400	7,400	7,400
4210 Fleet Service Cost-Variable	168,912	177,252	212,508	158,350	191,892	200,656	200,656	203,389	206,282	208,951	213,131
4211 Fleet Service Cost-Fixed	319,535	358,115	346,019	350,062	294,702	302,079	340,623	374,537	374,537	376,479	376,479
4220 Maint. - office equipment	77	-	150	-	-	750	750	750	750	750	750
5100 Bad Debts	(150,720)	(56,114)	-	-	-	100,000	100,000	100,000	100,000	100,000	100,000
<b>Total Operating</b>	<b>2,320,592</b>	<b>2,500,779</b>	<b>2,488,559</b>	<b>2,674,560</b>	<b>2,681,406</b>	<b>2,619,635</b>	<b>3,140,473</b>	<b>3,193,099</b>	<b>3,207,832</b>	<b>3,222,409</b>	<b>3,235,110</b>
<b>Non-Operating &amp; Capital</b>											
6000 Capital Outlay	(815,833)	(1,010,851)	(6,087,230)	(3,230,747)	(1,190,826)	-	-	-	-	-	-
6010 Land & Land Improvements	-	-	-	-	-	-	-	-	-	-	-
6030 Improvements Other Than Bldg	1,182,141	-	-	-	-	-	-	-	-	-	-
6040 Machinery & equipment	-	-	-	-	-	11,000	-	-	-	-	-
7250 Interest Expense	36,188	34,813	33,363	32,605	5,409	4,465	27,539	25,726	23,817	21,804	21,804
9897 T/T-OPEB of 2005 Debt Svc	99,486	89,563	124,447	-	-	-	-	-	-	-	-
9911 T/T-Pob-S2003a Debt Svc	53,926	51,901	56,338	65,773	68,530	76,379	82,149	88,164	94,425	101,054	101,054
9915 T/T Depot SW Park-DSF(229)	270,516	270,516	270,516	-	-	-	-	-	-	-	-
9916 T/T-FFGFC of 2005 (230)	15,000	15,000	15,000	-	-	-	-	-	-	-	-
9960 T/T-Misc Grants Fund 115	67,147	-	-	-	(8,756)	-	-	-	-	-	-
9969 T/T-FFGFC of 1998 (222)	198,770	-	-	-	-	-	-	-	-	-	-
9989 T/T-SMU Surcharge CPF	10,066,067	528,007	-	117,819	5,229,128	-	-	-	-	-	-
<b>Total Non-Operating &amp; Capital</b>	<b>11,989,242</b>	<b>989,800</b>	<b>499,664</b>	<b>216,196</b>	<b>5,294,312</b>	<b>91,844</b>	<b>109,687</b>	<b>113,890</b>	<b>118,242</b>	<b>122,858</b>	<b>122,858</b>
<b>Total Expenses</b>	<b>17,074,048</b>	<b>6,472,148</b>	<b>5,901,747</b>	<b>5,902,939</b>	<b>11,206,960</b>	<b>6,438,083</b>	<b>7,063,679</b>	<b>7,174,363</b>	<b>7,242,657</b>	<b>7,349,638</b>	<b>7,416,729</b>
<b>Net Change in Assets</b>	<b>(8,874,100)</b>	<b>1,229,684</b>	<b>3,269,840</b>	<b>(1,355,909)</b>	<b>(4,219,859)</b>	<b>145,128</b>	<b>(420,782)</b>	<b>(491,824)</b>	<b>(292,803)</b>	<b>(358,300)</b>	<b>(35,892)</b>
<b>Net Assets, October 1</b>	<b>24,806,792</b>	<b>15,932,692</b>	<b>17,162,376</b>	<b>20,432,216</b>	<b>19,076,307</b>	<b>14,856,448</b>	<b>15,001,576</b>	<b>14,580,794</b>	<b>14,088,970</b>	<b>13,796,168</b>	<b>13,437,868</b>
<b>Net Assets, September 30</b>	<b>15,932,692</b>	<b>17,162,376</b>	<b>20,432,216</b>	<b>19,076,307</b>	<b>14,856,448</b>	<b>15,001,576</b>	<b>14,580,794</b>	<b>14,088,970</b>	<b>13,796,168</b>	<b>13,437,868</b>	<b>13,401,976</b>