

### **Goal of February 2019 Financial Plan**

- Improve cash flow during planning horizon FY20–FY26.
  - Stabilize & replenish cash reserves.
  - Reduce leverage (accelerate principal repayment).
  - Increase investment in technology (ERP/AMI/FMIS).



### **Financial Plan Components**

- Debt service reduction FY20—FY21 of \$23.5 million.
- O&M reduction FY20–FY21 of \$21 million.
- Proposed GFT reductions of \$36 million over planning horizon.
- Implementation of requisite electric system rate increases.



# Required Electric System Rate Increases

Required Electric System Rate Increases					
	FY20	FY21	FY22		
Flat GFT	6.00%	4.00%	2.00%		
\$1.5 million reduction	5.50%	3.50%	2.00%		
\$3 million reduction*	5.00%	3.00%	2.00%		
\$6 million reduction*	4.00%	2.65%	2.00%		

<sup>\*</sup>Addresses rating agency concerns by increasing revenue and reducing leverage. Reducing GFT reduces leverage.

## Impact of Not Fully Implementing Rates

#### For each GFT-reduction scenario, the following is true:

The impact of reducing GRU's proposed FY20 rate increase by 1% reduces cash flow to the Electric System by \$12.3 million over the planning horizon (FY20–FY26).

- 1% = \$12.3 million
- 2% = \$24.6 million
- 3% = \$36.9 million



## **Total Rewards Impact**

Projected Total Rewards Impact					
	FY20	FY21	FY22		
Electric	0.41%	0.42%	0.43%		
Water	0.44%	0.45%	0.46%		
Wastewater	0.42%	0.43%	0.44%		
Gas	0.57%	0.59%	0.60%		



#### **Original Recommendation**

#### **Recommendation:**

Reduce GFT by \$6 million, with Electric System rate increase of 4% in FY20.



#### **Revised Recommendation**

#### **Revised Recommendation:**

City Commission consensus on May 7<sup>th</sup> did not support a

\$6 million GFT reduction. Alternative recommendation is for a

\$3 million GFT reduction with an Electric System rate increase of 5% in FY20.



