

Presentation Agenda

- Team Introductions
- Company Introduction
- Power/Utility Expertise, Services and References
- Risk Assessment Process and Expertise
- Marketing Strategy and Success Stories
- Included Services
- Additional References
- Alliant Differentiators



Alliant Introductions



Daniel Howell-EVP Executive Oversight



Carleen Patterson Team Lead



Rob Bothwell EVP-Energy/Marine



Felipe Garcia
Account Executive



Dennis Mulqueeney Transit/Utility Specialist



Rob Lowe Power/Utility Specialist





The Specialty Broker



City of Gainesville, Florida 4





Energy, Power & Marine At A Glance

At Alliant, we believe in strength in specialization. In line with our mission to be the pre-eminent specialty broker in the U.S., we have established an Energy, Power & Marine group dedicated to partnering with our clients to meet their specialized risk. From resource extraction to electric generation we have recruited highly specialized and dynamic professionals across all energy, power and marine verticals.

Our depth and diversity of experience gives our team a distinct advantage. We put this advantage to use when creating solutions for all our clients.

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157 Energy & Marine Specialists



500+ Energy & Marine Clients



\$394M+ Annual Premium



\$6B Claims Collected since 2005



Access

Boston, Chicago, Denver, Dallas/ Fort Worth, Houston, Los Angeles, Nashville, New Braunfels, New Orleans, New York, San Francisco Portland

The Alliant Story



Alliant Insurance Services

One of the Nation's Leading Brokerage Firms

Industry-leading specialty P&C operations, forward-thinking employee benefits operation, expanding middle-market P&C business, broad and diverse program administrator.

\$20B

In premium

M&A capabilities and track record

4,300+

Employees

Flat management structure comprised of insurance industry \$2B

In revenue

Proprietary programs that leverage our expertise, scale, and volume 130+

Offices

Best-in-class organic growth

Alliant Ownership

52%

Alliant employees

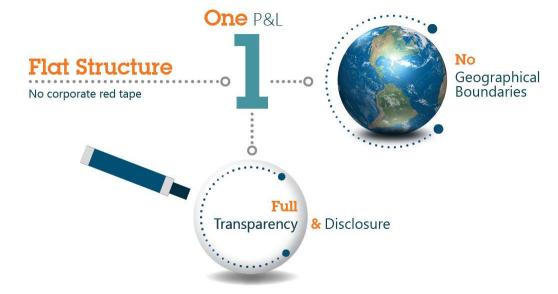
48%

Institutional investors





Our Service Team



The Alliant platform allows us to place every resource the City's needs where its needed – regardless of where the talent and technology resides within Alliant. Alliant, unlike other brokers, is not restricted by office, geography, division, operating unit or silos. We are entrepreneurial, nimble, adaptive and highly responsive.

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Alliant Commitment to the City



We have the best subject matter experts across specialty disciplines. And we put them to work for you seamlessly.

- Team selected based on expertise
- All colleagues within the Alliant family are available to work on the City's program, just a request away
- Committed to excellence
- Great listeners
- Creative and innovative

Service Team







1. Power/Utility Expertise and Services

Power Generation Expertise and Services

- Over 64GW of power assets including:
 - Coal
 - Combined cycle
 - Simple Cycle
 - Cogeneration
 - Hydroelectric
 - Wind
 - Solar
 - Battery Storage
 - Waste-to-energy
 - Biomass
 - Landfill Gas
 - Anaerobic Digestion
 - Geothermal
 - Transmission and Distribution

Power Generation Expertise and Services

- Power-specific claims advocacy
- Power-specific loss control/engineering
- Unique services to drive risk optimization
 - Actuarial
 - PML/MFL
 - In-house catastrophe modeling
 - Retention analysis

Sample Power/Utility Client List

Municipal Clients

- City of Anaheim
- City of Roseville
- City of Pasadena
- City of Portland
- Hydro Yuba County Water (hydro)
- ACWA (includes 20 hydro-electric facilities associated with water districts)

Large Number of Power Clients*

(*Discussion only—names excluded due to public records statutes)

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Power/Utility References

City of Anaheim

Tracey L. Matthews
Risk Manager
tmatthews@anaheim.net
O: 714-765-4466

M: 714-321-8980
-includes power
gen/distribution/water
(solar/natural gas)

City of Roseville

David Rawe, ARM, AIC Risk Manager drawe@roseville.ca.us O: 916-774-5207

- Includes power gen

City of Pasadena

Arlene Gallardo Risk & Insurance Administrator agallardo@cityofpasadena.net

O: 626-744-6772

Includes power gen/water (solar/natural gas)





3. Risk Assessment Process and Expertise

Risk Assessment Process

Alliant tailors solutions to mitigate risk and create partnerships, delivering sustainable risk improvement solutions



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Risk Control Expertise



Tim Leech
Director, Public Sector Risk Control

- +25 years experience
- EH&S Experience
- Public entity-specific
- BS, Fire Protection & Safety Engineering
- Oklahoma State University



Tim Prenger
Loss Engineer - Power/Utilities

- +30 years experience
- Power-specific engineering
- BS, Mechanical Engineering
- Colorado State University



Marketing Strategy and Examples

Looking Ahead: State of the Market



Property Market:

- Possibly the hardest market in history
- Several unprofitable years
- Frequency and severity impacting the market
- Carrier capacity is disappearing
- COVID-19 uncertainty
- Increased scrutiny of client data (SOV, loss runs, COPE, etc.).
- Decreased limits provided by single carriers.
- Premium increases expected.

Liability Market:

- Continued market hardening expected.
- SAM, Social inflation, years of high losses, aggressive litigation trends, and adverse results are driving the higher prices and tighter capacity in the excess casualty insurance space.
- Civil unrest and lack of trust in law enforcement



Looking Ahead: State of the Market



Auto Liability and Physical Damage:

- Continued market hardening expected
- Loss of appetite for standalone auto from many carriers

Crime:

- Continued hardening expected with moderate premium and retention increases
- Market driven by social engineering fraud and vendor fraud losses across the industry

Cyber Liability:

- Ransomware continues to be on a rise, and public entities are increasingly targeted for attacks.
- Premiums and retentions are on a rise—200-500% increases seen
- Carriers are beginning to pull back capacity or exiting the market.



Marketing Strategy

Alliant provides strategic advice and coordinates activities to assist with the management of the City's Program.



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Marketing/Service Timeline



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Market Access

Access to over 350 domestic and global carriers

























Alliant Exclusive Programs

Designed to take advantage of "pooling" risks without risk sharing

- Law of large numbers
- Long-term market relationships
- · Competitive in either a hard or soft market
- Broader terms than commercial marketplace
- 10-20%+ lower pricing than competition
- Proprietary policy forms
- Programs for property, liability, crime, cyber, special events and volunteers

Alliant has access to over 350 markets domestic and overseas. The mere presence of program options for the City will bring leverage to the current placements



Alliant Property Insurance Program (APIP)







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Real Success and Savings

Success Stories Once Alliant Named Broker of Record

State of Ohio

- Awarded contract April, 2020 for a July 1, 2020 Renewal
- Incumbent property carrier had indicated 20% increase, decreased sublimits, and significant retention changes
- Marketed program and obtained flat renewal terms, better coverage, and expiring retentions

City of Roseville

- Client had \$15M loss
- 50% capacity non-renewed or reduced capacity
- Detailed marketing campaign to place the program

City of Portland

- Facing a very difficult liability renewal
- Lost 50% capacity
- Received many declinations
- Alternative solution, exclusive to Alliant, offered beneficial terms-PRISM

San Antonio Water System

- Awarded contract in April, 2020 for a December 31, 2020 renewal
- · Client anticipated a very difficult renewal with a single property carrier
- Global markets and APIP were approached and obtained competitive terms from incumbent market

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Additional Similar References

San Diego Metropolitan Transit System

Susan Lockwood, ARM
Manager of Risk & Claims
Susan.Lockwood@sdmts.com

O: 619-557-4502 M: 619-577-2639

City/County of San Francisco

Matt Hansen
Director, Risk Management
Matt.Hansen@sfgov.org
O: 415-554-2302

M: 415-307-6852

Assoc. of California Water Authorities JPIA

Karen Thesing, ARM
Director of Insurance Services
kthesing@acwajpia.com

O: 916-774-7050 x3130

City of Portland

Patrick Hughes, JD, MPA
Risk Manager
Patrick.hughes@portlandoregon.gov
O: 503-823-5277

San Antonio Water System

Tina Southard
Director-Risk Management
Tina.southward@saws.org

O: 210-233-3586 M: 303-880-0843





Alliant Differentiators

Public Entity and Power, Utility, and Transit Expertise

- Significant experience with similar programs
- Senior Executive Relationships with every major insurance company around the world
- Proven track record in hard and soft markets
- Our approach: start early, explore all options, leverage the markets and relationships, and deliver better outcomes
- Analytics and modeling
- Access to the APIP program to leverage the marketplace
- Alternative risk transfer options



Team Approach

- National Service Team
- Do Not Work as Individual Profit Centers
- Experts by Line of Coverage
- Public Entity, Power, Utility, and Transit Expertise

Tailored Approach to Client Service and Marketing

- Transition Plan
- Marketing Timeline
- Quality Control
- Critical Documents Signoff
- Audit Reviews
- Best Practices Guidelines
- Service Standard Guidelines

Customer Service Product	Customer Service Delivery
	Benchmark
Phone calls returned	Phone calls received in the
	morning returned in the
	morning. Calls received in the
	afternoon returned in the
	afternoon.
E-mails returned	Review regularly (morning and
	afternoon) and respond within
	24 hours to acknowledge
	receipt.
Summons and complaint	Upon receipt or prior to end of
	business day.
Claim first report to carrier	Immediate or no later than
	prior to end of business, even if
	complete data is not available.
Claim follow up with carrier	Within 24 hours of first report
and client	of loss.
Open activities/suspense	Daily.
Pre-renewal letters to client	120 days prior to expiration.
Renewal business applications	90 days prior to expiration.
to market	30 days prior to expiration.
Binders	Same day coverage is bound. If
	wholesale broker issued, advise
	client written confirmation of
	coverage is on its way.
Agency bill binder billing	No later than the inception
	date of coverage.
Certificates	Within 24 hours of receipt into
	the agency.
Policy reviewed for accuracy	Within 10 days from receipt.
Policy delivered to client	Within 10 days from receipt.
Agency bill additional and	Within 5 days of receipt into
return premium endorsements	the agency.
Claims review with client	45 days prior to expiration.
Audit review and processing	Within 48 hours of receipt.

Contract Review & Insurance Language Template(s)



- Manual provides guidance for developing appropriate coverages, limits and language in your contracts
- We will hold IRIC training for your staff
- Provides checklists for compliance after execution of contracts
- Assist in contract review

Located at: www.alliant.com

Go to the Industry Solutions tab (top of page) Public Entity section





Alternative Risk Financing

- Group purchase programs
- Alternative program structures
- Parametric Solutions
- Captives
- Benchmarking

Alliant Programs & Solutions

- Alliant Crime Insurance Program (ACIP)
- Fiduciary Liability Program (FLIP)
- Special Events Program
- Student Accident
- Alliant Cyber Excess Program (ACES)
- Alliant ProTech-Portable Devices Insurance Program
- Alliant Deadly Weapons Response Program (ADWRP)
- Volunteers Insurance Program (VIP)
- Owners Controlled Insurance Program (OCIP)



Supporting the Profession

- Podcasts / Webinars
- Monthly Newsletters
- Training / White Papers
- Florida RIMS and PRIMA Sponsor
- PRIMA / APTA / APPA / AGRIP / PARMA STRIMA / RIMS



www.alliant.com specialty@alliant.com



Supplemental Information

Dedicated Claims Practice Group

Professionals with legal and claim adjusting experience

Deep understanding of your business

- Knowledge of legal trends
- Proactive relationships with insurers

Complex claims advocacy

- Innovative claim strategies and solutions
- Catastrophic claims response
- Claim seminars and training

Claim audits and reviews

- Evaluate competency and effectiveness of claim handlers
- Interact with claim professionals to establish appropriate reserves
- Litigation management
- Loss development and projections



CLAIMS ADVOCACY

- Supporting the Client recovery efforts:
- Dedicated Brokerage Claims Unit
- Client Advocacy with insurance / reinsurers
- Initial reporting and periodic follow up
- Review and develop coverage positions
- Large loss property/casualty claims experience



1 Potential Claim is Realized Discussion Strategy Advocacy Strategy

The Alliant Claims and Loss Control Difference

40+ Dedicated Claims Professionals

17+
Dedicated Loss Control
Consultants

Unparalleled Carrier Relationships

10+ Locations with Claims Professionals

- A circumstance arises that could result in a claim or demand made against a client (i.e. inquiry, request for documents, subpoena, wells notice, investigation, etc.)
- Client notifies Alliant and provides full details of the potential claim/claim
- Alliant conducts an introductory call with the client to discuss the notification process and anticipated carrier response to coverage
- Alliant's Claim Team works with the client and/or client's counsel to draft a notice letter for submission to insurance providers
- Once authorized by client, Alliant notifies all applicable insurers and verifies the notice has been received
- Alliant works with the carrier to ensure that the client receives the maximum benefit of coverage afforded to them under their policy including leveraging our relationships, where appropriate, to achieve an appropriate outcome for the client
- Alliant continues to monitor the progress of the claim while working with the insurer towards an appropriate resolution of the claim



Process for Claims Management

Policy Placement

No margin clauses

- Blanket / agreed amount programs
- Omnibus / broad named insured wordings
- Careful attention to policy wording
- Diligent review of forms and endorsements
- Negotiations to eliminate exclusions and adopt broader coverage terms
- Indemnity versus reimbursement policy format

Proactive Pre-Loss Event Management

- Negotiate panel counsel in advance
- Special claims handling instructions
- Dedicated adjusters
- · Stakeholder education
- Policy trigger review
- Post placement claim stewardship meeting
- Preselected adjustment firms
- Prearranged disaster recovery contractor
- Preselected forensic accounting consultant
- Pre or post catastrophic event protocol

Loss Event

Assist post event 24/7/365

- Loss mitigation response plan development / implementation
- Arrange site inspections
- Assist in charting critical pathways for claim development, management, resolution
- Strong emphasis on defining scope of work early in process
- Strong acumen in negotiating partial payments
- Assistance in loss strategy negotiations
- Submitting final proof of loss

Advocacy

- Integrated approach with senior brokers and claims professionals
- Regularly scheduled claims reviews
- Ongoing claim support
- Highly effective negotiation skills
- Demonstrated success in conflict and claim resolution
- Client advocate (JD former litigator) to support negotiations
- Guidance in the event of coverage disputes
- Strategic development for final settlement



Claims Success Story

State University: Snow Storm With Major Collapse Damage

- Substantial damage due to a major snow storm resulting in complete loss of multiple structures.
- Alliant suggested and the Insured purchased inflatable buildings be set up to replace the lost gymnasium space while the destroyed buildings were reconstructed. This allowed the university to continue with their athletic program. The university wanted to replace the destroyed buildings with new styled buildings.
- Alliant worked to help to develop the replacement cost value.
- Loss settled in 13 months for \$48,000,000.

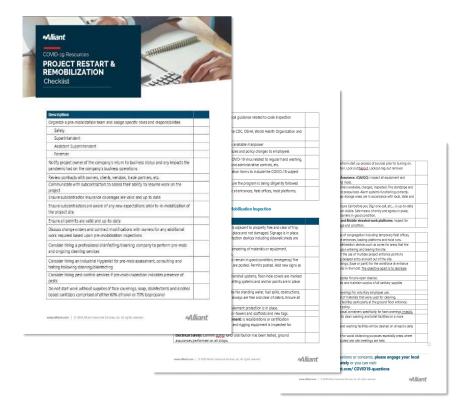


Loss Control

Industry leading national consulting practice that use risk management principles as a vehicle to positively impact our clients:

- Protect Life, Property and Physical Assets
- Address Cost Drivers
- Lower Total Cost of Risk (TCOR)
- Improve Compliance

https://insurance.alliant.com/SpecialtyCOVID19-questions



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City of Gainesville, Florida

Loss Control

Our loss control service is at the forefront of everything we do, with on-staff, public entity- experienced consultants dedicated to the public entity sector.

- Loss control, property conservation and highly protected risk engineering services and reports
- **Emergency action planning**
- Threat assessment and security
- Business continuity planning
- Enterprise risk management
- Fire protection impairment and hot work programs and resources
- Thermography
- Risk management and risk improvement plans
- **Business interruption assessments**
- National catastrophe analysis
- Industrial hygiene surveys
- Fire and life safety plan review

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Arson Prevention

Electrical Infrared Surveys

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Loss Control Resources

- · Team of public entity and higher education property specialists
- Webinars- Web-based series focused on property conservation (Examples)
 - Emergency management
 - Principles of property protection
 - Fire protection certification series
 - Crime prevention through environmental design
- Telephonic technical assistance (riskcontrol@alliant.com, (888) 737-4752)
- Training modules
- Power point presentations
- Video streaming
- Sample safety and health programs
- Newsletters and alerts
- Comprehensive library of best-in-class guidance and support services

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Other Services

- CAT modeling
- Probable Maximum Loss (PML) / Maximum Foreseeable Loss (MFL)
- Analytics
- Benchmarking
- Risk control webinars
- AlliantConnect portal
- Desktop appraisals

Optional Services

- Captive Feasibility Study
- On-site Appraisals (if not in APIP)
- Imperium Consulting (Forensic Accounting)
- Structured Settlements